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## NEWS SUMMARY

### GENERAL

### BUSINESS

## Nott faces battle on Falklands cost

The £500m cost of the Falklands operation, in the current financial year, may be met by the existing defence budget and will not involve an addition to it, as argued by Defence Secretary John Nott.

Signs of renewed conflict between Mr Nott and Treasury Ministers emerged as the Cabinet had its usual July preliminary discussion about public spending plans. Back Page. Argentine military rift Page 4.

### Ulster arrests

At least 16 people have been held in a three-day operation by police and troops in Republican areas of west Belfast against Provisional IRA bombers.

### Car plants hit

About 15,000 striking black car workers closed the plants of Ford, General Motors and Volkswagen in Port Elizabeth, South Africa.

### Air crash: 13 die

Two South African generals were among 13 people killed in a collision between two aircraft near Pretoria.

### Police chief slain

A Naples police chief, Antonio Annunziato, 37, leading the city's fight against organised crime, was shot dead in an ambush outside his city centre home.

### Indian vote

Zail Singh, nominated by Indian Prime Minister Indira Gandhi, was elected as the country's President by an electoral college with an overwhelming majority.

### Polish talks

The Polish Communist Party's chief policy-making body started talks on how to bridge the gap between the authorities and disaffected young people.

### Saudi gift

The Saudi Arabian Government sent Mrs Freda Pearce of Hereford a cheque for £50,000 in answer to her appeal for funds to build a hospice for cancer sufferers.

### Quicksand peril

Four Army cadets, all 17, were rescued after they wandered into quicksand off the shore of the river Alt, at Formby, Merseyside.

### Channel record

Richard Charlesworth, 18, from Dover, cut 43 minutes off the cross-channel record when he swam from France to England in eight hours 52 minutes.

### Dinah Shore

A report from a news agency in early editions of yesterday's Financial Times on a case at Uxbridge magistrates' court stated that Miss Dinah Shore, the actress and singer, was fined £100 for an offence at a Heathrow Airport duty-free shop. We have since been informed that Miss Shore was not involved in the case, and we apologise for the error.

### Briefly...

Bolivia's military high command said general elections to restore democracy would be held soon.

Magistrate and two court officials were axed to death in Papua, after elections.

Bomb blast in Ajaccio, Corsica, wrecked a Swedish tourist coach.

Four died when their car collided with a lorry near Aberdeen.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	
Treasury 12.5% 1988 (200 pds)	£305 + 2
Exchequer 13.1% '82 £103.5 + 1	
AGB Research ... 267 + 14	
Beecham ... 266 + 7	
Braithwaite ... 255 + 7	
Butler (H. P.) ... 473 + 18	
Distillers ... 157 + 13	
Dowty ... 144 + 9	
Euromaster ... 442 + 22	
Firth (G. M.) ... 150 + 13	
Grindal A ... 180 + 5	
Greycoat Estates ... 120 + 4	
Henry ... 95 + 9	
Hollies Bros. & E.S.A. ... 14 + 5	
Houlds Bros. ... 133 + 5	
Lamond Midas Inds. ... 58 + 9	
Ud. Engineering ... 267 + 8	
FALLS	
Bowater ... 195 - 7	
Christie-Tyler ... 22 - 2	
Eagle Star ... 355 - 6	
Hambo Life ... 272 - 2	
Heath (C.E.) ... 357 - 6	
Midwest Bank ... 402 - 6	
Pilkington Bros. ... 193 - 9	
Steedwick Group ... 167 - 7	
Steele ... 161 - 5	
Ud. Engineering ... 267 - 8	

## BR considers ballot of workforce on network's future

BY PHILIP BASSETT, LABOUR CORRESPONDENT

BRITISH RAIL is considering an initiative to resolve both the train drivers' strike and its long-running difficulties in implementing railway productivity.

Its initiative—reminiscent of the BL survival plan launched by Sir Michael Edwards, BL chairman—would involve a ballot of the entire railway workforce, going over the heads of union leaders.

It would depend on BR being able to offer its employees the prospect of a long-term future for the railways, based on a firm Government commitment on new funds for investment.

These might cover BR's proposals for further electrification of the railways.

Negotiations on this between BR and the Government are delicately poised, but there is some hope that such an investment package may be forthcoming, despite some Cabinet and Treasury opposition.

The proposals being studied stem from the fact that after the railway shutdown, from next Wednesday which seems increasingly likely, BR would re-open in a different form, although parts of the network would remain closed.

BR is considering putting directly to its workforce the idea that the only chance of

rebuilding the railways is by working to BR's plan for a modern system, with new investment in return.

Part of that modern system would involve far-reaching changes in working practice, encompassing not only flexible rostering—at the heart of the current dispute and other changes BR is seeking, such as single-manning of trains—but also other alterations.

The alternative would be described starkly as a continuously declining railway system.

This scheme would be put to BR's workforce in a ballot, asking them whether they supported this approach. If so, they would be asked whether they would back their leaders in negotiating its introduction.

Clearly, such a proposal would be expected to elicit a heavy vote in favour. This in turn would probably be of decisive importance if negotiations with the railway unions

Continued on Back Page

Thatcher plea to railmen, Page 8

How coal trains broke strike, Page 8

Politics today, Page 17

ing into difficulty over such issues as improving productivity.

BR has had discussions with the independent Electoral Reform Society on the setting up and conduct of a ballot which the society has advised would take two to three weeks to arrange.

While the ballot would not centrally concern the issue of flexible rostering, a vote in favour would go a long way towards settling the whole issue.

In the present strike by the Associated Society of Locomotive Engineers and Firemen, train drivers yesterday seemed to be still ignoring BR's call for a return to work, despite the warning that they would be sacked and the system shut down if they did not return.

By 4 pm yesterday, 711 drivers had booked on for duty. Of these, 417 were Aslef members—the first time in the strike that the total has passed 400—and 234 members of the National Union of Railwaymen. The projected total of drivers to midnight was 835.

While this allowed BR to run 1,187 trains by 4 pm, with a projected night expansion, cutting off the flow of cooling water between them.

3—Integrity of steam generator tubes. Multiple faults could result in radioactive leakage within the plant.

4—The reactor safety system, which is questioned mainly because it is micro-processor-based, unlike systems for previous reactors.

5—Overall safety analysis assessment for the station, "which will require more time and information."

The issues raised do not include the reactor pressure vessel or its containment, the safety of which has previously aroused considerable public interest.

Mr Ron Anthony, chief nuclear inspector, said it was "not our business to proffer and suggest solutions to the plant operators."

The inspector's proposed to publish assessments updating their criticisms of the five

Continued on Back Page

Nuclear installations reviewed, Page 7

2 in New York

— July 14 Previous

Spot 81.120-720/81.7265-7280

1 month 1.10-1.20 pm 1.10-1.15 pm

3 months 1.10-1.15 pm 1.10-1.15 pm

12 months 4.20-4.50 pm 4.10-4.35 pm

## Sizewell B safety report fails to satisfy inspectors

By David Fishlock, Science Editor

THE GOVERNMENT'S nuclear inspectorate has uncovered a number of shortcomings in the design of the Central Electricity Generating Board's proposed nuclear station at Sizewell in Suffolk, planned for service in 1989-90.

In a critical report on the design for Britain's first gas pressurised water reactor for power generation, the Nuclear Installations Inspectorate says, however, that it believes "a satisfactory design is achievable and can be developed to meet the safety objectives."

Only when the NII is satisfied on this count, and that there is little chance of the design having to be changed later for safety reasons, will it grant a licence for Sizewell B, it says.

The critique, based on the CEGB's pre-construction safety report on Sizewell B as the project stood on March 31, is intended primarily for interested parties at the Sizewell B, it says.

Other loans to Banco Ambrosiano Holdings of Luxembourg are thought to include a five-year \$25m loan made in 1980 and led by Landesbank Stuttgart (agent) and a five-year Swiss 50m (£13.6m) loan made in 1979 by a syndicate led by Banco del Gottardo—the Swiss bank which is 45 per cent owned by the Ambrosiano group.

Other loans to Banco Ambrosiano Holdings of Luxembourg are thought to include a \$10m six-year credit arranged in 1979 and involving the Bank fuer Gemeinschaftsbanken and others.

Two 1981 loans for \$10m and \$40m involving Banco Nazionale del Lavoro, a five-year \$10m loan made in 1979 and involving Banque de Bruxelles Lambert and a \$50m six-year loan made in 1979 by Banco del Gottardo as agent.

It is not known whether these loans will be called into default. In Luxembourg, Ambrosiano Holdings has been placed by the courts under a moratorium, which freezes all its activities, assets and liabilities for three months.

A report is expected from Luxembourg government experts by September 30.

## Default called on Ambrosiano Luxembourg

By ALAN FRIEDMAN

MIDLAND BANK and National Westminster Bank, as agents for two major syndicates loans to Banco Ambrosiano Holdings of Luxembourg, have called a default on \$115m (£67m) worth of debt.

Midland Bank and last night it had called a default on Monday on a five-year \$40m loan made as syndicate agent.

The loan involves 17 banks including the Bank of Tokyo, International Westminster Bank and Lloyds Bank International.

It was completed on July 8 1980 and led by Midland Bank (France).

National Westminster Bank said it had acted to call "an event of default" on a \$75m five-year loan it led as agent in 1981.

The default was called just after midnight on Wednesday.

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## Plan to extend enterprise zones

By ELIJAH GOODMAN, POLITICAL CORRESPONDENT

THE GOVERNMENT is considering a big extension in the enterprise zone programme, the scheme set up in 1980 to see whether companies could be encouraged into new areas if red tape were kept to a minimum.

An announcement in principle on the extension, possibly giving the number of new zones but not their location, may well be made before the recess.

Eleven enterprise zones are now in operation. The Government has been waiting to see how they worked out before deciding on an extension of the programme.

Recently, however, Sir Geoffrey Howe, the Chancellor of the Exchequer, who conceived the idea of enterprise zones while in opposition, said

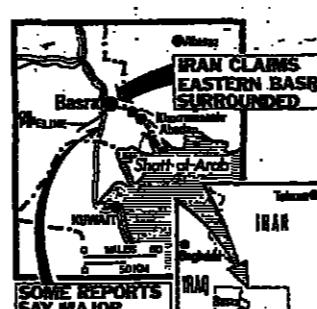
As an inducement, the Government offered any company within a zone 10 years of freedom from rates. It also abolished development land tax and gave 100 per cent allowances on new buildings.

If the Government does decide to create more zones, the likelihood is that the inducements offered would be broadly as before.

Editorial comment, Page 16

## Fierce battle for Basra as Iran claims successes

BY JAMES DORSEY IN KUWAIT AND REGINALD DALE IN WASHINGTON



IRAN CLAIMS EASTERN BASRA SURROUNDED

SHATT AL-Arab

IRAN

IRAN

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IRAN

IRAN

IRAN

## EUROPEAN NEWS

After seven months of martial law, Christopher Bobinski reports on signs of change in the Jaruzelski régime

## Apathetic Poland turns away from radical solutions

POLAND'S seven-month-old martial law régime is clearly approaching an end in its present form. It is fast losing the necessary credibility which made such a potent weapon in regaining the initiative for the Polish Communist establishment, and almost everyone wants to see it replaced by something else.

Increasingly, the leadership, under General Wojciech Jaruzelski, sees that martial law is no lasting substitute for more orthodox East European politics. It should give way to measures which retain control over the Polish population, but present some perspective of economic improvement and more scope for free expression and organisation.

For its part, the Communist Party apparatus has grown restive at the army's role in its traditional political domain. It would like to return to a "normal" system on Czechoslovak or Romanian lines, in which the police and the party throttle political free-thinking quite as effectively as any number of military patrols ambling along Poland's streets.

To judge by the number of rumours being floated about the lifting or easing of martial law on July 22, the country's post-war National Day, the people themselves are champing for an end to the current phase in Poland. "People repeat what they want to hear," comments one long-time observer "and this time they are looking to the Government to come up with some ideas on how to get out of this." Maybe General Jaruzelski will give them that when he addresses the Parliament session due for July 21-22. The underground activists of

### Party seeks to win back young

THE CENTRAL committee of the Polish Communist Party met yesterday to discuss the growing gulf between the authorities and the country's young people, one of Poland's most pressing problems, writes Christopher Bobinski in Warsaw. Members of the committee, the party's policy-making body, produced evidence before the meeting which indicates the Government is facing an uphill struggle.

One third of school pupils polled in one area, for example, said they thought the party would never again "regain the trust of the population." In another area,

an overwhelming majority believed martial law had been brought in to halt the move towards democracy last year.

*Tribuna Ludu*, the Communist party newspaper, yesterday published a commentary reflecting the Solidarity union's latest offer of talks. The union's leadership — in hiding from the authorities — recently ordered a moratorium on protest demonstrations until the end of the month and called for an agreement with the Government.

The newspaper said: "There is no, and can be no, agreement with the enemies of socialism, with the anti-

socialist underground, and with those who still have not set aside the strike weapon, who distribute hostile publications and encourage young people to demonstrate."

In his speech to the central committee, General Wojciech Jaruzelski, the military and party leader, gave little hint that the authorities are planning any large-scale liberalisation. Nor did he suggest that any imaginative policies were being prepared, to counter the alienation of young people who make up a third of the population.

Gen Jaruzelski... no hint of relaxation



sumably spell an end to sanctions.

But the West would be ill advised to hold its breath too long. Even if Gen Jaruzelski is as establishment liberals say, aware that Poles cannot be ruled indefinitely by the bayonet, his freedom of manoeuvre is limited by the Soviet Union and conservatives inside his own government, who are suspicious of further experimentation in Poland.

Immediate changes are likely to be peripheral — perhaps, freer travel abroad for Poles, partial amnesty and release of a sizeable number of the 2,400 people still interned without trial. A steady trickle of people is now being freed from internal camps.

But such steps might be considered window-dressing, compared with basic issues such as release of all internees, including Mr Lech Walesa, demilitarisation of the Polish mines and, most important, restoration of trade unions. Little change is expected here.

The "great debate" which the Government called for in the spring on the issue of reviving trade union activity has, after several months, produced no consensus, not even in ruling circles. The question of whether unions should be organised by industrial sector (the old system) or by geographical

units (as Solidarity was) has not even been resolved conclusively. But clearly the authorities are not going to allow another "sorcerer's apprentice" which might escape their control.

The establishment is looking for a measure of autonomy for the union, with the Government retaining final control.

The time bomb, which could disrupt the slow timetable of normalisation, is the economy. It is gradually and painfully adapting to the Western credit freeze. Shortage of hard currency has reduced imports from the West by 40 per cent this year. Even should Poland succeed in getting its 1982 debts rescheduled and some fresh credit from the West, its central planners are assuming a long-term decline in the country's hard currency import levels.

The minister, Mr Adnan Basar Kafaooglu, replaced Mr Turgut Ozal, the Deputy Prime Minister and Supreme Economic Planner. Mr Ozal resigned on Wednesday, after two-and-a-half years in charge of the economy. The military leaders had lost faith in his policies.

Mr Ozal refused to work with Mr Kafaooglu, who also replaced Mr Kaya Erdem, Finance Minister — one of Mr Ozal's most faithful supporters — in the Cabinet.

The main problem confronting Mr Kafaooglu is economic stagnation caused by the tight monetary policy and the high cost of borrowing — between 70 and 80 per cent interest per annum.

These factors have led to near-paralysis in the banking system. Commercial banks have drastically reduced their lending portfolios in order to consolidate their liquidity position. Many companies are close to insolvency.

Mr Kafaooglu will attempt to reduce the effective lending rate by cutting taxes, such as the transaction tax on loans, officials say. Some budgetary funds allocated to the public sector will be disbursed to the private sector, which is squeezed between depressed domestic demand and high interest rates.

A formula will be found to help ailing private companies, which include some of the largest holding companies.

Legislation will be introduced to discipline banks and their issue of bank certificates. The restrictions on money will be relaxed, in order to increase domestic demand.

Both Mr Bülent Ulusu, the Prime Minister, and Mr Kafaooglu's close associates affirm that there will be no diversion from the course of austerity. But it remains to be seen what effect the new Finance Minister's policies will have on the inflation rate which is running at 30 per cent.

Some economists suspect that in his drive to help ailing banks and companies, Mr Kafaooglu might expand the monetary base in a way which might fuel inflation, undermining more than two years of progress towards stability.

Mr Kafaooglu also believes that Turkey must have a fresh look at its relations with the IMF, in view of the development which has taken place in the Turkish economy since the Turkey-IMF stand-by agreement was signed some two years ago.

Mr Kafaooglu started his career in the Ministry of Finance, which has a reputation for being the most conservative and among the least outward-looking of the ministries.

He was adviser to several large private companies in Istanbul, when he was summoned to Ankara after the coup of September 1980 to advise General Kenan Evren, the head of state, on economic matters.

His proximity to the general

and his considerable power, and he gained the reputation for being one of Mr Ozal's fiercest opponents. Under his direction, the Ministry of Finance is expected to predominate over such agencies as the Central Bank, the State Planning Organisation and the Foreign Capital Department.

## Turkey to maintain austerity programme

By Mehnur Mumtaz in Ankara

TURKEY'S NEW Minister of Finance and Economic Planning will persevere with the austerity programme prescribed by the International Monetary Fund but use new tactics, officials in Ankara said yesterday.

The minister, Mr Adnan Basar Kafaooglu, replaced Mr Turgut Ozal, the Deputy Prime Minister and Supreme Economic Planner. Mr Ozal resigned on Wednesday, after two-and-a-half years in charge of the economy. The military leaders had lost faith in his policies.

Mr Ozal refused to work with Mr Kafaooglu, who also replaced Mr Kaya Erdem, Finance Minister — one of Mr Ozal's most faithful supporters — in the Cabinet.

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## Opposition in Spain to £4.6m soccer transfer

BARCELONA — The multi-million-dollar transfer of Diego Maradona, the Argentine footballer, to Barcelona has run into opposition from the Government over the amount of currency which would have to be exported.

The Economy Ministry said yesterday that it had turned down a request from the club to export \$8.3m (£4.6m). It said the club would have to earn over half the money outside Spain, but it would be allowed to take out the rest.

But Nicolas Casas, vice-president of the club, said yesterday: "There is absolutely no problem, we shall have enough foreign currency. Maybe we will just play some matches abroad, but I assure you the club is going to pay its debts."

Barcelona agreed to pay \$7.7m for the services of the 21-year-old player. The club said the money would be paid over six years to two Argentine clubs.

## Portugal abolishes military watchdog

By DIANA SMITH in LISBON

SEVEN YEARS of military supervision of Portuguese banks has ended with a sweeping parliamentary vote to abolish the 18-man Council of the Revolution (IMF).

In its preliminary conclusions, an IMF mission yesterday contrasted the current economic outlook in the country with the situation it had found in October 1981.

"We are greatly encouraged by what has taken place in the few months since our previous visit," the IMF officials noted. Last year, they "had expressed great concern at the extent and speed of the deterioration in Belgium's economic situation."

The IMF team described as "important and courageous" the measures taken by Mr Wilfred Martens' Socialist-Christian and Liberal Government to curb public spending and restore order to the State's deficit-ridden finances.

They also approved of the Belgian Government's current attempts to impose a partial prices and wages freeze, and underlined the necessity for such policies to be confirmed.

"Continued moderation of wage cost is a prerequisite to renewed expansion of output and employment," the IMF officials said. "This is incompatible with an early return to the system of wage indexation that prevailed until 1982, the dangers of which have been amply demonstrated."

The IMF position on the Martens coalition's austerity programme matches the similarly encouraging view expressed not long ago by the Paris-based Organisation for Economic Co-operation and Development.

In international terms, such demonstrations of confidence are for Belgium a useful disengagement of further speculative pressures being placed on the Belgian franc.

In domestic terms, they are a valuable endorsement of policies that are particularly controversial in the francophone region of Wallonia.

BY OUR LISBON CORRESPONDENT

Moscow Portuguese Communist Party has described the Government's renewed links with Mozambique as a "Trojan horse of neo-colonialism."

The Mozambique Press called this remark "insulting." It is a label that it would not have hung on a Communist party leader's statement as recently as a year ago, before two very successful tours, first by President Antonio Ramalho Eanes, and then by Prime Minister Francisco da Balsemao, which began a new, constructive era of relations.

Opposition in Spain to £4.6m soccer transfer

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Reuter

## Commission soft-pedals idea of EEC 'crisis cartel' for plastics

By GILES MERRITT in BRUSSELS



Shell group and West Germany's Hoechst were represented at the Brussels meeting with Viscount Davignon and are understood to have rejected the idea of a "crisis cartel." The driving force behind the notion is believed to be a French and Belgian initiative, and follows earlier representations to Brussels made by Belgium's Solvay and Ato Chimie of France.

In addition to preparing a detailed report on the function and organisation of a cartel, the EEC petrochemical majors are also thought to have been told by the Commission to make a firm decision among themselves on the need for the new grouping before returning to Brussels in the autumn for fresh discussions.

Sue Cameron writes: Imperial Chemical Industries has stressed that the discussions with Viscount Davignon were only "exploratory." It found the meeting "helpful" and expects further talks to be held, though "not for some time."

ICI is known to be totally against the setting up of anything resembling a cartel — as are other UK-based companies and the West German producers.

The company added: "No proposition for a cartel or for industry restructuring was made by either side."

polyethylenes, polypropylenes, PVCs and polystyrenes — are falling sharply. Output in 1980 was 16.7m tonnes and last year consumption dropped to just 10.7m tonnes.

But the Commission's "wait-and-see" attitude toward the formation of a 24-company EEC plastics cartel that could coordinate capacity reductions in the industry is also believed to reflect divisions inside the sector about the need for such an arrangement.

Britain's Imperial Chemical Industries, the Royal Dutch/

## Fresh bid for coal industry aid

By JOHN WYLES in BRUSSELS

BRITAIN and West Germany are poised to make another bid for EEC financial aid for their coal industries following an acknowledgement by the Ten that the Community is almost totally bereft of a strategy for coal.

However, the Community's two main coal producers look likely to have a difficult job to change minds in several other member-governments, which would oppose the interests of coal producers and consumers.

The Anglo-German producers' view is that the pendulum has swung too much in the direction of consumers who have been freely importing cheaper coal from third countries.

While contributing to the ob-

jective of reducing dependence on oil, this trend is still obviously maintaining a dependence on imported energy.

It is also inhibiting the development of the British and West German industries, which are receiving large amounts of public investments to supply a market increasingly penetrated by imports.

However, Italy and France remain either indifferent or opposed to Anglo-German pressure over coal and there are only slender hopes that the new working group can achieve anything.

But foreign orders have dipped and there have been few signs of a recovery in domestic demand. The building sector began to look more lively — but the fall in interest rates which helped bring this modest improvement has stopped, and even begun to reverse.

Add to that, new problems in the steel sector. President Ronald Reagan's intensified trade sanctions against the Soviet Union and the invasion of Iraq where German companies have heavy interests — and it becomes clear that the risks have markedly increased, even over the past few weeks when the OECD report was being drawn up.

True, foreign sales remain strong (helping bring a visible trade surplus of DM 19.6bn

(£4.2bn) in the first five months compared with one of DM 4.6bn in the same period of 1981.)

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The "minus growth" possi-

bility is not bound to be right. West Germany's relatively low inflation rate (5.8 per cent at an annual rate in June) and this year's reasonable wage settlements (around 4 per cent) indicate that the country's export success will continue, even with only weak growth in world trade.

But even the government's real

## OVERSEAS NEWS

## Palestinian question strains French link with Jerusalem

BY DAVID HOUSEGO IN PARIS

PRESIDENT François Mitterrand came to power with the credentials of a friend of Israel and the hope that Socialist France could play a role of impartial intermediary in the Arab-Israeli conflict. But the bombardment of Beirut has agonisingly strained the ties of friendship, and Mitterrand can no longer claim to have an influential voice in Jerusalem.

This shift was underlined yesterday when Mr Farouk Shaddam, political director of the PLO, saw President Mitterrand as part of the Arab

It is the first time that a PLO leader has been received at the Elysee. The day before, Mr Yasser Arafat, the PLO leader, sent a personal message to Mitterrand emphasising the "great importance" he attached to the "personal point of view" of the French President.

The period of grace with Israel came to an end abruptly. "This time you have gone too far... we completely reject your declaration," said Mr Yasser Arafat, the Israeli head of state this week.

Mitterrand was Mitterrand's host when the French President—breaking with France's recent pro-Arab past and the

virtual boycott of Israel by four heads of state—paid an official visit there in March. Then Mitterrand annoyed the Israelis by voicing support in the Knesset for a Palestinian state.

M Navon's remarks referred to an unfortunate news conference last week when Mitterrand let himself be drawn by a Palestinian question into a comparison between the conflict in the Lebanon and the German massacre of French civilians at Oradour in 1944.

Mitterrand, who personally supervises French Middle East policy, has believed since early in the Lebanon conflict that the attempted destruction of the PLO would only produce an even bitterer guerrilla war in the Middle East. French diplomacy has thus concentrated on seeking an outcome to the conflict which would bring lasting peace through mutual recognition.

The first step in this was winning from the PLO leadership a declaration to the effect that they were willing to pass from a "military to a political phase" of the struggle. The second has been preparing a joint UN resolution with Egypt on the hills outside the besieged city, while Khaled has been mentioned as joining the special

## PLO takes initiatives to gain recognition

BY JAMES BUCHAN IN BEIRUT

SUGGESTIONS that the Palestine Liberation Organisation (PLO) might be ready to recognise the state of Israel appear to be only one of several ideas being considered in exchange for leaving Beirut.

The PLO, which represents the 6,000 or so fighters trapped by Israeli forces in the city, would expect recognition by the US in return. The organisation's spokesman speak of "political compensation" for leaving Beirut under conditions which it feels are moving in its favour.

To a great extent the tactics also reflect the new shape of the PLO, squashed into West Beirut where members of the organisation's eight widely different groups must now live and fight side by side.

In these conditions of relative unity, the Fatah organisation, the largest fighting group headed by Mr Yasser Arafat, chairman of the PLO, and the only PLO member group with relations with Saudi Arabia, has a voice which reflects its size and wealth.

Under these circumstances, the influential al-Hassan brothers in Fatah, Hani and Khaled, are said by government officials to be playing a larger role on Mr Arafat's behalf. According to one Lebanese politician, Hani has been seeking a direct meeting with Mr Philip Habib, the US special envoy, on the hills outside the besieged city, while Khaled has been mentioned as joining the special

### ISRAEL CONSIDERS COST OF ASSAULT

THE FEAR of economic sanctions by the European Economic Community is one of the factors being weighed by Israel as it considers whether to launch a military assault against the 6,000 Palestinian guerrillas trapped in west Beirut for more than a month, writes David Lemon in Tel Aviv.

Heavy US pressure as well as concern about the likely Israeli military casualties and Lebanese civilian casualties are the dominant elements which have persuaded Israel to permit the prolonged, and so far not very fruitful, diplomatic negotiations to end the crisis.

But Israeli policy-makers are also worried about the negative impact of an assault on Beirut upon Israel's relations with the EEC, and with Egypt—the only Arab country to have signed a peace treaty with Israel.

The EEC is Israel's largest trading partner, with 40 per

cent of the country's exports going to the Common Market and some 30 per cent of its imports originating from the EEC. Two-way trade amounts to about \$5bn (£2.8bn) annually.

Jerusalem heaved a sigh of relief at the end of June when the EEC heads made no reference to economic sanctions after their summit in Brussels. But Israeli officials fear that if Israel does invade West Beirut, the Community would impose economic sanctions.

Only two months ago foreign ministry officials were trumpeting the dawn of a new age in relations with Europe, pointing to the unprecedented stream of European foreign ministers who had visited Jerusalem recently. Today they say that Israel's standing in European public opinion is "catastrophic."

The officials look in dismay at the sharp turn about in Europe's attitude.

Even without imposing economic sanctions, Europe has already signalled its extreme displeasure with Israel by suspending the signing of a \$40m aid package.

Individually the European governments have taken concrete steps to register their disapproval. Britain cancelled its invitation to Israel to participate in Aldershot arms fair. France cancelled the scheduled bilateral cultural committee meeting in Paris and Greek stevedores refused to handle Israeli ships.

But whether the threat of EEC sanctions will help to stay Israel's military hand remains doubtful. Mr Ariel Sharon, the defence minister, yesterday warned that

"Israel's sword is resting on the neck of the terrorists in west Beirut... we will not put our sword back in its sheath until the last of the terrorists disappears from Beirut."

At the same time, Lebanese who have proved reliable in the past say that the PLO has made a formal request to the Damascus Government for acceptance into Syria.

The Israeli charge that the PLO is wasting time may have

some truth in it. But what the PLO is also attempting to do is to exploit Israel's apparent dilemma by widening the scope of the negotiations with the US, and through the US with Israel, away from the fate of West Beirut or its Palestinians to the larger question of the PLO's future in the world. They are encouraged, by the fact that another player—Syria—is now on the diplomatic stage, even if only in the wings.

There are, of course, PLO members who do not wish to leave Beirut despite Mr Arafat's written pledge, but in the daily and military committees of the PLO, they are under pressure from Fatah's overwhelming authority.

To a much lesser extent, the west Beirut Lebanese left and Moslems also have a voice, though what control they had of the western sector and its politics has been swamped by the Palestinian retreat there. They are mostly anxious for a diplomatic solution which protects them.

However, there remain deep problems of analysis of the implications of the attention focused on events in Iran. Some say these will give unparalleled opportunities to Israel for a quick military solution. Others argue that the US will be more anxious than ever for a diplomatic solution and make major concessions. As usual, everything depends on what Israel can and cannot do.

## Egypt urges Arab unity over Palestinians

By Charles Richards in Cairo

PRESIDENT Hosni Mubarak of Egypt has called on Arab states to forget their differences and meet to solve the Palestinian problem. He said he himself would be prepared to go anywhere in the world to attend such a meeting. Egypt has ties with only three Arab countries—Sudan, Oman and Somalia. The rest broke off relations because Egypt made peace with Israel.

After talks with the visiting German Foreign Minister, Herr Genscher, Mr Mubarak, speaking at a press conference, urged the European Community to exert pressure on the US to open a dialogue with the Palestinians.

The withdrawal of Palestinian forces from Beirut under Israeli occupation was not the solution to the problem, he said. The failure of the Arabs to unite and agree on a way to solve the problem would make it worse and in turn increase disunity in the Arab world, said the President.

He attributed the three problems in the area—the crisis in the Lebanon, the renewal of fighting in the Gulf war and the outbreak of hostilities between Somalia and Ethiopia—to a game being played by the super powers.

## Australia's businessmen diverted by struggle for Labor leadership

BY COLIN CHAPMAN IN SYDNEY



Bill Hayden... confident of winning leadership challenge

EACH MORNING this week, in the capital cities of the Australian states, Mr Bill Hayden, leader of the opposition, and his leading shadow ministers of the front bench, have met top bankers, industrialists and business leaders in an endeavour to prove to them that the prospect of a Labor Government is something that they should welcome rather than dread.

The emphasis was supposedly on policy, explaining the decisions that the Australian Labor Party (ALP) reached at its biennial conference in Canberra last week. These included commitment to a heavily interventionist economy, the establishment of an economic advisory planning council, the promotion of more Australian ownership, and prices and

incomes controls. But the businessman's attention was inevitably diverted by the leadership clash within the Labor Party resulting from the challenge to Mr Hayden by Mr Bob Hawke, the former president of the Australian Council of Trade Unions.

Mr Hayden and Mr Hawke both proclaimed at these breakfast meetings that they have no differences over policy. Both inside and outside the dining rooms Mr Hayden refused to discuss the leadership challenge, to be decided at a meeting of all federal Labor MPs at a caucus meeting in Canberra today, except to express confidence that he will win it.

More businessmen warn to Mr Hawke, on the other hand, discussed it with anybody

who cared to listen. The gist of what he said is that Bill Hayden is a great guy but that if the ALP is to wrest power back from Mr Fraser's ruling Liberal-National Country Party coalition Bob Hawke is the man to achieve it.

With the key vote today it is touch and go. Earlier this week it seemed as if Mr Hayden would romp home as the left wing gave him its support. But on Wednesday the party's influential resources spokesman, Mr Paul Keating, the ALP's key power broker in New South Wales, decided to throw his support and that of the NSW Centre Unity group behind Mr Hawke.

More businessmen warn to Mr Hawke to Mr Hayden, but neither men, nor stalwarts

like Mr Lionel Bowen, the foreign affairs spokesman, and Mr Paul Keating, the spokesman on resources, are likely to be able to win the hearts and minds of Australia's traditionally conservative corporate and financial sector.

The cornerstone of Labor's economic policy is a social compact, of the kind tried and failed in the Wilson years in Britain, in which policies to reduce unemployment and achieve growth are implemented in exchange for solemn and binding assurances by the trades unions. The essential ingredient of the policy is a gamble: a voluntary prices and incomes policy, on which Mr Hayden, Mr Hawke and Mr Ralph Willis, the opposition spokesman on economics, have been working for two

years. There is a plan to convene a nationwide conference of the major unions within the next few weeks to negotiate their compensation.

The ALP leadership argue that a return of the Fraser government will be disastrous for organised labour because further tough monetarist policies and continued high interest rates can only lead to more unemployment. Labour would adopt a different strategy: an expansion of the economy through tax cuts and more public spending in the hope of cutting unemployment.

Questions put over breakfast by businessmen indicate that the ALP leadership are still some way from selling the policy to the trade unionists and that the policymakers

themselves are still vague about how it would work.

For example, it has yet to be decided how wide would be the powers of the proposed price justification tribunal. The Party's business spokesman, Mr John Brown, himself a businessman, argues strongly that retail products should be excluded from scrutiny, which is not acceptable to unionists.

Then there is the issue of protectionism. Mr Hayden would like to see an official industry reconstruction bank to "quicken the pace of industry restructuring" and a steady reduction in tariffs. Others, senior in the leadership, are strong protectionists. There is not, and there will never be, any unity on the subject within the Party.



Bob Hawke... the man to wrest power from the ruling coalition

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## AMERICAN NEWS

## U.S. recovery hopes dampened by drop in industrial output

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

FRESH EVIDENCE of the current U.S. recession's tenacity came yesterday with a report from the Federal Reserve Board that industrial production dropped by a seasonally adjusted 0.7 per cent in June. It was the fourth consecutive monthly decline and the 10th in 11 months.

Downward revisions to the earlier figures for April and May added to the gloom. The Fed now says industrial production fell by 0.5 per cent in May, against an initial estimate of only 0.2 per cent, and by 1.1 per cent in April, instead of the previous figure of 0.8 per cent.

Output has now fallen by 10.1 per cent since last July, raising further doubt on the Reagan administration's claim that recovery is round the corner.

The administration has for some time predicted an upturn in the second half of the year, although it has admitted that the strength and durability of the recovery are uncertain. President Reagan has set great store by the second instalment of his personal tax-cutting programme which came into force on July 1.

Private economists, however, said that in light of yesterday's figures, recovery still looked to be several months away — and possibly not before the beginning of next year. Government officials also admitted privately

that earlier forecasts for an annual growth rate of 4 to 5 per cent in the second half of the year should be scaled down to nearer 3 per cent.

The latest disappointing figures followed reports earlier this week that consumer spending fell by 1.5 per cent in June and that car sales in the first 10 days of July were more than 18 per cent below the equivalent period of last year.

The output of cars and other durable goods rose in June by 1.7 per cent, the Fed said. But actual sales of cars have been declining, as fewer companies have kept up the special promotions that boosted trade earlier in the year.

Production of non-durable consumer goods fell by 0.5 per cent in June. Business equipment was down by 2.7 per cent. Both construction supplies and intermediate products fell by 0.7 per cent. Output of business equipment is now nearly 15 per cent below last year's equivalent levels.

The Fed said that the fall compared with a total reduction of 14.3 per cent in business equipment output that occurred over seven months in the 1974-75 recession. June saw a reduction in most major categories of business equipment, but they were most pronounced in building and mining equipment and manufacturing equipment, it reported.

The regime has found itself not only trammelled by a dusty

military code that specifically requires an investigation in the aftermath of surrender, but also by intense and widespread pressure for post-mortem.

In the wake of the Falklands war, the doublethink induced by government propaganda has given way to something more approaching reality. The generals picked their conscripted army for the Falklands from outlying and isolated regions of Argentina, rather than from the more politically left-wing guerrillas in the 1970s.

The Falklands war, however,

has turned military tradition

— forged in the course of this century around the concept of national security and an unrivalled hold on domestic politics — inside out for the Argentine armed forces. There was no precedent for a humiliating defeat in an international war.

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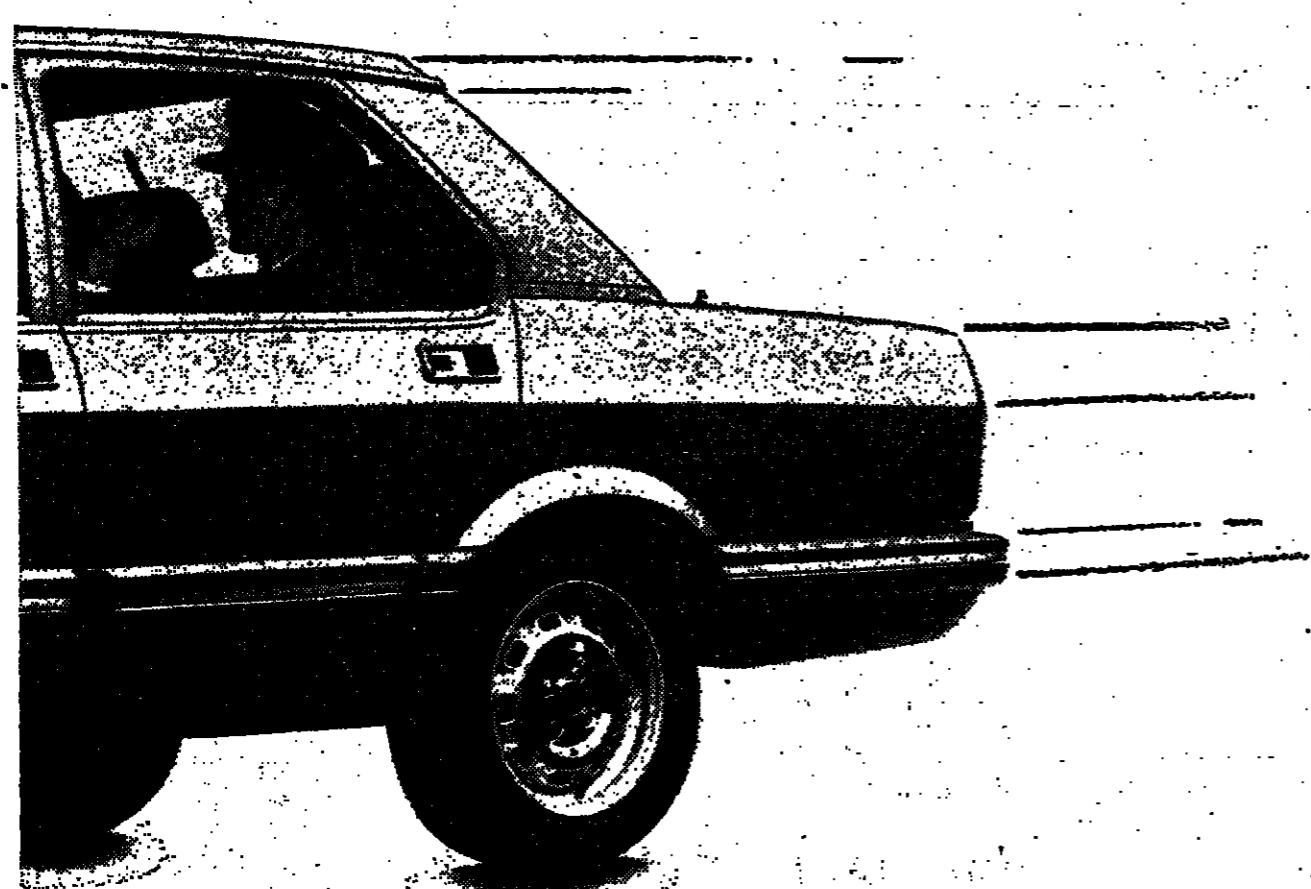
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## UK NEWS

## Sharp fall in unit trust investment

UNIT TRUST investment in the first half of this year amounted to £153.4m, according to figures issued yesterday by the Unit Trust Association. This is less than 60 per cent of last year's corresponding investment.

Sales of units have declined by a quarter over the period, from £52.1m to £40.5m. Repurchases have, however, risen slightly, from £25.5m to £22.1m, contributing greatly to the overall decline in net new investment in unit trusts.

However, 1981 was the best year for unit trust investment, with sales of £295.5m and net new investment of £52.8m, both doubled the previous records. The first six months of 1982 can, therefore, be regarded as satisfactory.

The growing number of units being repurchased shows a steady growth in the tendency for investors to cash in their units.

Two reasons are put forward for this. Firstly, more and more trusts are reaching

# MoD draws up defence package to protect the Falklands

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

EXACTLY a month after General Menéndez surrendered to General Moore in Port Stanley, the British Government signalled a formal end to the war over the Falklands by agreeing to repatriate the remaining 593 Argentine prisoners.

That was on Monday this week. By Monday next, it is possible that the Ministry of Defence in London will have worked out in the light of the Government's decision how it is to defend the Falklands in the immediate post-war period.

Obviously the size and nature of the defending British forces will be conditioned by the nature of the threat the Argentine's are still seen to pose. Argentina has refused to admit to more than a "de facto cessation of hostilities" and while the Foreign Office announced on Monday that it was sufficiently satisfied with this to send the prisoners back, Britain's defence chiefs are inevitably being cautious. They know that Argentina has not given up its claims

to sovereignty of the islands and probably never will. They note that in spite of the deprivations of the war, Argentina still has quite a capable airforce and some potentially dangerous ships and submarines.

There is now a great deal of discussion at the highest levels in the MoD about the precise size of the necessary defences. The outlines of what the Chiefs of the Navy, Air Force and Army will recommend to Mr John Nott, the Defence Secretary, are becoming clear.

There are three critical aspects of any defence package.

First is the key importance of extending the runway at Port Stanley, both to assure the air defence of the islands with Phantom fighters and to free the aircraft carrier Invincible for home leave and then other duties.

Second is the need to strike a balance between the actual garrison in the Falklands —

whose duties for the next six months at least will also in-

clude the repair of war damage — with the desire not to swamp the civilian population.

Third is the problem of finance. Service chiefs recognise that the blank cheque they have had over the past four months to order what they need will not last much longer. All three armed services are also worried that the Falklands could tie down men and materials needed for areas more central to British defence.

Since the fighting ended a month ago, the principal concern on the ground has been to bring order to the inevitable confusion which follows war.

The priorities have been dealing with prisoners, re-establishing the civil administration, clearing up the worst of the mess — and bringing home the troops that fought the longest.

Nearly 3,000 men, mainly marines and paratroopers who left the UK last April, have either returned or are on their way back. Some 3,500 men of five Brigade remain: the Welsh Guards are in Stanley itself, and the Scots Guards, who until this week were responsible for the prisoners, are assigned to up-country duties along with the Gurkhas. Some 600 Royal Engineers have had a critical role in repairs of, for example, the waterworks in Stanley, and will soon extend the runway there.

It seems that the naval forces

have also been reduced by about a half. HMS Hornet, the aircraft carrier, docks on Wednesday and 11 other warships have returned or soon will. The Type 82 destroyer HMS Bristol is now the flagship.

Invincible remains for the time being, with perhaps 12 Sea Harriers on board. There are also eight other frigates and destroyers — two Type 42 destroyers, three Type 21 frigates and three Leander class frigates — with several mine-sweepers, a range of royal fleet auxiliary tankers and support vessels complete the force of 20 or so RN ships. The Uganda and some 15 to 20 other merchant vessels, including tankers, are also still under charter.

The strength of the RAF,

which is flying several ground attack Harriers and helicopters but is principally involved in missile systems with the possible use of Nimrod reconnaissance aircraft. Some Sea King helicopters have already been fitted with early warning radar.

Some Rapier are to be

deployed on West Falkland.

The new defence arrangements will probably cover the next 6 to 12 months.

The key elements will be:

• Extension of the runway at Port Stanley to 7,000 ft, to take at least one squadron (around 10) of Phantom fighters. The airport, now taking Hercules C130 transports will be closed for three or four weeks,

probably in August, while Royal Engineers fit U.S.-made alloy matting, currently being transported by ship. The matting should last for up to four years.

There are no plans for a second runway, although helicopters and Harriers will use San Carlos and possibly Darwin.

• Defence of the airport by at least eight Rapier anti-aircraft missiles systems with the possible use of Nimrod reconnaissance aircraft. Some Sea King helicopters have already been fitted with early warning radar.

• Some Rapier are to be

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No estimate of the cost of a garrisoning the Falklands have been made public. Mr Norrie

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## UK NEWS

# Morecambe Bay gas field outlay reaches £300m

BY NICK GARNETT, NORTHERN CORRESPONDENT

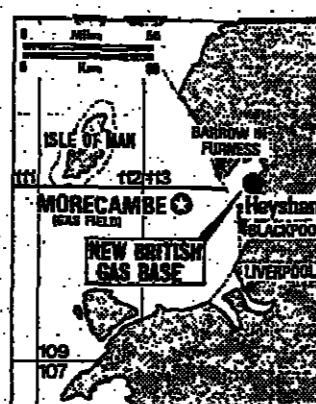
BRITISH GAS has concluded contracts and committed expenditure to a total of £360m so far as part of the estimated £1bn development costs for the Morecambe Bay gas field.

The field is the third biggest gas field on the UK Continental Shelf. It is due to come on stream in 1984 in spite of some initial delays in getting the project under way.

UK-based companies have been awarded virtually all the contracts, the corporation said yesterday. It said it expected this would continue. Further orders and contracts would be placed with British companies "provided that they are competitive in terms of technical capability, delivery and price." The placing of contracts for oil and gas development work has become a sensitive issue during the recession.

The corporation has also this year made two natural gas discoveries in the Irish Sea off Blackpool, south of the Morecambe field. BP has also been drilling in the same area and has a development well close to the Isle of Man.

British Gas said yesterday it would be using Heysham as the drilling and operational base for the Morecambe Bay field.



which contains an estimated 5 trillion (million million) cu ft of gas—provided commercial negotiations were completed satisfactorily.

This is a blow to Merseyside, which had been pressing its case hard but which is geographically much further away from the field. The corporation intends to continue its exploration drilling from Fleetwood and to locate the construction base at Barrow.

The biggest single orders are for two jack-up drilling rigs—one already launched from the Clydeside yard of UIE Shipbuilding and the second under

construction at the same yard. These will service three fixed drilling platforms. Contracts for the fabrication of the first two drilling platform jackets have gone to Howard Dorn and McDermott in Scotland.

The corporation said further contracts, involving the central process platform, the accommodation platform and the third drilling platform, will be placed soon.

For the onshore terminal, Barrow's borough council granted detailed planning consent last week for the construction of the terminal's mechanical plant. British Gas said it will let contracts for this work later in the year.

Preliminary civil engineering work for the terminal has been carried out by Balfour Beatty and work on the main civil engineering and building contracts have been started by Christiani and Nielsen (London).

The UK arm of the U.S. company McDermott International is completing the major section of the offshore pipeline connecting the field to the shoreline.

The onshore pipeline taking the gas from Barrow to the national transmission system at Lupton is being laid by Murphy and is due for completion this year.

MR RON ANTHONY, the Government's chief nuclear inspector, has no doubts about whose side he is on in the nuclear debate.

He is on the side of the public—those who work in, visit or live near nuclear plants—just as much as factory and mines inspectors.

As he sees it, the main task of the Nuclear Installations Inspectorate is "the objective examination of safety." Opponents of nuclear projects should consider that much of his budget is used for criticism of those projects, he says.

Mr Anthony, 56, an aeronautical engineer who turned from aircraft to the design of gas-cooled nuclear reactors before joining the NII, expects that, in the next year or so, he will face a severe test of the strength of his claim to be the chief custodian of the public interest in nuclear energy.

This forthright and articulate engineer is bracing himself for a public inquiry into plans to build a pressurised water reactor at Sizewell, Suffolk, an inquiry which could last a year.

He expects his professional competence and integrity to be attacked fiercely. He expects public scrutiny of his competence as a custodian of public safety for nuclear engineering and, in recent years, more widely for the Health and Safety Executive.

He knew all this last year

when, after five years away from nuclear inspection, he was persuaded to apply for the post of chief nuclear inspector.

The more senior post of director of nuclear safety is to be abolished on the departure of Mr John Dunster from the HSE to become director of the National Radiological Protection Board in the next few days, so Mr Anthony will be Britain's chief nuclear inspector and thus a key witness at the Sizewell inquiry.

Yesterday, Mr Anthony published his first public comment on Sizewell B, planned as a £1.15bn, 1,100 Mw nuclear station, and seen by the Central Electricity Generating Board as the first of a series of perhaps five identical nuclear stations.

In a foreword to the NII critique of CEGB plans, he says his inspectorate's concern is not with electricity capacity and how this should be provided, but with public safety, to ensure that the installation's siting, design and construction and operation will meet the health and safety standards which we have

Mr Anthony concludes that, on the basis of the CEGB's pre-construction safety report there is "no fundamental reason for regarding safety as an obstacle" to building a PWR in Britain. "This means that no difficulty has so far been identified which needs to be regarded as insuperable."

Nevertheless, his 88-page

report contains enough caveats to keep critics of the project very busy for the next few months. It identifies at least 18 "shortcomings" in the safety case, points on which he still needs to be satisfied. They range from the detailed design and testing of the 435 ton steel reactor pressure vessel and primary coolant circuit, to the general design basis of a new and untried electronic protection system.

The report points out that its aim has been to lay bare the shortcomings in a safety case constructed at an early stage in the project.

Safety assessment is the responsibility for the nuclear inspectors during a continuous process from the design inception, through detailed design.

construction, commissioning, operation and, ultimately, decommissioning.

The report is examining only the design inception stage of this 50-plus year cycle, as it stood on March 31. Sir Walter Marshall, CEGB chairman, said yesterday that, when the CEGB had satisfied the chief nuclear inspector on all design points, the risks would have been reduced to a level where damage resulting from an earthquake in East Anglia posed the biggest public risk.

Of the long list of shortcomings, the report identifies five where the position is not yet

satisfactory: (1) Hazards arising from fire, aircraft crash and earthquakes. An improved case needs to be made or design changes may be required.

(2) Fuel cladding ballooning. An acceptable strategy for developing a safety case has been presented but the case itself is still awaited.

(3) Steam generator tube integrity. The inspectorate still has reservations about the CEGB's case and the effect of significant changes in the design needing to be made for safety reasons once construction has started.

(4) Reactor protection system. More justification of a computer-based design, novel to nuclear situations, is required.

(5) Safety analysis assessment will require "more time and more information."

Of the five, Sir Walter believes

the CEGB case is most at risk on fuel ballooning, a phenomenon predicted by the UK Atomic Energy Authority. In an accident, the fuel pins might swell to such an extent that coolant could no longer circulate round them.

The risk, if substantiated, could lead the nuclear inspector to downrate the reactor, lessening the PWR's 7% per cent cost advantage claimed over the advanced gas-cooled reactor design. "But I'm betting my reputation that we won't have to do that," Sir Walter said yesterday.

Mr Anthony is reasonably sure that all five problem areas can be sorted out, because the inspectors themselves can see ways of resolving them. "But while we think we can see solutions, we think it is not our business to put them forward," he says.

Thus, the nuclear inspectors reach the conclusion that a satisfactory design for a PWR is achievable and can be developed so as to meet the safety objectives and give assurance that there will be a small chance of significant changes in the design needing to be made for safety reasons once construction has started.

Steam generator tube integrity. The inspectorate still has reservations about the CEGB's case and the effect of significant changes in the design needing to be made for safety reasons once construction has started.

Safety analysis assessment will require "more time and more information."

Sizewell B: review by HM Nuclear Installation Inspectorate of the pre-construction safety report. SO: £5.50.

## Steel output fell in June as imports rose

UK STEEL production dropped sharply in June, reflecting the decline in demand and rise in imports which have been developing since early spring.

Average weekly production of 280,800 tonnes in June was 12.5 per cent lower than in May, and 14.7 per cent lower than in June, 1981.

Production dropped most in the Yorkshire and Humberside region, where the average weekly rate of 79,200 tonnes in June was 18 per cent lower than in May and 30 per cent lower than in June, 1981.

A number of works in the Sheffield area, which use electric arc furnaces, extended the May Bank Holiday through the first week of June because of lack of orders.

Production in the northern region, consisting mainly of the British Steel Corporation's Teesside works, was down by 11 per cent to 47,400 tonnes in May, compared to June. Production in Wales was 9 per cent lower in June than in May, but that was due to furnace problems at one ESC works, rather than to a fall in demand for the output of the big strip mills.

The latest import statistics, for April, show a 48 per cent increase from the levels of April 1981, foreign suppliers having taken increasing advantage of the higher prices in the UK market this year.

Imports last year were abnormally depressed by low prices, but the latest figures indicate a substantial 17 per

### UK STEEL OUTPUT 1980-1982

Total production of usable steel (weekly average thousand tonnes)

	1980	1981	1982
June	387.9	323.3	282.3
July	345.6	267.4	245.4
August	267.4	227.4	227.4
September	258.2	227.4	227.4
October	222.9	227.4	227.4
November	222.9	227.4	227.4
December	222.9	227.4	227.4
January	224.5	227.4	227.4
February	217.2	227.4	227.4
March	204.2	227.4	227.4
April	207.8	227.4	227.4
May	207.3	227.4	227.4
June	205.1	227.4	227.4
July	223.6	227.4	227.4
August	224.7	227.4	227.4
September	227.6	227.4	227.4
October	232.0	227.4	227.4
November	243.7	227.4	227.4
December	243.7	227.4	227.4
January	228.3	227.4	227.4
February	234.8	227.4	227.4
March	232.2	227.4	227.4
April	214.4	227.4	227.4
May	222.8	227.4	227.4
June	220.5	227.4	227.4

cent rise over the average monthly level of 1979—the last year in which UK production and prices were normal.

More disturbing to UK producers is the sharp increase in imports from outside the EEC. In April, these were 119,200 tonnes, 140 per cent above April 1981 levels and about the same as the average 1979 monthly level.

## Eurofot loses appeal for release of arrested ship

COURTS CORRESPONDENT

AN ATTEMPT to free a Spanish cargo ship which was arrested at Felixstowe last Saturday has failed in the Admiralty Court.

The 3,908 grt *Sonia S*, owned by Eurofot, of Santander, was arrested as security for claims against Eurofot by two Swiss companies, Catu Containers and SLC, for \$333,513 (£193,500) and \$120,675 respectively.

Eurofot appealed against the arrest order, made by the Admiralty Registrar, on the grounds that the claims were not within the Admiralty Court's jurisdiction.

Mr Justice Sheen said the claims were virtually identical and involved charges due from Eurofot in respect of a large number of containers leased from the Swiss companies.

Eurofot's appeal was dismissed with costs. The company was given leave to go to the Court of Appeal on the grounds that the case involved an important point of law.

## Breakthrough claimed in letter bomb detection

BY JAMES McDONALD

A MAIL screening device, claimed to be a breakthrough in letter-bomb detection, has been launched by Securicor.

The company believes that the desk-top machine's price of £915 will make it attractive to a considerable business and domestic market.

The electromagnetic device is made by Scanner Electronics, a British company. The most important feature of the machine, says Securicor, is its ability to recognise and ignore harmless metal objects.

Securicor said in London yesterday that false alarms from these harmless objects had tended to give detectors of this type an image of being more of a nuisance than a help.

Securicor said the company



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## Howe rejects CBI's reflation call

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE CALL from Sir Terence Beckett, director-general of the Confederation of British Industry, for new Government measures to stimulate demand was rejected in the Commons yesterday by Sir Geoffrey Howe, Chancellor of the Exchequer, and Mr Leon Brittan, Chief Secretary to the Treasury.

Mr Brittan told the House: "You will not reduce unemployment in any substantial, serious or lasting sense by reflation of demand."

"What you will do by reflation of demand is provide a short-term boost, increase inflation, and create a lack of confidence that will lead to higher levels of unemployment than we would otherwise have."

A similar message was given by Sir Geoffrey in a more subdued fashion.

Mr Geoffrey Loftus (Lab, Pontefract and Castleford) asked the Chancellor if he was aware that the Cambridge Economic Policy Group had forecast that by 1990 there would be 4.5m unemployed. Sir Terence Beckett, in his meeting with Tory backbenchers on Tuesday, had given warning of the possibility of 3.4m unemployed by the end of this year.

Mr Loftus suggested that this meant the Chancellor's economic policies had failed, and called on him to resign if Sir Terence's forecast came true.



Leon Brittan: a boost . . . leading to lack of confidence

The Chancellor said unemployment in Britain had been rising steadily for a very large number of years, but was now rising faster in other countries.

Sir Geoffrey said the answer to these problems was to be found in the Government's determination to fight inflation, correct the balance of the economy, to restore competitiveness and the capacity of the economy by improved output.

Emphasising his words, he added that it could not be done in any other way and implied rejection of Sir Terence's

demands earlier in the week.

Answering questions from both sides of the House on the state of the economy, Sir Geoffrey said: "The turning point was reached in the spring of last year. A gradual recovery has begun and is expected to continue."

One of the Tory "Wets," Mr Patrick Cormack (Staffordshire South West) caustically asked how he saw the economy developing in the West Midlands during the coming year.

The Chancellor said that, if the economy as a whole continued to improve—as the Government thought likely—and if both sides of industry improved their performance, there was no reason why the West Midlands should not share in that improvement.

Mr Geoffrey Robinson (Lab, Coventry North West) asked him, tersely, whether output would be higher at the end of his term of office than it was at the beginning.

There were jeers from the Labour benches when the Chancellor replied: "It is not possible for anyone in any circumstances to give absolute assurances of that kind."

Mr Eric Deakins (Lab, Walthamstow) asked what indicators now led him to believe that the recession was ending.

The Chancellor explained that his belief in a gradual recovery was supported by the Central Statistical Office index of leading cyclical indicators and most of the recent independent forecasts.

Industrial production in the three months to May was about 3 per cent higher than in the spring of last year. "The prospect is for further gradual recovery," he maintained.

There was a biting question from another "Wet," Mr Geoffrey Rippon (Hexham), who asked whether the record number of bankruptcies in the first six months of this year—largely due to high interest rates—led the Chancellor to believe that the recession was ending.

Sir Geoffrey pointed out that record bankruptcies were not confined to Britain. But he argued on the importance of low interest rates and recalled that they were now 4 per cent below the level of last year.

For the Opposition front bench, Mr Jack Straw, a Labour Treasury spokesman, said that manufacturing production was only now returning to the level of July last year, when the Chancellor had said that the recession was ending.

In reply, Sir Geoffrey said that economic growth in Britain, as in other countries, was still "slow and hesitant." Economic growth in some European countries was static or negative.

## Health body 'baffles' public'

By Lisa Wood

THE HEALTH and Safety Commission's techniques of communication and persuasion "lack professionalism, fair and vigour with the result that laymen find it difficult to know what they are doing," a Commons select committee said yesterday.

The Employment Committee, which held an inquiry into the achievements of the commission since it was suggested 10 years ago, said it considered it had a responsibility to ensure that informed discussion and debate took place about health and safety.

"At present, however, the commission appears to keep an unjustifiably low profile, which leads to a lack of public awareness of potential hazards."

The committee added: "A greater understanding could arouse more pressure for improvements, and his, in turn, could for example attract more resources from Government and employers."

Mr John Golding, chairman of the Employment Committee, said yesterday: "We are not charging the Commission with neglect. They are an assiduous team, but they are still looking inward."

## Right accused of bid to undermine Benn in Bristol football tour denounced

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

DETAILS OF a plan by Labour right wingers to undermine Mr Tony Benn in his constituency of Bristol were published in Tribune yesterday.

The newspaper said the right was trying to flood Mr Benn's management committee with trade union delegates. The object was to influence the outcome of selection conferences due next year when constituency boundary changes come into effect. These were, at one time expected to lead to a contest between Mr Benn and Mr Michael Cocks, Labour's Chief Whip, for the one safe Labour seat.

The Tribune allegations attribute a degree of organisational competence to the right more normally associated with the left. It is clearly designed to embarrass the right by drawing attention to the activities of certain moderate unions. And, in particular, to the way that right-wing trade unionists are being encouraged to register as delegates merely to vote at a few key meetings a year.

Moderates last night claimed to be delighted by the way the article had focussed attention on the tactics that were being used to counter the activities of the far left in Bristol.

Mr John Golding Labour MP for Newcastle-under-Lyme, who

was named in the article as one of the right's main organisers, said the message he had taken to Bristol was that there was no need for ordinary working people to get involved in the "theoretical wrangles of middle class intellectuals."

All that was needed to return the Labour Party to its traditional supporters was for moderates to become delegates to their local party and then turn up to vote at key meetings.

The article was based on a copy of a note of a private meeting held in Bristol last year by Mr Golding and Mr Roger Goddard, political officer of the Association of Professional, Executive, Clerical and Computer Staff.

Under proposed boundary changes, the number of seats in Bristol comes down from five to four. Mr Benn's constituency is divided among several others, including that held by Mr Cocks. Under the Commission's latest proposals, however, Mr Benn would have a strong claim to the fairly safe Labour seat of Bristol, Kingswood.

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## Fisheries accord 'long way off'

BY OUR PARLIAMENTARY STAFF

AGREEMENT ON a common fisheries policy for the European Community is still a long way off, Mr Peter Walker, Minister of Agriculture and Fisheries indicated in the Commons last night. In a frank assessment of the prospects for the next round of negotiations due to take place in Brussels next week, he said he could not be optimistic in any way.

Fundamental issues, including access to fishing grounds, quotas, and stocks, still had to

be resolved. Mr Walker underlined his close and continuing consultation with the fishing industry and assured MPs that if agreement was not reached on a fisheries policy, it would not be for want of trying.

Mr Bruce Millan, Labour's shadow Scottish Secretary, said that, unless agreement was reached by December 31, fishermen from all the Common Market countries would be entitled to fish right up to Britain's

beaches.

Mr Norman Buchan, who opened the debate for Labour, called on the Prime Minister to show the same boldness in taking on the EEC over adequate safeguards for Britain's fishing industry as she had demonstrated over the Falklands.

He pressed the Government to reaffirm its commitment to a 12-mile exclusive limit around the coast and to dominate preference on the 12 to 50 mile zone.

He added: "In my experience, most women have a tendency to use soap."

The issue had been raised at Question Time by Miss Joan Lester (Lab, Eton and Slough).

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## BBC 1

## TELEVISION

## Tonight's Choice

6.40 am Open University (unif only). 10.55 Goff: The Open from Royal Troon. 1.00 pm News After Noon. 1.27 Regional News for England (except London). London and SE: Financial Report. 1.30 Bod. 1.45 Goff. 4.18 Regional News for England (except London). 4.20 Play School. 4.45 Jigsaw. 5.10 Playhouse: "The Rose of Ice," by John Challen.

5.40 Evening News.

6.00 Regional News Magazine.

6.25 Nationwide.

6.50 To Free an Eagle: The monkey-eating eagle of the Philippines.

7.40 It Ain't Hot Hot Mum.

8.10 It's a Knockout: Teams from Sandhurst, Cleethorpes and Rotherham compete for a place in the Portuguese International Heat.

9.00 News.

9.25 Cagney and Lacey.

10.15 West Country Tales.

10.00 The Late Film: "Husbands," starring Ben Gazzara, Peter Falk and John Cassavetes.

All IBA regions as London except at the following times:

## ANGLIA

9.30 am Cartoon Time. 9.40 The Amazing Years of Cinema. 10.05 Saturday 10.45 Sunday 10.45 Saturday 11.00 Sunday 11.00 Althorpe. The Story of Winton. 11.55 Warrio. Wencio. 12.00 pm Anna News. 2.45 Friday Film Matinee. 6.20 Rezzi-Fall Guy. 8.00 Saturday 10.30 Fall Guy. 9.00 Sunday 11.00 Fall Guy. Members Only. 11.00 Friday Late Film: "A Kaffir's Allevy." 12.00 am Many Tongues.

## CENTRAL

9.55 am The Wacky Wacky World of Animals. 10.20 GameTime. 10.45 Fangface. 11.10 History of the Grand Prix. 11.25 Comptes. 1.20 pm Central News. 2.45 Sunday Afternoon Matinee. 4.15 Saturday Matinee. 6.00 Central News. 7.00 Central News. 7.30 The Fall Guy. 8.00 on the Line. 10.30 Fall Guy. 11.00 Sunday News. 2.45 Friday Matinee. 6.00 Central News. 7.00 Central News. 7.30 The Fall Guy. 8.00 Sunday at Six. 4.20 Razzamatazz.

## GRAMPIAN

9.30 am Free Thing. 9.30 Sesame Street. 10.35 Cab It Macaroni. 11.00 Thunderbirds. 11.15 The Adventures of Poldi. 12.00 pm North News. 2.45 Friday Matinee. 6.00 North News. 7.00 Central News. 7.30 The Fall Guy. 8.00 Sunday at Six. 4.20 Razzamatazz.

## RADIO 1

5.00 Stores broadcast (when broadcast on vhf). 6.00 Steve Wright. 9.00 Super Stars. 11.00 Radio One Roadshow from Northern Ireland. 12.30 pm Newbeat. 12.45 Dave Lee Travis. 2.00 Paul Burnett. 5.30 Newsbeat. 5.45 Roundtable. 7.00 Andy Pashley. 10.00 The Friday Rock Show (S).

## RADIO 2

5.00 am Ray Moore (S). 7.30 Tony (S). 8.00 Jimi Young (S). 12.20 Glyn Hunniford. 2.00 pm Ed Stewart (S). 4.00 David Hamilton (S). 5.45 News. 6.00 John Dunn (S). 8.03 Friday Night Music Night (S). 10.00 The Grumbleweeds. 10.30

## RADIO

Alastair Cooke. 11.00 Brian Matthew with Round Midnight (stereo from midnight). 1.00 am Night Owls (S). 2.00 You And The Night And The Music (S).

## RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 Morning Concert (continued). 9.00 News. 9.05 This Week's Composer (S).

10.00 BBC Northern Symphony Orchestra. 11.15 Musicians of the Month. Exchange of Ideas. 12.00 BBC Northern Symphony Orchestra Concert Part 1: Bach, Poulenc (S). 1.00 News. 1.05 Concert, Part 2: Ives, Haydn (S). 1.45 Jacques Loussier. 2.05 Haydn Piano Sonatas (S). 3.00 A Cricket Postscript.

## RADIO 4

6.00 am News Briefing. 6.10 Farm Today. 6.30 Today. 8.30 Yesterday in Parliament. 9.00 News. 9.05 Desert Island Discs (S). 9.45 A Side-ways Look At ... 10.00 News. 10.02 News.

## KINGDOM OF DENMARK

## 71% 1972/1987 FF 100,000,000 Bonds

Notice is hereby given to Bondholders of the above Loan that the amount redeemable on September 1, 1982, i.e. FF 6,000,000, was bought in the market.

Amount outstanding: FF 58,000,000.

Luxembourg, July 15, 1982

The Fiscal Agent  
KREDIETBANK  
S.A. LUXEMBOURGOISE

THE PACIFIC FUND S.A.  
Societe Anonyme  
14, Rue Aldringen, Luxembourg

## DIVIDEND ANNOUNCEMENT

The shareholders are hereby informed that the dividend of the shares of the Pacific Fund S.A. for the financial year 1981/1982 has been carried out in the following manner:

US\$1,26,200 principal amount bonds have been purchased in the open market and the amount of US\$1,26,200 principal amount bonds have been drawn at par on 14th July 1982 in the presence of a Notary Public pursuant to the terms and conditions of the above loan.

For the payment of the dividends, the Bankers of America N.Y. & S.A. Cannon Street, London EC4P 4HN or the other paying agents named on the bonds.

The dividend redemption should have all unmatured coupons appended thereto, coupons due 1st August 1982 should be detached and collected in the usual manner.

Dividends received on any business day and must be left three clear working days for examination.

Bonds of \$1,000 each

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## MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

# How Deutsche Bank found a safe path through a global minefield

West Germany's largest bank has avoided the troubles that are afflicting many of its competitors. Stewart Fleming reports

WERE it not for the eccentricities of German accounting, the closest domestic rivals of West Germany's largest commercial bank, Deutsche Bank, would have suffered even greater embarrassment when they published their 1981 results.

For while some of its main competitors were for the second consecutive year reporting another plunge in profits (or no profits at all), lower dividends (or no dividends at all) and further management and organisational shake-ups, Deutsche Bank disclosed that not only had it weathered the financial storms again, but its return on its DM 182bn of assets was the best in its history, better even than in 1974.

Just how well or badly German banks have performed is difficult to judge because of the extraordinary lengths they go to to disguise the extent of their profits — or losses. Comparisons, too, are difficult because of different accounting conventions and varying methods of consolidating domestic and international subsidiaries.

In the case of Deutsche Bank however, between 1978 and 1981 the bank reported that its operating profits had doubled to DM 1.5bn (\$800m). Pre-tax operating profits provide one reasonably firm base in the shifting sands of German bank accounting since they are struck before most of the conjuring tricks which the accountants perform with securities valuations, provisions and the banks' trading on their own account in foreign exchange, gold and stocks and bonds.

The accompanying table, prepared by IBCA Banking Analysis of London gives some indication of the relative profitability of the big three German banks at the operating level in the past two years. The banks themselves would no doubt quarrel with the individual figures, but the overall picture they present would appear to be a fair one bearing in mind that own account trading profits and losses are not included.

The fact that Deutsche Bank emerges from the comparison so well is of more than local interest. The bank is the ninth largest in the world and its success in the past two testing

GERMAN BANKS' NET OPERATING RESULTS 1981									
(Consolidated figures DM m)									
	DEUTSCHE	1981	%	DRESDNER	1981	%	COMMERZBANK	1981	%
Income:									
Net interest revenue	2,897	3,184	+22.4	1,889	1,612	+15.0	1,141	967	+18.0
Net commission revenue	986	891	+11.8	702	612	+14.7	451	413	+9.2
Dividend revenue	301	271	+11.1	147	173	-15.0	87	95	-8.4
	5,134	4,346	+19.5	2,738	2,427	+12.8	1,679	1,475	+12.8
Expenditure:									
Salaries	(2,389)	(2,238)	+6.7	(1,650)	(1,605)	+3.4	(1,135)	(1,068)	+4.3
Other operating expenses and depreciation	(1,188)	(1,050)	+12.1	(810)	(790)	+2.5	(450)	(423)	+7.4
	(3,577)	(3,288)	+8.8	(2,468)	(2,385)	+3.1	(1,585)	(1,511)	+4.5
Net pre-tax operating income	1,617	1,058	+52.8	269	32	+740.6	114	-36	na
Group assets (DM bn)	192.4	174.6	+10.0	170.0	159.0	+7.0	101.2	100.0	+1.2

\*Business volume  
NB Operating income excludes profits and/or losses from banks' own trading in gold, securities and foreign exchange.  
Source: IBCA Banking Analysis Ltd.

years for the West German banking industry will not have escaped the notice of such international competitors such as Citicorp, Bank of America or Barclays.

In the 1970s such competitors watched with fascination, even awe, the bold, sometimes hectic, expansion of the German banks on the international scene. Latterly as banks such as Dresdner Bank, Commerzbank and Westdeutsche Landesbank have trimmed back the rate of expansion of their international assets and in some cases of their overall balance sheets because of profit problems and the prospect of stiffer legal capital adequacy requirements, the Federal Republic's banks have become more cautious competitors.

Deutsche has not had to lurch from one extreme to the other, however. At a time when domestic lending has been depressed, it is still pursuing the same measured international growth as before, albeit with shifts in priorities. It has been cautious in recent years in making low margin balance of payments financing loans and is putting more emphasis on local currency lending through the branch network, which has been

expanded, especially in the past five years.

Dr Wilfried Guth, joint chief executive of the bank, says: "It is the style of this bank to make gradual moves."

He stresses that the bank "has been very profit-oriented" without of course drawing invidious comparisons with the asset-oriented expansion of many of the bank's domestic rivals, adding only that profit orientation "will determine our business policy. I do not care for size but I do care for growth, to attract good people, and maintain motivation and profitability."

## Volatility

Quality of management has become an increasingly decisive factor in the performance of international banks in recent years. As the pace of change and the volatility of international markets has increased the importance of sound judgment has become more and more critical, as has the more mundane but equally vital task of ensuring that shifts in policy are communicated down the organisation and acted upon quickly.

In both areas there has been

evidence that Deutsche, for example in its judgment of interest rate trends or in East Bloc lending, has not only been shrewder than many of its rivals but that its firm empire has been more responsive to shifts in policy at the top.

More effective management systems are, however, only part of the explanation for the bank's success in riding the stormy financial markets of the past two years in Germany. It also has the good fortune of being the domestic market leader in retail and commercial banking.

As a Swiss banker remarked recently, Deutsche Bank is in the happy position of being able to quote terms and if the customer does not like them to show him the door.

This domestic base has been built up over decades and has given today's management an enviable inheritance both in terms of market position and hard cash. As a universal bank (like its many competitors) the business encompasses not just retail and commercial banking but also issuing and dealing in securities and extensive and valuable holdings in industrial companies.

Its retail banking business, too, has been a vital element in its recent performance. With 1,300 retail branches in West Germany and 5m customers, Deutsche is a powerful competitor for the German savings and co-operative banks. Indeed it has been known to boast that it is the biggest "savings

bank" in Germany. In last year's balance sheet it had DM 20bn of savings deposits which were costing between 5 and 7 per cent in a year when lending charges ranged between 12 and 17 per cent.

Employing cheap funds probably is as important as having them, however. It is the failure to do this which accounts for the sharp fall in the profits of many of Deutsche's major rivals in the past two years. The bank recognised earlier than they did (although somewhat later than the big U.S. international banks) both the dangers and the opportunities presented by international liability management. And it did not commit itself as easily to long-term fixed interest lending.

The Polish loan crisis has also provided some evidence that Deutsche's judgment of lending risks was better than that of many of its competitors. Like all German banks Deutsche lent heavily to Poland, but substantially less than its biggest competitors.

Other banks have partly because of inadequate profitability, made provisions of only around 10-20 per cent against the Polish exposure. But Deutsche's generally believed to have put aside provisions covering most, if not all of the risk, as well as a multitude of other lending risks which are facing it and its domestic competitors, ranging from the AEG crisis to the national bankruptcy wave.

That at least is the conclusion which has been drawn from the remarkable risk provision policy the bank has followed in the past two years.

## Modest

The figures provide only a general guide because once again the bank's accountants are able to juggle with the figures before disclosing the provisions figure. But in a presentation in New York in May Dr Guth remarked that in the three years between 1979 and 1981 the bank put aside net loan loss provisions of \$725m adding "the gross figure is still higher."

The bank's presentation in New York in May was its first such venture. While it may have owed something to the bad

press which German banks have been getting in the U.S., there have been signs too that "gradually" Deutsche Bank is stepping up its commitments in the U.S., a policy which would fit in with both its international standing and its increasing pre-occupation with the corporate market — after all the densest concentration of major international companies is in the U.S.

Even though Deutsche has a major world-wide business with around 40 per cent of its earnings and assets coming from international activities, in relation to its size — and its competitive position vis à vis the British banks in particular — Deutsche's U.S. business is relatively modest. Its branch in New York has assets of \$2.5bn. It has, in some observers' eyes, an anomalous 20 per cent stake in the European American Bank (a European consortium bank), it owns a securities house, Atlantic Capital Corporation, and a finance company with assets of DM 214m.

Since the New York branch was opened in 1979 the bank has been steadily expanding its retail banking business with a branch, a finance house and a stake in a U.S. bank, the big German banking institution has given itself the opportunity to gain experience in all the major wholesale financial markets.



## TECHNOLOGY

EDITED BY ALAN CANE

DAVID FISHLOCK'S final profile of UK engineers: Cyril Hilsum of the Royal Signals and Radar Establishment, Malvern

# Cheerful attempt to marry man and his machine

CYRIL HILSUM, 57, with a shock of white hair that the elderly Einstein might well have envied, is trying to marry man and machine more closely. His speciality is the interface called the electronic display, the "window" through which man can see how his machine is behaving.

He holds the rank of deputy director but is one of a small, highly privileged cadre of senior defence scientists who largely are shielded from executive responsibility in order to keep them creative. He has more than 30 inventions to his name on behalf of the Defence Ministry.

Hilsum runs a group of about 20 scientists, spending about £750,000 a year, working in one of the most advanced technologies of his establishment. But just one of the developments from his group — novel chemicals for liquid crystal displays — earns Britain annual royalties estimated at £300,000, mostly from Far East makers of watches, watch-pens and electronic games.

Hilsum gratefully acknowledges that a slight misundertstanding on the part of a politician, Mr John Stonehouse, then

a technology minister, gave him his big chance to specialise in man-machine relations.

The watchword of the (then) Ministry of Technology was "civil fallout" from defence research.

Stonehouse seized upon an assertion by Hilsum's director that the royalties Britain was paying RCA for its Shadowmask cathode ray tube patents — basic of colour TV and displays — amounted to more than the cost of Concorde.

The director's point was that politicians should not get Concorde's costs out of proportion. But Stonehouse asked the director to develop a flat-screen display to supplant the Shadowmask.

Stonehouse brought to the problems of man-machine relations an astonishing skill in human communications, permeated by a puckish and irreverent sense of fun. His career, from leaving University College, London, at the end of the Second World War, has been spent in defence research. He admits cheerfully that it has not been without hiccups.

It began with an intelligence task, scanning reports — "about 1 ft per day" — and interrogating German prisoners on the subject of infra-red night vision. In 1946 he drafted an appraisal which led a senior Navy scientist to say he was wasting his talent at HQ and should be doing research.

His debut with the Admiralty Research Laboratory included passing the Civil Service exam "with the minimum mark."

Then, at 26, he found himself running a team of a dozen developing army night-fight equipment. But he "failed abysmally" attempting to promote him because he was quite inexperienced in administration.

As part of the Admiralty's first research effort on semiconductors in the early 1950s, however, Hilsum soon specialised in semiconducting compounds, notably gallium arsenide, a "beast" of a material, not least of the problems of which was the case with which it exploded.

Modestly, he recounts taking responsibility for gallium arsenide in 1960, "at a time when they'd sold most of the material". He got a lot of credit I didn't deserve. Following the invention of the first semiconductor laser in the U.S. in 1962, Hilsum's group was the first to demonstrate it in Europe.

But the "invention" for which he is pleased to take credit is the industrial consortium — "probably the idea that's lived longest". He persuaded four fiercely competing British electronics companies — GEC, Marconi, Plessey and STL — to collaborate in a long-range research project using Ministry of Defence funds. Mullard joined later.

The first target was an integrated circuit based on gallium

arsenide at a time, 1961, when silicon ICs had only just been invented. The venture was "extremely unofficial" — the company managements did not want to know.

The Admiralty laboratory at Baldock, where Hilsum worked, provided materials technology. Each company tackled a clearly defined part of the project.

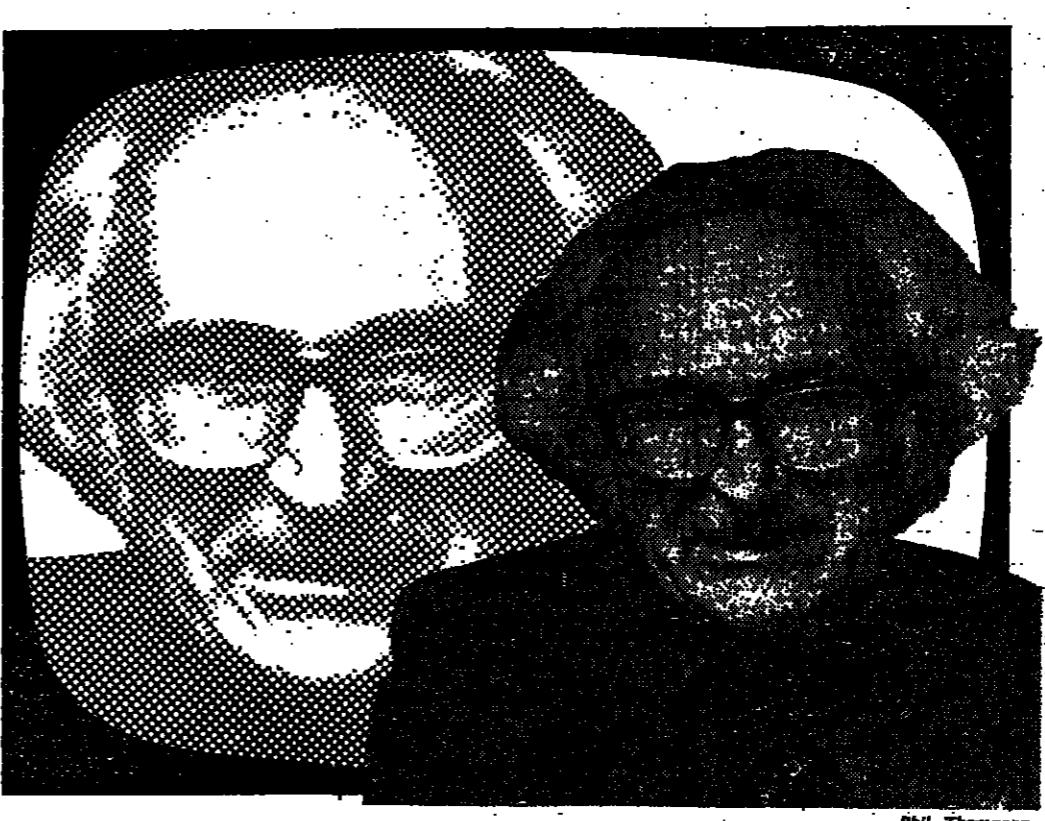
The secret of successful collaboration is that "everybody's got to feel he is giving a bit more than he takes". Each partner must believe it is slightly unjust for him "but only slightly". Hilsum, as the unbiased neutral, in the venture, occupied a pivotal position as chairman of the consortium.

The consortium was disbanded when Hilsum moved to Malvern in 1968, as an individual-merit SPSO, free to undertake his own line of research. But the ministry got it started again — this time officially. It put Britain ahead of the world in some lines of semiconductor research.

Display seized his imagination about 1970 when it became clear that the remarkable strides Malvern was making in miniaturising radar systems were not being matched in displays. A flat-screen was urgently needed that should be more compact and more rugged than the cathode ray tube.

At the last moment Hilsum made an intuitive switch in the proposed research programme, putting emphasis on liquid-crystal displays (LCDs) instead of ferro-ceramic displays. He never had cause to regret that "purely instinctive" action for the ferro-ceramic display is long-forgotten.

The clue to successful LCDs was better materials than indus-



Professor Cyril Hilsum: puckish sense of fun

try had been exploiting. At Hilsum's suggestion, a collaboration was struck between Malvern and Dr George Gray of Hull University. His funding comes equally from the Defence and Industry ministries.

On the military side, he hopes to see his displays introduced into a range of new Army systems including Puma and Rapier.

But technology which could serve both interests — ideas for redesigning an aircraft cockpit, reducing and even eliminating the maze of dial displays as used in the cockpit — vastly simplifying the cockpit. Flight trials are now being made to learn whether they will improve the marriage of man and the flying machine.

For Cyril Hilsum, such an application would be a "sensible linking of electronics with the display," vastly simplifying the cockpit.

At present, 60 travel agents around the country are connected to Thomson's TOPS system which links videotex television sets to the company's main booking computer over the telephone network. The company plans to operate a full national service in the autumn.

## Advertising Software

APPARENTLY, even the glamour world of advertising will not escape the influence of the computer, because Philips Business Systems has introduced a special software package for advertising agencies.

Its system is aimed at medium-sized companies to increase control over invoicing, and advertising costs, as well as management reports and client files. More information on 0800 444 0200.

Seminars and courses for all levels of management —

INDUSTRIAL ROBOTS & PROGRAMMABLE AUTOMATION

26 Oct 1982 — One-day seminar at PERA by Prof. W.B. Hightower.

For production, technical and development directors and managers in manufacturing industries.

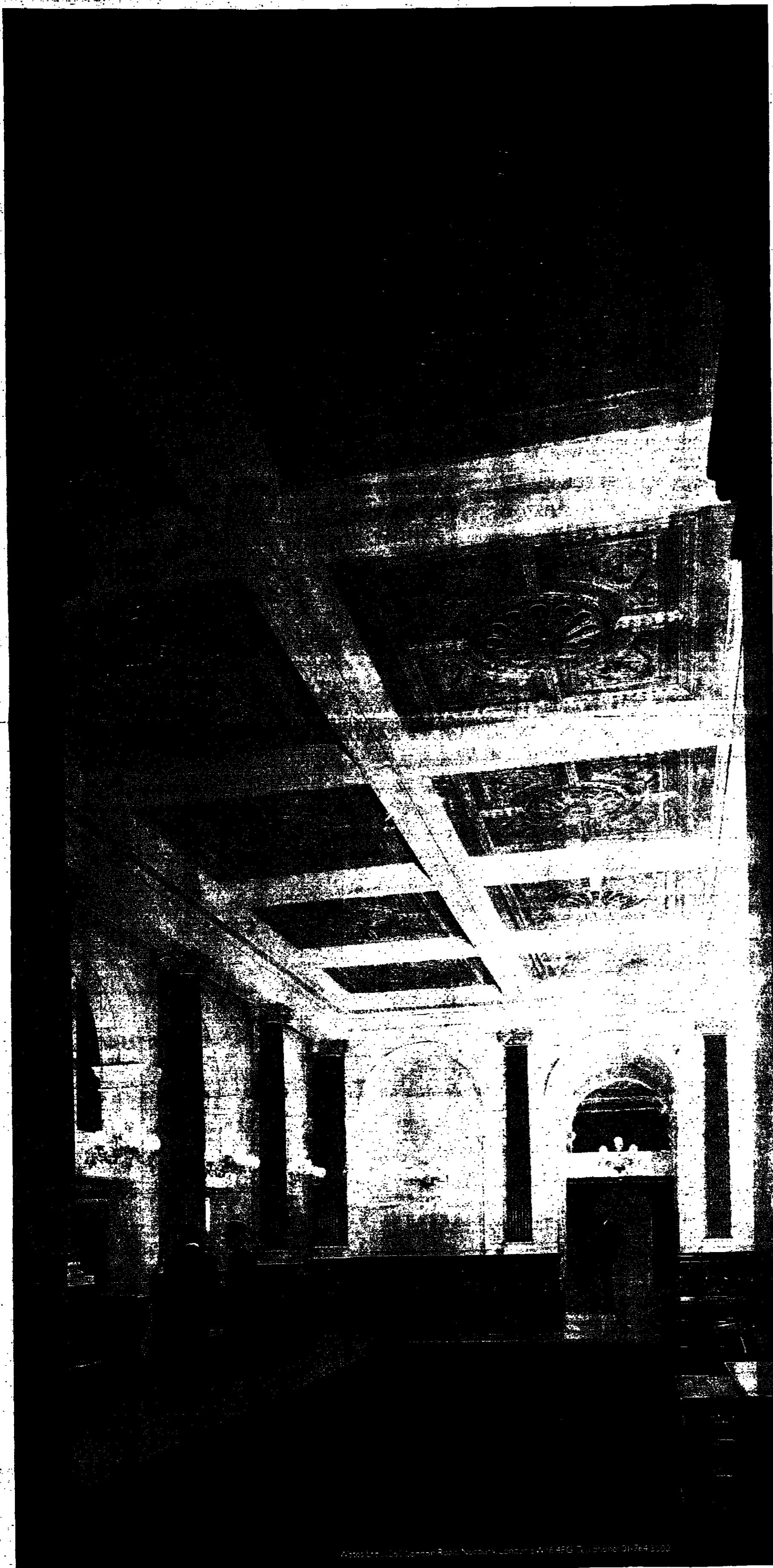
INTRODUCTION TO ROBOT TECHNOLOGY

7/8 Sept, 20/21 Oct & 30 Nov/1 Dec 1982 — Two-day course at PERA for senior design, production & maintenance engineers, covering basic technology and terminology.

USING INDUSTRIAL PROGRAMMABLE CONTROLLERS

16 Sept (Manchester) & 18 Nov 1982 (PERA) — One-day general appreciation course on systems and equipment. For design, development and production engineers.

# RESTORING A SCOTTISH BANK, WE HAD TO WATCH THE OVERHEADS.



The Banking Hall of the new London Chief Office of the Bank of Scotland has a truly magnificent listed ceiling.

In glazed ceramic, and in 'art nouveau' style, it's the work of the famous Victorian designers and manufacturers, Burmantoft.

It was something Wates had to watch very carefully indeed when we started to restore and develop the site, behind a listed Victorian facade.

There was, indeed, plenty in the contract that might have put the ceiling in jeopardy.

Removing the existing roof to extend the building by another floor, then building a new mansard in keeping with the Palladian style of architecture.

Replacing a lightwell to the rear of the building in order to 'stitch in' a new steel frame for seven new floors.

Re-building the bank's basement in order to install two new two-storey vaults.

In addition, a 7-ton generator and other heavy plant had to be hoisted to the roof. All in the face of incredible access and egress problems.

Our only means of getting to the rear of the site was through a narrow courtyard, Threadneedle Court, alongside the Bank. (Threadneedle Street has a double yellow line, which meant no off-loading during normal hours.)

Thousands of cubic metres of material excavated from the basement had to be removed at night-time through this busy courtyard.

In the event, we protected the ceilings by covering them with nylon netting stretched between steel cables.

And protected them from rain above by waterproofing the third floor with a special membrane (allowing us to demolish the old slate roof).

Down in the Banking Hall, we carefully restored marble columns, gold leaf decoration, and the magnificent mahogany vestibule.

In the floors above, we installed modern air-conditioned offices for the Bank's Directors and staff, with three lifts, a modern staff dining area and a prestigious Directors' Boardroom.

And all the electronic wizardry that a modern banking headquarters needs.

We handed over Phase One of the building last November, on the agreed date.

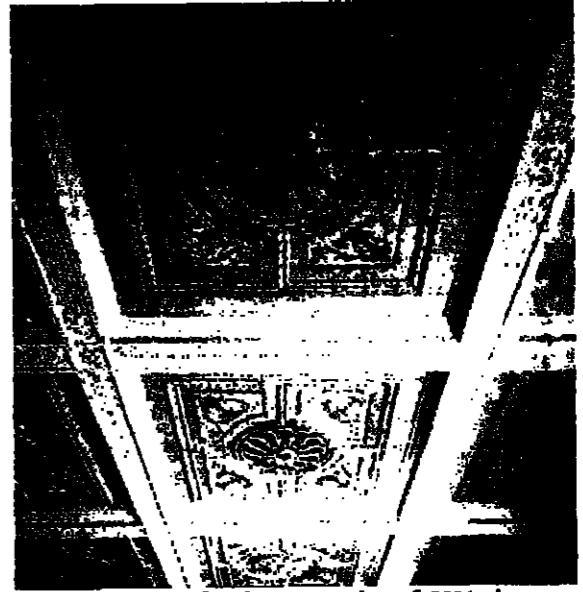
In that time, we had more than doubled the original floor area of the Bank.

And provided the Bank with a perfect blend of 19th century elegance, and 20th century office efficiency.

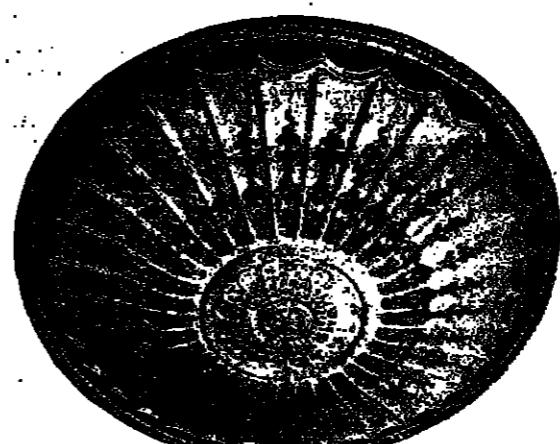
The Chief Architect of the Bank said he was impressed not only that 'Wates cared' but that 'Wates people cared' from boardroom level to the site operatives.

It's an attitude to construction we're very proud to adopt, and be known for.

Whether it be a Bank, or a supermarket, or a local authority that signs the cheque, **wates build with care**



Burmantoft's glazed ceramic ceiling of 1900 in the main Banking Hall.



The beautiful circular ceiling in the West Pavilion Reception Office.



## Overseas enthusiasm for U.S. real estate still plentiful

THE United States real estate market may have temporarily lost its characteristic self-confidence but the present bout of nerves does not appear to have weakened the resolve of those outsiders intent upon snatching a share of the action.

As talk of inevitable rising yields and rapidly faltering faith in the UK property market gains more ground around the City, so a series of events and deals has kept the spotlight trained on the U.S. The general approach seems to be that any present difficulties for American real estate are of longer-term consequence and should be regarded as a golden opportunity rather than a cause for flight among the risk-averse.

That, certainly, was this week's message from a recently named Saracreek Holding, a Dutch company investing in high quality, completed, income-producing office buildings and shopping centres in the United States.

Monday will see the start of declines in Saracreek shares on the London Stock Exchange— they are already quoted in Amsterdam and Paris—and the company hopes to attract institutions and private investors interested in establishing or stepping up holdings in U.S. commercial property.

Saracreek has a portfolio of eleven properties with a March 1972 valuation of £125.2m. A "shell" company reorganised in 1977 by Schroder Wag, the Amro Bank and Banque Privée de l'Esteppe Financière, the number of shares in circulation

has since risen from 10,000 to over 4.6m. Earnings per share stood at \$2.35 in 1981, with net asset value per share reaching \$24.46. Current share price stands at around \$25.74, giving a market capitalisation of about \$118m.

Mr Charlie Grossman of Schroder Real Estate Corporation, the company's property advisers, told a City unveiling ceremony that while those nasty rumours about an ailing U.S. market could hardly be denied, Saracreek's performance (surprise, surprise) had left the rest of the field standing.

According to Mr Grossman, values of new property in the U.S. had fallen by anything between 10 and 20 per cent over the past year, but Saracreek's experience had been very different. "We buy reversionary property, usually five to 15 years old, which tends to be undervalued in the States but which offers the greatest potential uplift."

As a result, a market valuation carried out last November was fully confirmed by the recent valuation prepared in advance of the new listing. Even so, Saracreek and Schroder do admit to having "backed away" from the market in recent months and, while they bought 10 properties in 1980 and five in 1981, they have yet to sign a deal in 1982.

There is, however, over \$20m patiently waiting for the right opportunity and this could be accounted for by the end of the year.

The reason for the London

listing is put down to all the usual factors, such as prestige and wider exposure but it does appear as though Saracreek has sometimes been less than enamoured with the enthusiasm which has greeted some of its European money-raising efforts and that the decision to introduce itself in London was not an easy one.

### Columbia

FOR those less likely to get enthusiastic about the possibility of some exemption—namely tax-exempt pension funds—time is running out to take up the first offer of \$500m units from Columbia Property Trust, a new unit trust with a board of management drawn from a range of blue-chip City institutions as well as U.S. property experts.

The Trust, advised by Hesley and Baker, Guinness Peat Properties, Hill Samuel Property Management and Travellers Asset Management of New York, intends to acquire diversified and geographically spread portfolio and will enter into joint ventures with developers and other investors.

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### Baring

THERE ARE, of course, other ways of investing in the American property market and Baring Brothers, the UK merchant bank, has taken up one of the options available.

Last month it bought 337 per cent of international real estate consultants Landauer International, taking out Shearson/American Express and two other German and Swiss holders. The transaction probably valued the whole of the Landauer equity at close to the high margin gross revenues of just under \$12m (nearly

£10m) and the firm's property investment and international activities, describes Landauer as an "unusual vehicle." Most U.S. real estate is dealt in by brokers whereas Landauer is a consultant working on a fee basis. Last year, it was involved in the \$400m sale of the Ford Motor building in New York and this year it was at the centre of the \$500m General Motors building option deal.

"Landauer seems to have a unique position in real estate advisory work," says M. J. Rivett Carnac, a managing director of Baring Brothers. "It is determined not to be a mass market broker, and to keep its top-of-the-market niche."

THE Post Office Staff Super-annuation Fund and Mitsui Real Estate of Japan, the largest Japanese real estate developer in terms of revenues, have agreed in principle to negotiate an exchange of property interests in London and Tokyo.

The two may also study further long-term joint investments in other parts of the world, according to Roger Quarante, at Postfund. Mr Quarante accepts that others have made mistakes but it reckons it has learned a lot from watching their errors.

Closing date at Hill Samuel is July 29.

### Baring

THEY ARE, of course, other ways of investing in the American property market and Baring Brothers, the UK merchant bank, has taken up one of the options available.

Barrings have an office in New York, where their main business is domestic pension fund management which, by its specialised nature, covers portions of the funds of 30 or 40 major corporations. It has over \$1bn under management but none of that is in real estate.

Rivett Carnac sees Barrings' motivation in this deal as first, buying a good investment, secondly, getting expertise on the ground and thirdly, improved management capability.

For some time, it has seen real estate as a gap in its investment management expertise and this includes the U.S.

Landauer, clearly, expects to profit from the misfortune of others. The sales. Checkill sees coming up will involve itself in advising on disposals from the portfolios of major developers.

Some of them—Canadians

under pressure from short term borrowings at high rates—

which is expected to be

geographically widespread but

with preponderance of office

buildings and a number of shopping malls.

Barrings emphasise that Landauer is a very long term investment while their new partners, Hillier Parker attack the problem of UK investment in U.S. real estate in more general terms: "not an ideal moment to float a lot of new funds, but a good moment for expertise," says Roger Cockhill.

"The market is far more difficult than anyone expected 12 months ago," he says. He does not see a crisis of 1974 proportions threatening the market,

but expects plenty of opportunities to buy.

Howard Hughes, the U.S.

millionaire recluse who died in 1976.

Heron is already well on the way to recovering the purchase price and has presold 1,500 acres (just over a fifth of the land) for \$40m. Heron says other deals are in the pipeline and expects to have fully recovered the purchase price by the end of this year when Heron could be left with 5,000 to 6,000 acres which will either be developed by Heron or sold for development.

The deal appears reminiscent of the real estate coup pulled off by European Ferries in Denver, Colorado. The object appears to be to break up the land holding for resale to recoup the original purchase price and then redevelop the remaining parcels of land in partnership and preferably using other people's finance.

Unhappily, not everyone appears sufficiently sure of themselves to talk about what they are doing. Deneham Tewson and Charnock were this week happy enough to say they were involved in the purchase for \$20m of 480 Fifth Avenue, New York, on behalf of a major UK institution.

Mr Ronson must be feeling pretty pleased about this week's land deal, concluded in Tucson, Arizona.

Heron in partnership with two Tucson based developers, Don Diamond and Frank Arics, has paid \$75m (\$53.5m) for

12,500 acres of development

land in and around Tucson. The

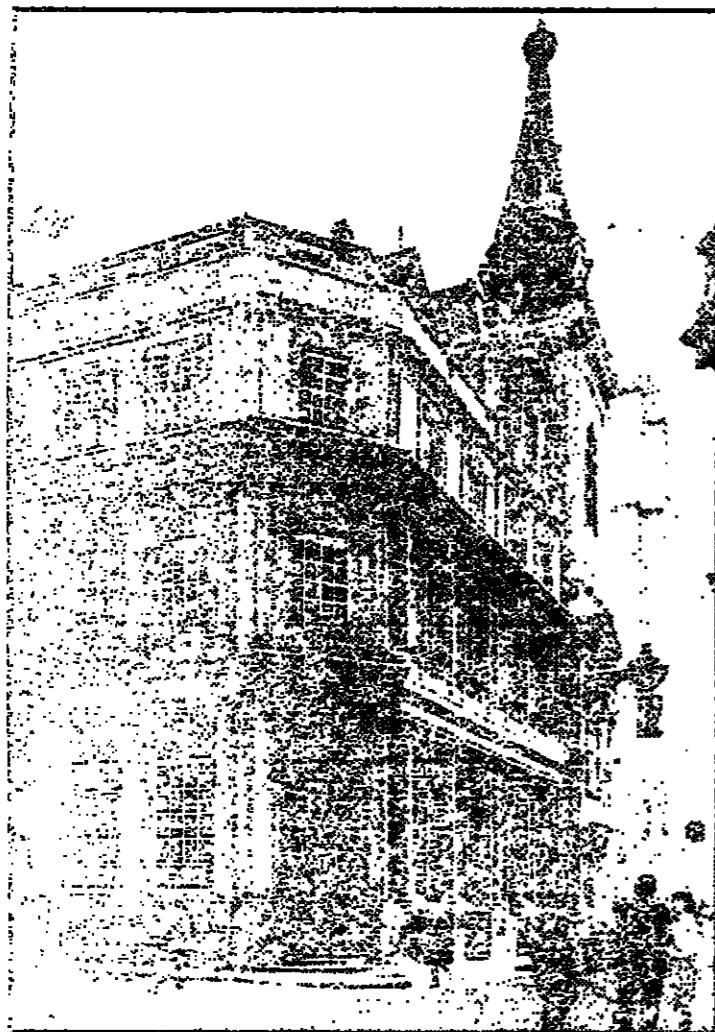
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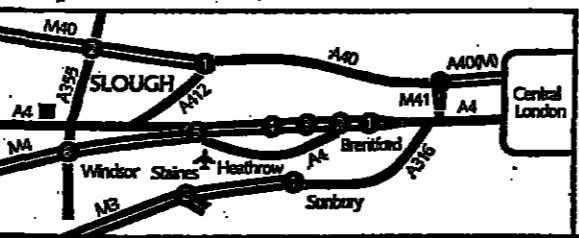
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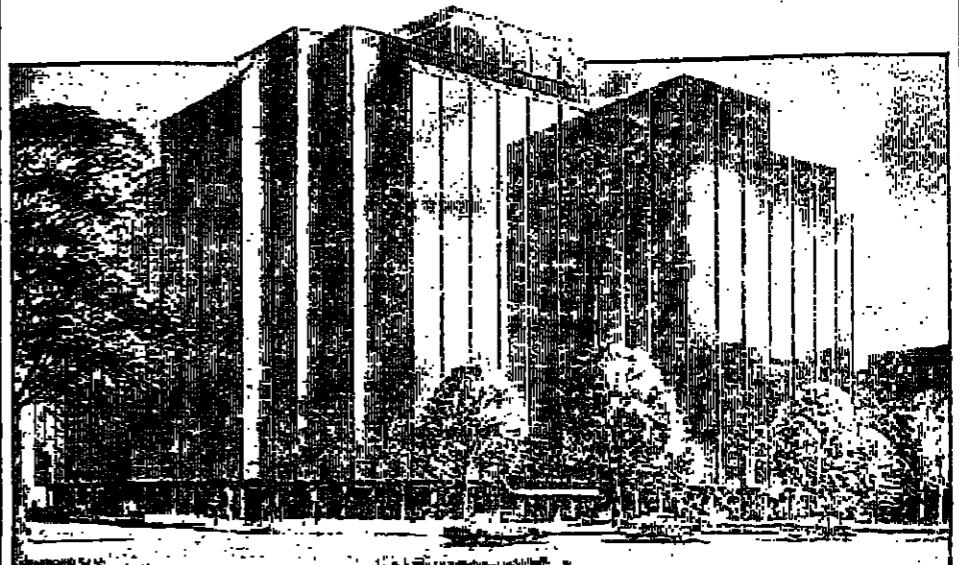
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Friday July 16 1982

## Shultz picks up the reins

FOR THE first 18 months of Mr Ronald Reagan's presidency, Mr Alexander Haig was widely regarded on this side of the Atlantic as the only major figure in the U.S. administration who was sympathetic to the concerns of Western Europe and ready to stand up for them in the inter-departmental arguments in Washington. In some very important respects, this was not an ill-founded judgment; if it had not been for Mr Haig, for example, it is not at all certain that the U.S. would now be engaged in negotiations with the Soviet Union both on intermediate-range and on strategic nuclear weapons. What took time to sink in, on the other hand, was that he pursued certain other policies—the almost unconditional support for the Begin Government in Israel, for example—which seemed less advisable to Europe, and that his style was disruptive of steady foreign policy.

The style of Mr George Shultz, who has received the unanimous recommendation of the Senate foreign relations committee to take over as Secretary of State, will almost certainly be less combative. He has long experience of government under previous administrations, at the Department of Labour and at the Treasury, and he has a well-established reputation as a team player. In his opening testimony to the Senate committee he repeatedly stressed that he would be carrying out President Reagan's foreign policy, whereas Mr Haig had too often given the impression that he was trying to carry out his own foreign policy.

### Significant

Mr Shultz's past experience may have lain primarily in the fields of economics and business, rather than in that of foreign policy proper; but his statement to the committee is witness of a mature mind, capable not merely of giving a loyal account of the President's foreign policy positions, but also of sprinkling it with subtle and possibly significant glosses of his own.

He certainly inherits a formidable array of problems, in relation both to the Soviet Union and to America's allies in Western Europe. The Reagan administration has tended to adopt a confrontation stance towards Moscow which at times

has alarmed European opinion, through its emphasis on rearmament and nuclear strategy. More recently it has angered European governments by the attempt to put economic pressure on the Soviet Union through the embargo on components for the gas pipeline.

It is too early to say how Mr Shultz's appointment will influence U.S. policy on East-West relations; his assertion that the U.S. was prepared to establish "mutually beneficial and safer relationships with the Soviet Union on the basis of reciprocity" is a formulation which leaves many questions unanswered. But it must be significant that he was prepared to say, before his confirmation, that "as a general proposition, the use of trade sanctions as an instrument of diplomacy is a bad idea."

But the most urgent problem facing American diplomacy is the crisis in the Middle East, in which the U.S. is already, as so often in the past, actively engaged as negotiator and go-between. Much of his Senate testimony was concentrated on this issue, and the flavour of it seemed much more even-handed as between the interests of the Israelis and the Arabs than perhaps might have been expected from Mr Haig.

### New emphasis

There was no suggestion of any weakening of American support for the security of Israel, which he described as "our closest friend in the Middle East". But his references to the legitimate needs of the Palestinian people, and the right of representatives of the Palestinians to take part in a negotiating process, while not inherently divergent from previous American orthodoxy, certainly seemed to give new emphasis to this aspect of the Arab-Israeli conflict. He gave no support to the notion of military solutions in the Lebanon. "We cannot accept the loss of life brought home to us every day on our television screens."

The European Community has long argued the case of the rights of the Palestinian people; but while Europe has had an objective, it has lacked both a strategy and the means of carrying one out. The U.S. has the means; it is now up to Mr Shultz to see whether these means can effectively be used to defuse the crisis in Lebanon.

## Covert protection, back-door subsidy

THE GOVERNMENT is reported to be preparing a new issue, as it were, of enterprise zones, in which exemptions from taxes, rates and regulation will be offered to tempt the hesitant entrepreneur over the brink. This does at least show an urgent concern for the plight of some of the most run-down parts of the country. However, when taken together with other current policies—the tax concessions to the oil companies which have provoked a lawsuit from ICI, and the protracted bargaining with Nissan—it also suggests a disturbing blind spot in the Government's thinking.

The central ideas in the Government's economic philosophy are the virtues of free decision subject to market discipline, and the dire economic effect of high public spending. The Government also seems positively enthusiastic about using special exemptions to encourage particular activities; yet these are market distortions, achieved by a looking-glass version of higher public spending.

There are a number of insistently appealing arguments for these breaches of principle. One is that we must keep up with the Schmidt and Duponts (not to mention the Watanabes and the O'Kellys). Since all countries woo multinational capital with special incentives, we must join in, or we will see no investment.

**Favourable**

Most regrettably, this is in some senses true; and a similar logic leads to other counter-productive policies. It is openly urged that British industry must have access to energy and feedstocks, steel and credit on terms as favourable as any of its competitors. More quietly, civil servants are reminded "whose side they are on" in the unsung trade war of red tape, technical specifications and other non-tariff barriers.

The case for enterprise zones is more seductive, for these zones are not only supposed to contribute to regional revival,

but to act as model farms, as it were, for the Government's ideas of economic husbandry. See, the Chancellor agrees, how enterprise flourishes where tax burdens and bureaucracy are reduced.

### Resources

There are a number of arguments which need to be restated against this whole approach. In the most general sense, the case for free trade and market discipline has never rested on any assumption of universal virtue. Countries which do not distort incentives generally make more effective use of their resources than those which over-ride them.

It is true some Governments—notably the Japanese—do seem to have had some success in using a mixture of incentive and protection to encourage the growth of the industries of the future, but that is not how the game is usually played.

### Decline

It must also be remembered that any covert protection or subsidy for a particular project hurts not only its foreign competitors, but its established competitors at home. That is why ICI is suing the Government, and why, more generally, the growth of state-backed large-scale industry in Italy has been mirrored by the decline of the large Italian private enterprise corporation. Only the black economy, it seems, can flourish in the shadow of state "incentives."

This points to a final moral: total escape from tax works as well as exemption. To abolish what remains of corporation tax in this country would cost less than £3bn—a fraction of the cost of various special incentives; but this general incentive would remove distortions, and save a fortune in administration.

Covert protectionism is best fought by opposing it, as in the recent consensus on export credit, and not by following bad examples. Derek Kimber, the burly

man from the Stock Exchange, is not the only one to have gone so far to emanipulate drinking Welsh nationalists, the EEC mandarins in a new ruling from Brussels add the restriction that the information on the bottle must also appear in one of the official

BRITAIN'S GENERAL Electric Company has clearly emerged as a key element in any attempt at a private sector solution to the financial crisis facing West Germany's beleaguered electrical giant AEG-Telefunken, its banks and, increasingly, the Bonn Government.

Exactly what has been discussed in the past few weeks by Lord Weinstock, managing director of GEC and Herr Heinz Dürr, chief executive of AEG, only the two men can know for sure.

But while other possible bidders have been rumoured—United Technologies of the U.S. is frequently mentioned—only GEC appears to have placed outline proposals on the table.

It is considering acquiring 40

per cent of AEG-Technik, a new company to be formed after a planned reorganisation of the German group. AEG-Technik, which would have sales next year of about DM 11bn (£2.4bn), would combine AEG's most visible businesses, capital goods, electronics and high technology products. GEC would pay DM 300m for its stake in AEG-Technik's initial capital and provide a further DM 450m in interest-free subordinated loans.

The plan still faces many

hurdles. Herr Dürr is seeking

state loan guarantees of

DM 1.55m as part of the deal,

and the distribution of AEG-

Telefunken's massive DM 5bn

debt after the planned reorganisation has yet to be decided.

Herr Dürr must also win

approval from a reluctant work-

force which fears for its jobs if GEC is brought in.

Nor would the reorganisation

resolve by itself AEG-Telefunken's two biggest problems, its

consumer electronics and

domestic appliances businesses,

which would be hived off into

separate companies. Prospects

for curbing the heavy losses

from both operations look bleak

unless they undergo extensive

restructuring.

If a link were forged with

GEC, AEG-Technik would bene-

fit from an immediate capital

injection from a well-managed,

financially strong partner with liquid assets of more than £bn.

GEC would gain a substantial

stake in a capital goods busi-

ness with an array of technological

expertise which, according to

Herr Dürr, will move back into

the black this year.

Moreover, AEG's spread of

geographic markets neatly complements GEC's own. The

British company's presence in

continental Europe is surpris-

ingly modest for a group of its

size. It sells there last year

totalled £750m, less than one-

sixth of its £4.95bn turnover.

Only a third of the £750m was

accounted for by local sub-

sidiaries on the Continent.

GEC is, however, strongly

represented in North America

and does good business in a

number of Commonwealth

countries and former British

colonies of influence. It has also

looked principally to the U.S.

for its recent foreign acquisitions,

notably A. B. Dick (office

products), Pickler.

AUSTRALASIA: Turnover: £175m.

Pre-tax profit: £15m.

AMERICAS: Sales: £25m.

Pre-tax profit:

£5m.

## What GEC could offer

By Guy de Jonquieres in London and Kevin Done in Frankfurt

### HOW THE TWO COMPANIES COMPARE

# GEC

# AEG

(estimated figures for year to March 31, 1982)

Turnover \$4,950

UK sales £2,525m

(figures for year to December 31, 1981)

Turnover DM 14.8bn

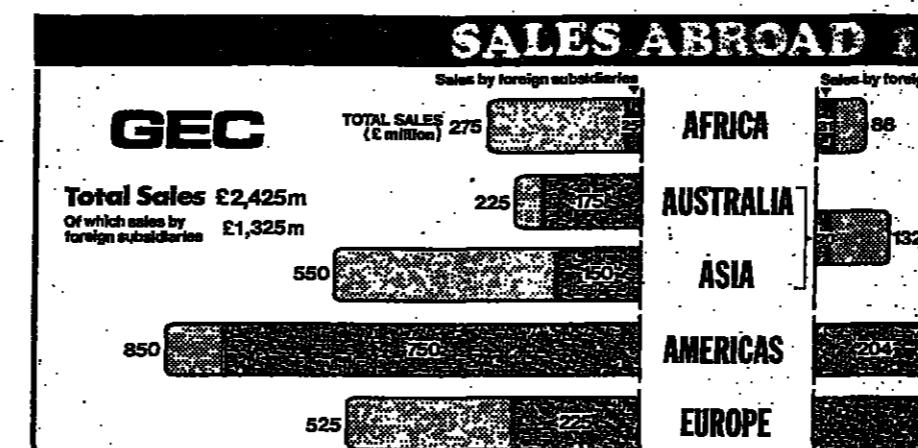
(£3.25bn)

Profits £584m (before tax)

£365m (after tax)

West German Sales DM 8.4bn

(£1.84bn)



### Business groupings in the UK

**POWER ENGINEERING:** Turnover £580m. Pre-tax profit: £59m. Main activities: Turbine generators, gas turbines, switchgear, transformers, rectifiers, insulation products and plastics.

**INDUSTRIAL:** Turnover: £359m. Pre-tax profit: £44m. Main activities: Industrial and marine diesel engines, large and small electric motors, gears, illuminated signs, ventilation products.

**ELECTRONICS, AUTOMATION AND TELECOMMUNICATIONS:** Turnover: £214m. Pre-tax profit: £21m.

**OVERSEAS SUBSIDIARIES:** Marconi companies: Avionics, civil and military communications, satellite communications, radar, space and defence systems, instruments, broadcasting equipment.

**POWER ENGINEERING AND INDUSTRIAL SYSTEMS:** Worldwide turnover: DM 5.9 bn (£1.25bn). Estimated loss: DM 170m (£37.3m).

### AEG—Technik

(as it would emerge from planned reorganisation of AEG-Telefunken)

Turnover, year to Dec. 31, 1981: DM 10bn (£2.12bn)

Estimated loss: DM 170m (£37.3m)

### Business groupings worldwide

**POWER ENGINEERING AND INDUSTRIAL SYSTEMS:** Worldwide turnover: DM 5.9 bn (£1.25bn). Estimated loss: DM 170m (£37.3m).

**POWER SYSTEMS:** Power stations, gas and steam turbines, switchgear, motors, and generators.

**INDUSTRIAL TECHNOLOGY:** Industrial and marine automation systems, heating controls.

**DEFENCE TECHNOLOGY:** Radar and radio communications, monitoring and reconnaissance equipment, solar power, space systems, ship control systems.

**SYSTEMS COMPONENTS:** Power electronics, low voltage switchgear, microprocessors.

**OFFICE EQUIPMENT:** Turnover: DM 1.1bn (£240m).

**COMMUNICATIONS SYSTEMS:** Turnover: DM 434m (£185m).

**ASIA:** Turnover: £150m. Pre-tax profit: £15m.

**AFRICA:** Sales: £25m. Pre-tax profit: £5m.

**Europe:** Turnover: £225m. Pre-tax profit: £22m.

**Latin America:** Turnover: £25m. Pre-tax profit: £5m.

**Japan:** Turnover: £25m. Pre-tax profit: £5m.

**Other:** Turnover: £25m. Pre-tax profit: £5m.

**AEG-Telefunken** has been

described as a "federal" company.

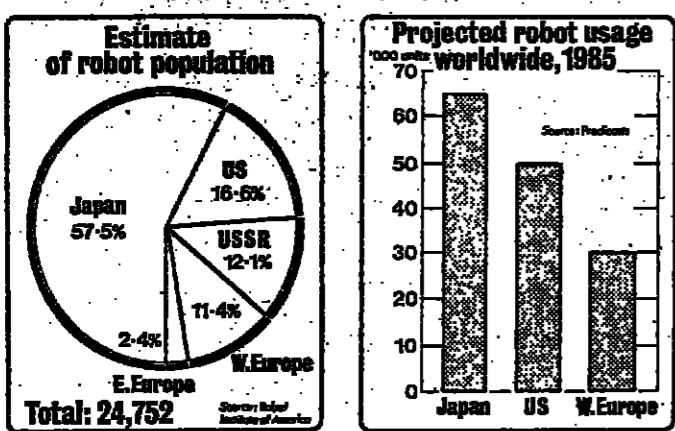
## FINANCIAL TIMES SURVEY

Friday, July 16, 1982

The pace of factory automation is quickening—some of the world's more foresighted manufacturers believe that the "unmanned factory of the future" could be a reality within five years, rather than by the turn of the century.



A line of robots being checked at ASEA, the giant Swedish industrial company, which has recently received orders from the West German motor industry for 105 robots.



# Manufacturing Automation

## A revolution on the factory floor

By ALAN CANE

THE FACE of manufacturing industry has been changed irrevocably in less than a decade by new techniques for automated production, based on relatively cheap computer power.

Machine tool manufacturers and their customers have been affected equally drastically. Machine tool makers in the U.S., the UK and in Europe have seen their markets threatened alarmingly as Yamazaki, Hitachi and Seiki, Nakamura and Fujitsu Fanuc became commonplace words on machine shop floors. In the UK, Alfred Herbert, the distinguished flagship of the British machine tools industry, already hit badly by the recession, crashed in 1980 with losses of £56m.

A year later, Mr Roy Lynch, chairman of a revamped and resuscitated Alfred Herbert, warned that the Japanese were "intent on wiping out our machine tool industry."

The evidence was hard to resist: 55 per cent of the numerically-controlled lathes in Britain were of Japanese origin.

At the same time other changes were taking place. An entire raft of companies which had never been part of the tool-making business suddenly sprang into prominence: these were the computer and electronic companies skilled in the development of the hardware and the sophisticated software needed to drive the new machines.

Thus, IBM emerged, last year as one of the U.S. leaders in computer-aided design and computer-aided manufacturing technology; at the end of the year, IBM launched its first, small, but impressive robots, Instruments.

Typically, such a "factory of the future" would be run from the order book. An order from

a customer would be stored in the main computer which would generate a request to the computerised drawing office to design the parts required.

It would direct automatic warehousing and palletising machinery to remove the necessary raw material from stock and instruct remotely-controlled trucks to deliver the raw materials to groups of computer-controlled machine tools.

Robots would move the parts through the machining process before they were transferred to a fully automatic packaging and despatch line. Such a factory does not yet exist—but some that do are close to the ideal.

Mr Frank Curtin, group vice president, machine tools, for Cincinnati Milacron, one of the world's leading makers sums it up: "We are excited, because the use of these new techniques offers the only opportunity for a company on a worldwide basis to become a high-quality, low-cost producer."

The Japanese, he pointed out, were moving low technology production out to countries with lower labour rates, while automating high technology production as rapidly as possible.

Describing the present state of the U.S. machine tool market, with considerable understatement, as "lousy" he went on to point out that the level of inquiries for automated manufacture at Cincinnati had never been higher: he had never seen so many senior executives becoming involved in the planning of manufacturing production—most of the early automated manufacturing systems were failures because senior executives would not get involved. When the recession lifts and these inquiries are translated into

orders, the new systems will be successful."

In Sweden, Mr Sven-Erik Andersson, managing director of SMT-Pullmax, a leading computer-controlled lathes manufacturer, argues that chief interest among potential customers is in more sophisticated systems, even if business is 50-60 per cent down.

And Mr Bjorn Weichbrodt, general manager of the industrial robot division of ASEA, the Swedish industrial giant, plans to grow by 60 per cent this year—"last year we sold 500 to 600 robots. Our target this year is 900 to 1,000."

### Major step

The revolution that has been taking place is of course based on microelectronic technology. The factory of the future is, however, already here and now—not in its most advanced manifestation, but in applications which rule out any suggestions that the claimed benefits are not genuine.

Chief among these, production level can be kept high, inventories and stocks can be cut drastically, quality can be massively improved. The Japanese have shown it can be done; now the rest of the manufacturing world is running to catch up.

The ideas and concepts in advanced manufacturing systems of the kind now being installed are hardly new; what has made the difference over the past few years is the availability of low cost, reliable and sophisticated control mechanisms. The credit for popularising these systems which rely on computer numerical control lies with General Electric of the U.S. and with Fujitsu Fanuc, which could be described as "the IBM of the



A programmable welder—a combination of ROC welding equipment and a Hall Automation robot.

### IN THIS SURVEY

Technology: numerically-controlled (NC) and computer numerically-controlled systems (CNC)

International developments: how Japan and the U.S. stay ahead in the factory

Japan: robot production and cost comparisons

Computer-aided technologies: further rapid advances

Flexible manufacturing systems: aiming for efficiency in small batches

Case study: vehicle production in France

Robotics: key devices on the production lines

Applications: why robots are so effective

User's case study: streamlined productivity

The suppliers: overcoming the limitations

U.S. ventures: rush to win market foothold

Social implications: the impact of automation

BL case study: all change on the Metro line

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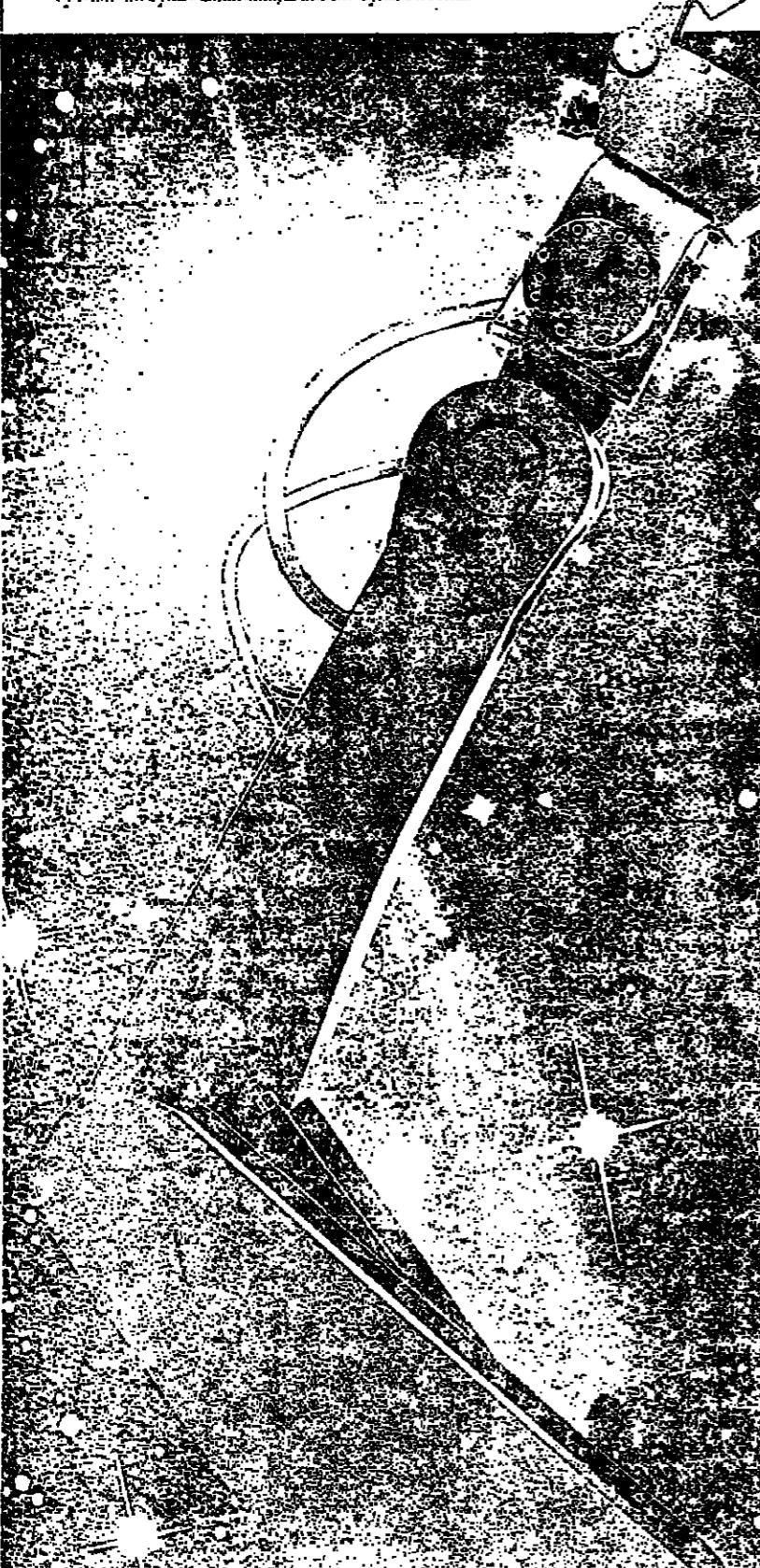
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## "I thought we'd be the most exciting newcomers to Central Lancashire since the Spinning Jenny."

by Mike Sykes, Chairman, Daishin-Sykes Robotics



Ian Rodger on improvements in the application of NCs and CNCs in machine tools

## Refinements in three separate markets

IT WOULD be dangerous to suggest that the most important advances in the application of numerical controllers and computer numerical controllers to machine tools have already been accomplished.

Compared to the innovations of the past decade, developments look like mere refinements or value engineering. Machine tool manufacturers' attention is understandably drawn away from internal advances to the exciting things that can be done by putting their machines together with robots, conveyors and pallet changers to make production cells and flexible manufacturing systems.

There are still some useful improvements, however, appearing on the NC and CNC machines themselves, notably simpler programming languages, better diagnostic systems and programming aids for NC tapes.

It has been 10 years since the first CNC lathes appeared and for most of that time, computer controllers have been applied mainly to large turning machines and machining centres. The sharp fall in the cost of electronics in the past two or three years, however, has permitted the application of CNC to many more types of metal cutting and forming machines.

### CNC kits

It has even become practical to adapt computer controllers to old manual machines. In most cases, this is done by stripping the machine and altering its structure but one supplier has emerged in the past few months with a bolt-on CNC kit for certain makes of lathes, for £11,250.

Machine tool makers tend to see three distinct markets developing, each with different electronic requirements.

• Stand-alone machines, often owned and operated by relatively small engineering sub-contractors who do a wide variety of jobs. This type of user needs an on-machine controller that can be programmed quickly and easily by an unskilled operator to minimise down time.

• Machines that are designed to be part of larger production systems and for which instruc-

tions are received from a remote production control computer rather than a local operator.

• Stand-alone machines with long production runs for which a tape-fed numerical controller is adequate.

In a tape-fed machine, the major problem has always been correcting errors after a tape has been cut, there being no alternative to going back to the keyboard and making a new tape. The most popular solution has been to drop NC in favour of the more flexible CNC machines. But these are very expensive. Another solution is to prepare the tape on a computer that has been programmed to detect and signal errors. A recent example is the IAPT interactive system introduced by University Computing early this year.

As the programmer enters geometric definitions or cutter motion commands on the IAPT, the software checks for errors and provides an immediate indication of any corrections needed. It also draws the geometry or cutter motion on a plotter for verification.

Avoiding the rigidity of tape-fed machines was the main attraction of attaching computer controllers to machine tools. Initially, CNC systems were attached to relatively simple lathes which operate in only two dimensions and then to the more complex milling machines and machining centres.

Now, the same process is being repeated with the development of conversational programming languages for CNC controllers. The first generation of these systems has been appearing on lathes and developments are following for milling machines as well.

The idea behind conversational programming is that it becomes easy for even a relatively unskilled operator to program a machine. Fanuc of Japan has led the field but other major manufacturers are catching up quickly.

Take, for example, the recently introduced Acrematic 900 series from Cincinnati Milacron of the U.S. All the operator has to do is key in one of the nine "menu" codes and then the video display unit leads him in plain language messages through procedures for setting

up, operation, editing and trouble shooting.

Yamazaki Mazatrol of Japan produces a lathe controller that automatically selects cutting conditions, depending on the material being worked and the tool used.

General Electric of the U.S., which supplies controllers for a number of tool makers, is expected to introduce a conversational system in September.

GEC of Britain, which took over Alfred Herbert's CNC controller business when the venerable machine tool company went into liquidation in 1980, believes that controllers will have to be more adaptable in the future.

I believe that users will want machines that can be programmed by an on-site operator or fed by a tape or attached to a flexible manufacturing system.

This means using a high level conversational language that enables the user to add his own programming modules to the controller. The penalty is the need for a larger memory than is common in CNC controllers but GEC believes memory cost will continue to decline.

The company has already introduced a controller of this kind for turning machines and plans to bring out one for machining centres later this year.

### Identifying faults

Diagnostics are of major concern to users because they want most of the time to avoid machine down time. The latest advances are along the lines of identifying problems. Previously, a controller might just put the word "fault" on its

screen and let the operator hunt around for it.

Now, controllers can detect faults, decide how severe they are and choose appropriate responses. Some are just warnings, such as low oil pressure, in which case the controller will alert the operator but carry on working. In more serious cases, the machine will be shut down and the screen would display a code that would lead the operator to the source of the problem.

Other recent developments that will appear increasingly on new machines include adaptive control and in-process gauging.

Computer controllers are ideal for exploiting the wide variation in speeds that can be derived from DC motors. Speeds and depths of cut on CNC lathes, however, tend to be the subject of precise programming instructions depending on the material used and the shape of the object being turned.

Under adaptive control, the controller, taking account of the motor's power, automatically and constantly optimises the speed and depth of cut.

In-process gauging is a recently developed process intended to supplant off-line inspection. The controller checks the dimension which has just been machined and, if necessary, makes a second cut.

Undoubtedly, there are going to be many more refinements to CNC machine tools in the future. CNC machines are the only ones for which demand is still growing, and competition among manufacturers is increasingly fierce, as European and American manufacturers fight to regain market share from the Japanese leaders.

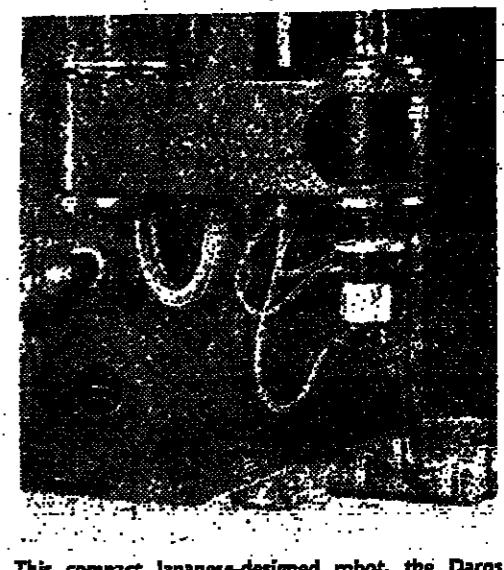
Government grants encourage the development of Japanese robot technology, says Jim Heward

## Staying ahead in the factory

### Japanese production of robots

	Number of units	Cumulative number installed in Japan	
		Ym	Annual value
1968	200	400	
1969	400	600	1,500
1970	1,700	2,300	4,900
1971	1,300	3,600	4,300
1972	1,700	5,300	6,100
1973	2,500	7,800	9,300
1974	4,200	12,000	11,400
1975	4,400	16,400	11,100
1976	7,200	23,600	14,100
1977	8,600	32,200	21,600
1978	10,100	42,300	27,300
1979	14,500	56,800	42,400
1980 (est.)	—	—	60,000
1985 (est.)	—	—	290,000

Note: Under 2 per cent have been exported from Japan and a negligible number imported. Source: JIRAI and Inbun forecasts.



maintain their position as a dominant manufacturing force in aerospace. They are involved in transferring their industrial techniques and manufacturing knowledge to countries such as India, where manufacturing costs are likely to be lower than Europe.

In Britain, aerospace companies are also ahead with a number of interesting projects. For example, it is reported that Rolls-Royce claim to be reducing the cost of the wheels and disk-shaped parts used in RB211 engines by 15-20 per cent in work hours and as much as 60 per cent in inspection. This is being achieved by an advanced integrated manufacturing system. British Aerospace have other comparable developments.

Some notable examples include West Germany's Messerschmitt-Boelkow-Blohm's fully integrated computer controlled system for producing aircraft components. This is claimed to have reduced investment requirements by 9 per cent and cut operational costs by 25 per cent.

The French are trying to maintain their position as a dominant manufacturing force in aerospace. They are involved in transferring their industrial techniques and manufacturing knowledge to countries such as India, where manufacturing costs are likely to be lower than Europe.

In Britain, aerospace companies are also ahead with a number of interesting projects. For example, it is reported that Rolls-Royce claim to be reducing the cost of the wheels and disk-shaped parts used in RB211 engines by 15-20 per cent in work hours and as much as 60 per cent in inspection. This is being achieved by an advanced integrated manufacturing system. British Aerospace have other comparable developments.

The use of modern manufacturing systems and knowledge is one way of staying ahead of emerging Third World nations. They are customers today for sophisticated equipment. However, as modern techniques and knowledge becomes more widespread, they will become the competitors of tomorrow.

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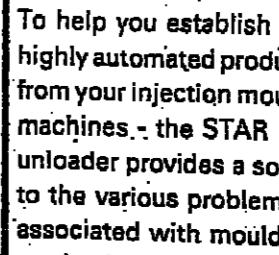
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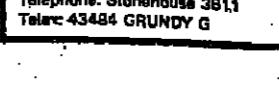
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Telephone: Stanhouse 3811  
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Thanks Central Lancs  
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BRITAIN'S BIGGEST NEW TOWN

CENTRAL LANCASHIRE DEVELOPMENT CORPORATION  
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TELEPHONE: 0772 53211

### TEN KEY POINTS TO WATCH

If management wish to be ahead of international competition, they could do well to consider the ten key points given in the following checklist:

- Are you aware of the specific areas in your factory where robots or other forms of automation could yield benefits?
- Are your investment decisions in respect of automation based mainly on savings or on improved market share?
- Do you have a strongly directed quality assurance policy aimed at zero defects?
- Where can automatic inspection techniques be used to monitor quality without incurring labour costs?
- Do you have an industrial

## MANUFACTURING AUTOMATION III

## Companies involved in the computer-aided design and manufacture (CAD/CAM) sector\*

Company	Complete Software system only	Tel. no.
Applicon	●	061 429 7227
Applied Research of Cambridge	●	0223 65015
Calemp	●	0334 58211
Calma	●	0276 682021
Cambridge Interactive Systems	●	0233 62247
Compaq	●	0438 56122
CadCentre	●	0223 314948
Computervision	●	0256 58133
Control Data	●	01 240 3400
Delta CAE	●	021 327 3401
Ferranti Cete	●	0506 411553
Engineering Computer Services	●	0827 573300
Gerber Scientific	●	0274 495811
GE/SDRC	●	0462 57111
GMW Computers	●	04427 5481
Hewlett Packard	●	061 928 6422
Intergraph	●	0753 47033
International R & D	●	0632 650451
Manufacturing Data Systems	●	021 704 4423
Pafee	●	0682 292291
Quest	●	0202 591010
Racial Redac	●	0634 294161
Sperry Univac	●	01 965 0511
Tektronix	●	05827 63141

\* Note: This list is not exhaustive and is based on data supplied by companies before the survey.

## Comparison of cost of labour with robot prices in Japan

Items	1970	1975	1976	1977	1978	1979
Annual wage	0.852	1.968	2.206	2.412	2.582	
Coefficient of labour cost except wages	1.154	1.120	1.173	1.178	1.180	
Total labour cost per man year	0.939	2.303	2.504	2.938	3.032	
Mean price averaging all types of robot	4.580+	4.060	3.860	4.670	5.230	
Mean price of playback robot	11.790+	11.120	11.010	11.900	11.190	
Man years equivalent per playback robot	11.9	4.3	4.3	3.8	3.7	

+ 1971 robot prices.

Source: Umetani.

## Annual production of robots in Japan - 1974 to 1979

Type of robots	1974	1975	1976	1977	1978	1979
A-Manual manipulator	713	772	697	1,127	1,576	1,051
B-Fixed sequence robot	3,287	3,197	6,199	6,494	7,066	10,721
C-Variable sequence robot				425	652	1,224
D-Playback robots	165	137	183	337	506	663
E-NC robot	1	0	6	11	25	83
F-Intelligent robot	1	12	80	199	255	781
Total	4,167	4,418	7,165	8,613	10,100	14,535

Source: JIRA.

## 'The West must not lose out in this race'

AT A RECENT presentation for financial analysts in New York, Mr James Baker, a senior executive of General Electric of the U.S., asserted that managements not planning automation were "frozen like deer in the Japanese headlights, hoping for some outside force to save them. It won't."

In June, Arthur D. Little experts were making similar comments, pointing out, for example, that many Western manufacturing chief executives have a dozen or more levels of personnel between them and the shop floor, while the Japanese make do with five.

They are predominantly white-collar staff, says ADL's Dr Irvin Kraus, simply because present-day manufacturing consists not so much of fashioning materials as it does of manipulating information.

That, certainly, will be the essence of manufacturing to come, because marketable products with short lifetimes will become yet more complex under technology and market influences and so will be more difficult to design and make.

Like the U.S. Cavalry, the computer has been coming to the rescue for several decades. It continues to gallop madly, but its platoons have separated, each choosing India of its own. At one time the vision was of one large computer overseeing the whole process, from design to test, from input materials to finished goods warehouse.

The advent of the small, powerful mini- and micro-computers changed all that. Several computer-aided technologies have been born, with acronyms that warrant some explanation.

● CAD, computer-aided design, in which the engineer or designer can "compose" a part, structure or circuit with screen and keyboard plus perhaps an electronic stylus and pad from which he can specify stored combinations of graphical, or other data and put them on the screen. Until recently concerned with the routines of mechanical draughting and circuit layout, CAD is now becoming more intelligent.

● CAE, computer-aided engineering, has resulted from this ability to store technology knowledge and apply it automatically. Further clever software allows engineers to try "what if" experiments with the fundamentals of the design, numerically. The results obtained would otherwise need a

lot of time and effort.

Although ingredient handling and weighing areas had for many years had some form of centralised control based on a variety of devices, it was

realised that weighing and

baking

Baker Perkins recognised that

the sequence lent itself to micro-

processor and programmable logic controllers (PLCs) to

produce consistent results with

less waste.

Once the consistent dough

mixes have been achieved, the

next objective in biscuit manu-

facture is to produce dough

pieces of consistent size and

weight.

Geoffrey Charlish reviews some of the rapid advances in computer-aided technologies

change to (ideally) any kind of problem on the line.

● CATS, computer-aided time standards. Where manual assembly remains, as it often

will for some time to come, this computerised equivalent of "the time study man" by the H. B. Maynard company will probably gain increasing favour.

● ATE, automatic test equipment. Brainchild of the electronics industry, where the extraordinary complexity of integrated circuit and printed

board makes manual testing impossible. Big names in the ATE business are Schlumberger (embracing Fairchild and Britain's Membrain), Teradyne and GenRad, but Fluke, Gould, Hewlett Packard, Marconi

Instruments, and Zehntel, are all active in a market predicted to grow by researchers Dataquest to \$7bn within two years.

● ATE is now spreading outside the electronics industry.

● FMS, flexible manufacturing systems. Development of the computer to give production machines (mainly metal removal) the ability to deal with a variety of products automatically. Still in research stage with only a handful of installations in Europe.

● CIM, the ultimate acronym? It stands for computer-integrated manufacturing and embraces all of the above.

Technology exists already to link these "islands" of design, production, test, and so on.

## Research

But these factories of the future are in the laboratory at the moment. For example, at Stanford Research Institute in California, Dr David Nitze's team linked a pair of robots with other placing devices, bowl

and plate.

For the moment, however, the

"islands" of computer-aided

activity in manufacturing remain. Much of the CAD/CAM/CAE industrial expenditure so far has been in design/draughting, in a market that was put at over \$500m for 1980 by Merrill Lynch, probably exceeded \$1.5bn last year and is put at \$2.2bn for 1984.

The front runners are U.S.-based and are Computervision (1980 sales of \$190m, or 36 per cent of the market), Applicon and Calma (GE).

Advance towards the automated factory is being held up by investment hesitation and fear of change, according to Dr J. N. Orr, a Sperry Univac consultant. He asserts that newcomers can and should make a start with CAD, because "the unifying thread running through the whole factory is the geometric description of the product."

The West must not lose out in this race. Perhaps some more words from James Baker at GE are appropriate: "The choice is between biting the bullet or biting the dust."

## Focus on Baker Perkins, a front-runner in the computer-aided design and manufacturing field

## Computer solution to consistent quality

BAKER PERKINS, the Peterborough-based company and one of the world's leading suppliers of food production plant has been a front runner in the supply of CAD/CAM equipment.

Although the company has other interests, print equipment for example, food processing has been of special interest since the company took computers to its bosom in the 1950s.

There are several main control applications in producing such items as cakes, biscuits, etc, with consistent quality, shape and design—ingredient handling, mixing, forming and baking.

Baker Perkins recognised that the sequence lent itself to micro-processor and programmable logic controllers (PLCs) to

produce consistent results with

less waste.

Once the consistent dough mixes have been achieved, the

next objective in biscuit manu-

facture is to produce dough

pieces of consistent size and

weight.

For pieces formed by cutting, control of the dough sheet thickness fed to the cutter, is one approach. Optical sensors can be used to determine the sheet thickness but problems may arise where the dough surface is irregular or has discontinuities.

Baker Perkins devised a

system of sensing the reaction of the first gauge rollers to the dough being fed in and found that for a given situation the signal was proportional to the mass flowrate. This could, therefore, be used to control the sheet speed to achieve uniform dough metering.

At the final baking stage Baker Perkins has designed ovens with automatic control of temperatures in each baking zone. The distribution of hot air within a given zone can be set by the adjustment of dampers within the circulation duct system, which can be set either manually or remotely from a central control point.

Provision can also be made for the measurement of

humidity in each zone. These

instruments are capable of measuring humidity directly at temperatures up to 350°C, and assist the baker to set his oven to produce in the most

environmental conditions.

Baker Perkins, apart from

supplying plant to outside

users, has also made extensive

use of CAD/CAM methods

within its own plant.

Mr Ron Jackson, Baker

Perkins CAD/CAM manager,

has been closely involved with

the problems since the 1970s.

He quotes the comment that

"apart from the propelling

pen, CAD is the only signifi-

cant advance in drawing tech-

nique for more than a century.

"It is a paradox," he says,

"that it has taken so long for

the working environment of

creative engineers to be itself

the subject of dramatic techno-

logical change."

Comparing former manual

drawing work with the use of

computer-aided designs, Mr

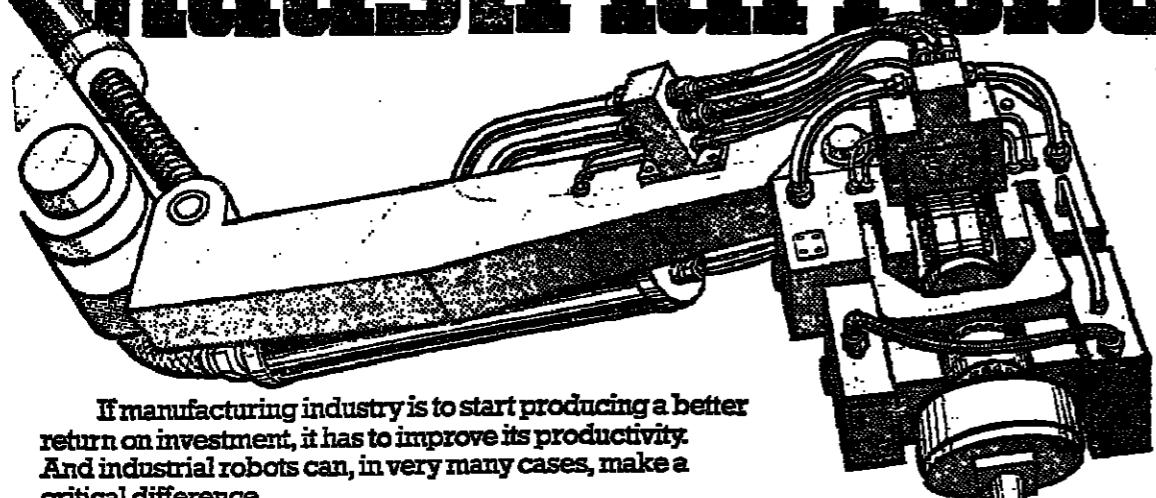
Jackson points out that before

the acceptance of an agreement

with Baker Perkins drawing

staff there was some

# What's it costing your company to ignore industrial robots?



If manufacturing industry is to start producing a better return on investment, it has to improve its productivity. And industrial robots can, in very many cases, make a critical difference.

Now, there's Government support which can do a great deal to ease any financial obstacles or technical uncertainties and see firms through the start-up period. No business is too small or too large to qualify.

Available through the Department of Industry, this support includes financial assistance towards feasibility studies carried out by consultants, investment assistance and financial support for all the associated costs of developing a new system.

And it's the company's own management which makes the decisions; there's no 'man from the ministry' who is going to try to run things for you!

So, the improvements in productivity and competitiveness which could make all the difference to your company's financial performance are probably more accessible than you and your colleagues have been thinking. Don't you owe it to your future to find out more?

## Department of Industry

Mechanical and Electrical Engineering Division, Room 420, Ashdown House, 123 Victoria Street, London SW1E 6BS. Telephone: 01-22 0224

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Please send me full details of the Government's robot support scheme.

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Position		
Company		
Address		
Telephone No.		
Type of products		
Possible areas of robot applications if known		



0800 202 020

Post to: Department of Industry, Mechanical and Electrical Engineering Division, Room 420, Ashdown House, 123 Victoria Street, London SW1E 6BS.

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## MANUFACTURING AUTOMATION IV

New developments in flexible manufacturing systems.

### Efficiency in small batches is the goal

THE AIM of the flexible manufacturing system is to enable a company to produce small batch quantities of different components as efficiently as if it were using mass production methods.

In its ultimate manifestation, it could be called the "factory of the future" or the "unmanned factory," where the entire plant is driven from the order book.

In an idealised unmanned factory an order arrives and is fed into the central computer system which generates the necessary instructions for the computer-aided drawing office to design the parts. It tells the computer-aided warehousing system to withdraw the necessary raw material from the store and gives instructions for "cells" (groups) of computer-controlled machine tools served by robots to carry out the actual machining.

Such a sophisticated system probably does not exist anywhere in the world. A number of companies have installed systems which come close to the ideal but as Mr Jan Carlsson, secretary of the Computers and Electronics Commission of the Swedish Ministry of Industry, points out: "There are at most 220 FMS in the world and 70 of them are in Japan."

Mr Carlsson and his commission have recently carried out a study of robotics and computer-aided design and manufacture (CAD/CAM) for the Swedish Government. Their conclusion was unequivocal: "Given the economic problems that most industrialised countries now face, productivity improvement is a main target of industrial policies."

For this reason, Sweden and other countries have given high priority to the promotion and development and diffusion of industrial robotics and computer-aided design and manufacturing technology.

The fruits of that priority are now clearly to be seen in Scandinavia, in the U.S., in Japan and increasingly in Europe. Even in the UK, traditionally a laggard in the introduction of advanced manufacturing technology, the picture is not as black as it was two years ago.

Professor Robert Bell, head of the department of manufacturing technology at Loughborough University, told a conference in 1981: "The flexible manufacturing system represents the most readily achieved form of advanced manufacturing system for British industry."

Now he believes FMS is beginning to happen in Britain: "The level of performance of the major Japanese companies

is not up to the ambitions of the architect."

Now it is possible to step on to the shop floor in Volvo's truck manufacturing plant in Västerås, Sweden, and see a cell of five different machine tools carrying out operations simultaneously on the same type of part and fed by a central "Unimation" robot.

Unmachined parts are brought to the cell and machined parts moved on by virtually noiseless

robotic arms.

The list of suppliers of FMS

is neither so long nor as

coherent as that of conventional numerically controlled and computer numerically controlled machine tools. The systems are often put together on a "mix and match" basis more akin to consultancy.

In the U.S. the leaders (FAST).

Flexible production line speeds the flow in advanced vehicle plant.

### French system sets the pace

#### NUMBER OF ROBOTS IN SOME MAJOR CAR MANUFACTURERS

Mainly for spot welding car body assemblies; figures for 1981, unless otherwise stated.	
Britain BL	37
U.S. Ford	More than 300
Chrysler	160
Japan Nissan (Datsun)	300
Toyo Kogyo (Mazda)	50
Toyota	200 (planned to increase to 920 by March 1983)
Sweden Volvo	55 (1977)
Italy Fiat	300 (1979)
France Renault	30 (1977)

Source: British Robot Association.

wanted it to be able to adapt to different types of product or certain modifications in the existing ones; and it wanted the plant to be capable of swift adaptation between different products in order to cut stock holding to a minimum. It also insisted that the solution should be competitive with traditional systems in both the investment requirement and depreciation.

The group says that all of

these criteria have been met.

First, on the volume question,

it is already planning to step up

production from 70 units a day

to 100, and says that further

expansion is possible.

Secondly, it has already modi-

fied the system considerably

during the planning stage, and

is planning two new variants in

the machining of the current

parts. A further new part will

be introduced later, it says.

Thirdly, on the stock manage-

ment issue, it says that the

current four casings are being

machined without any time

being taken up to change and

retool the machines. When a

further gearbox is introduced,

it believes that the entirely

different type of casings will be

able to be accommodated in

the machines with only a four

hour wait for retooling.

The company adds other

advantages. The plant adjusts

particularly well, for example,

to breakdowns, allowing work to

continue, if at a slower pace

when traditional lines would be

at a standstill. It also allows a

high level of productivity

because the machines are

extremely adaptable and are

programmed for optimum use

by the computer.

Because of this high degree

of productivity RVI believes

that it will recoup any extra

building costs - investments

amounted to FF 45m - com-

pared with the conventional

systems. Running costs are also

slightly lower, with the work-

force expenses roughly the

same, and an important gain on

stock.

Terry Dodsworth



Palletised vehicle components passing down a central conveyor of the Gardner manufacturing system.

Everybody is agreed that while the Japanese are far ahead in the use of FMS (although not in the technology itself) there is little to choose now between the U.S. and Europe in manufacturing sophistication. The U.S. uses automation on a bigger scale - the level of technology and the way in which it is used seems to be on a par. While the motor manufacturers are the biggest users of robots, the best-known of the UK FMS users is Normalair Garrett. It has a 25,000 sq ft advanced manufacturing facility at Crewkerne, Somerset.

It is not as advanced as the £4.5m facility of the Barton Hall engine works of L. Gardner and Sons (both, incidentally are KTM installations), but it has been in operation for over 12 months and Mr Kenneth Wills, Normalair Garrett's manufacturing director, has been able to quantify the benefits of the system. Normalair claims the system is run by 11 people on two shifts, making complex prismatic parts for Tornado aircraft ejector release units.

**Reduction**

Labour costs are now £145,000 a year against £400,000; operator output has risen threefold and stock and work in progress is turned over 24 times a year instead of 3.8 with a corresponding reduction in value held at any one time from £690,000 to £90,000.

These figures have the near magical quality that has come to be expected of Japanese production performance: they are confirmed by figures from other countries. Volvo uses 20 per cent less working capital with flexible manufacturing systems. The Swedish Machine Tools (present in the UK as SMT-Pulmax) has developed a computerised part changer which provides for the fully automatic exchange of parts on its Swedish turn lathes. It may seem purely semantics, but some manufacturing consultants believe that robots are too expensive and sophisticated for the shop floor and that there is a brighter future for computerised part changing. The consensus, however, is that both technologies have a part to play in the factory of the future.

In the UK, FMS systems have been proposed or installed by Kearney and Trecker Marwin (KTM) of Brighton, Cincinnati, Milacron (UK), Giddings and Lewis and Taylor Hitachi/Tubco Investments. Machine Tools (going under the name of Mechatronics) and GEC. GEC is represented by Factory Automated Systems Technology (FAST).

Alan Cane

## MANUFACTURING AUTOMATION V

Mark Webster reviews the march of the robots, where a market of £2bn is forecast for the end of this decade

## REASONS FOR ROBOT SUCCESS IN SOME MAJOR APPLICATIONS

## Spot welding

Process suits robot repeatability and accuracy; heavy and unipositive task for human operator; line installations work well under central control; high quality and consistency, e.g., improved weld patterns; continuous shift work possible; flexibility for model changes and variations; shortage of skilled welders/high labour costs.

## Spray painting/coating

Unpleasant environment for human operators; so fewer human problems; reduced labour costs; fewer rejects and high quality; raw material (paint/underseal, etc.) savings; health and safety regulations.

## Die casting

Improved speed, accuracy, capacity and safety; shortage of workers prepared to work in the environment; unpleasant working conditions/health and safety considerations; better utilization of capital equipment.

## Injection moulding

Better performance on large moulds than humans can perform; other tasks possible such as trimming, loading inserts, etc.; noxious environment; boring work; better utilization of capital environment.

## Machine loading/unloading

Helps to reduce dead handling time; shortage of skilled labour/high wage rates; increased productivity of equipment; speeds up production time; good compatibility with NC technology; many processes (changing patterns but high level of repetition) ideal for robotization.

## General handling/palletizing, stacking, packing, etc.

Repetitive, boring and sometimes heavy work for human operators; safety considerations with hazardous materials; improved handling of delicate materials, e.g., sheet glass, TV tubes; continuous operation, easy to run.

Source: Creative Strategies International

## UK applications quoted by major robot manufacturers

	GKN	Hall	Amtra	Unimation
ASEA	Cambridge	Lincoln	Electric	
Paint spraying	★	★	★	★
Spot welding	★	★	★	★
Arc welding	★	★	★	★
Machine tools	★	★	★	★
Die casting	★	★	★	★
Injection moulding	★	★	★	★
Process machining	★	★	★	★
Assembly	★	★	★	★
General handling	★	★	★	★

Source: Inhouse from trade data.

## WORLD ROBOT POPULATION

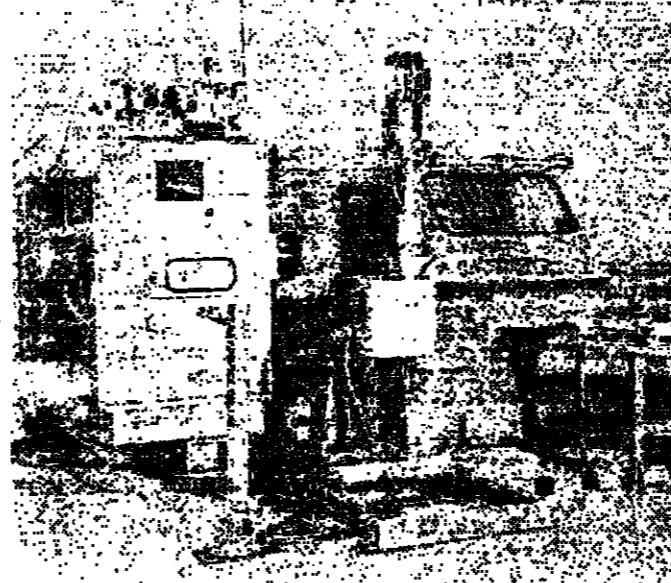
	Japan	10,000
U.S.	5,000	
West Germany	2,300	
Sweden	1,700	
Britain	713	
France	800	
Italy	450	
Others	1,500	

Source: British Robot Association

## ORIGIN OF ROBOTS IN USE IN BRITAIN

	Japan	54
Britain	186	
Europe	258	
U.S.	215	
Total	713	

Source: British Robot Association



Japanese Fanuc '0' robot working in conjunction with a Hitachi-Selki 4NE-800 CNC turning machine. There are increasing applications in general manufacturing and subcontract machine shops for this type of equipment.

## WESTERN EUROPEAN ROBOT SALES

	Units	\$m
1981	1,700	96.0
1982	2,516	166.0
1983	4,270	224.8
1984	4,251	309.6
1985	6,291	358.6
1986	8,178	763.2
Total	26,206	2,118.2

Source: Creative Strategies International

## ROBOT INSTALLATIONS

	Percentage forecasts	Western Europe
1981	55	33
1983	45	22
Pick-and-place	55	33
Sophisticated robots	37	42
Sensor-based robots	—	11
Assembly robots (with or without sensor systems)	8	20
Total	26,206	2,118.2

Source: Creative Strategies International

of that time is lost in handling. Robots could be used to speed-up processes considerably but they will need some of the human skills of manipulation, precision, gripping and sensing before they can carry out their tasks effectively. In order to do so, a number of companies are developing sensing devices, some using cameras, but the cost has so far ruled out practical applications.

The Japanese Industrial Robot Association has already identified more than 100 manufactured products which could be assembled by robots with vision capabilities including pumps, compressors and domestic appliances. Robot users believe that what is necessary now is a better dialogue between them and the robot makers to agree on what sort of robot is needed in the future.

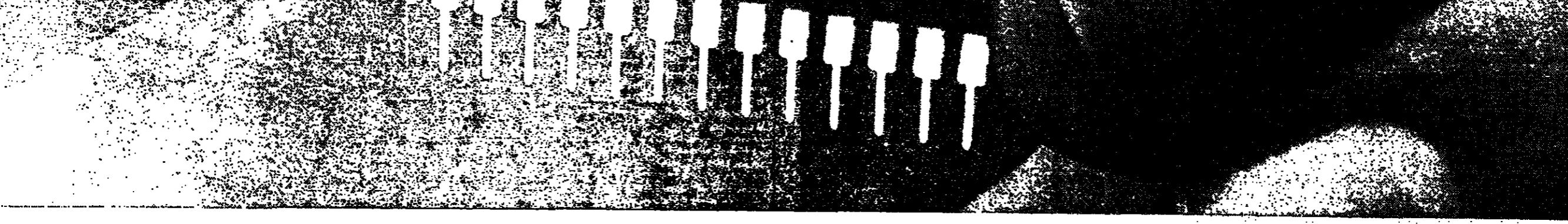
One of the most pressing needs, according to the users, is the development of complete manufacturing systems. By the time the system is installed with the necessary ancillary equipment, the robot might only account for 30 to 40 per cent of the cost.

To help the manufacturer select from an increasingly bewildering array of robots and equipment, 'specialised' consultancies have begun to spring up which can handle the systems requirements of robot purchasers and more are likely to emerge.

In Britain, for example, the Department of Industry has compiled a list of approved consultancies who will carry out a variety of tasks from a simple factory inspection to see if a robot can help the production, to a full scale design study on how the system can be implemented and who could supply the necessary equipment.

Companies which have adopted robots have done so for four essential reasons: improved productivity and efficiency, better product quality and consistency, the elimination of hazardous work and overworking of staff.

In some countries like Sweden and Japan which have followed the most progressive line on robots, the workforce has tended to support, even press for the use of robots because they can relieve much of the tedium of the production line.



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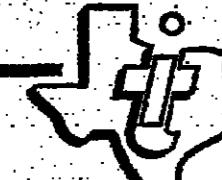
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Address: \_\_\_\_\_

Company: \_\_\_\_\_

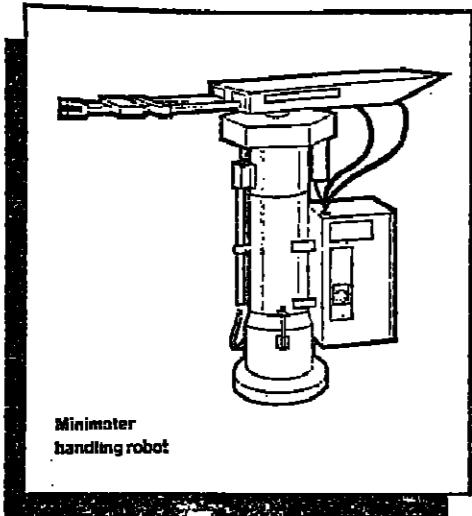
Telephone Number: \_\_\_\_\_



## MANUFACTURING AUTOMATION VI

Rhys David highlights the benefits that have come to a relatively small company since it became one of the largest users of robots in Britain

# Vital key to streamlined productivity



If you are interested in finding out how industrial robots can assist in processes such as machine loading, parts handling, programmable assembly, spray finishing, forge handling..... please write or phone for more details to:

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FAIREY AUTOMATION

IT HAS not been the best of years for the manufacturers of lawn mowers, a breed of men that spends the spring praying for the climatic combination of rain and warmth which will produce maximum grass growth.

This year an unusually hot and dry early summer throughout Northern Europe — where the public tends to care about its lawns — stunted growth and suppressed the lawn mower replacement urge. More recently, monsoon-like weather has ruled out most gardening activity anyway.

It was the vagaries of the lawn mower market, not to mention the strong competition within it, which persuaded Flymo, the UK subsidiary of the Swedish Electrolux group, that continuing improvements in productivity would need to have priority if it was to survive and grow. And this, in turn, set the company on the path to becoming — in spite of its relatively small size — one of the biggest UK users of robots.

The butt of the "less hover than a hover" advertising campaign (mounted several years ago by a rival), Flymo has

about 35 per cent of the UK market of 1.4m power mowers a year — a not inconsiderable achievement for a rather unusual product which has brought the air cushion technology of the hovercraft to bear on the problem of cutting grass.

In addition to its 500,000 UK sales, Flymo also exports 200,000 mowers annually, mainly to the Continent, as well as making various other products and components for the parent group.

The first in the series of steps which the company has undertaken to improve efficiency, culminating in the purchase of the present 23 robots, was a complete reorganisation of work patterns at the main Newton Aycliffe factory in the North-East of England.

Under the previous production line system, problems arose every time work had to be rebalanced when different products were introduced to meet variations in market demand, says Mr William Palmer, the manufacturing director.

The pressure, inevitably, would be for the lines to be run at the rate suited to the slowest

operator. Moreover, by the time new arrangements had been worked out the market might well have changed again and a different product might have to be put in requiring a further rebalancing of lines.

## Stock-holding

The solution has been a change, during a four- to five-year period, to a module system with one worker being responsible for all the assembly tasks on a particular product. Stock-holding has been reorganised to ensure each individual has a readily-available supply of all the various parts needed, as well as additional tooling installed.

Quality control — previously carried out by inspectors — is now handled by an automatic station, through which the products are shunted. The savings have been dramatic with assembly now taking 35-40 per cent of the time previously needed, enabling Flymo to continue to under-price most of its rivals.

The plant's robots — the second stage in the drive for higher productivity — have been brought in at an earlier point in the production process, mainly to serve machines producing parts for assembly.

Components for lawn mowers (and for vacuum cleaners, another Newton Aycliffe product) need a high standard of finish, free of scratches, and for this reason cannot simply be expelled from plastic moulding machines on to conveyors. A total of 19 robots are therefore engaged inside the modern factory buildings in the task of lifting the finished part from the moulding machine and transferring it to a holding area.

The installation consists of British-made Mouldmatics from Mouldmation, a relatively simple pick-and-place robot, and of fully re-programmable units (MHUs) from Electrolux (which earlier this year sold its robot division to another Swedish group, ASEA).

Flymo also has two highly sophisticated American-made Unimation Pumas. One of these works in tandem with an MHU which lifts lawn mower handles from a bending machine and passes them to a plastic coater.

The Puma takes the handles from the plastic coating machine and loads them on to an offtake rail, and after further development work will load the parts directly on to a conveyor.

Among the 700 employees at the plant, reaction to the introduction of robots has been



Mr Bill Palmer, manufacturing director of Flymo, seen with one of his family of robots — "automating this task has helped to maximise output from the capital-intensive injection moulding equipment," he says. For employees, the installation of robots has eliminated hot, boring and repetitive work, such as unloading Flymo air-cushion lawnmower hoods from automatic moulding machines

favourable.

"The union can see we are investing for the future and that by reducing our costs we are managing to expand our market share and maintain employment," Mr Palmer points out.

In 1976, the company was producing only 150,000 mowers a year and taking 11 per cent of the market. Further growth is expected beyond present levels of output as markets on the Continent become more familiar with the hover grass-cutting principle.

## Fully tested

At Flymo, efforts were also made to ensure robots were not introduced into working situations before they had been fully tested.

"When we introduced the first one, we built a complete dummy injection moulding rig, away from the production lines. The machine spent three months picking up a lawnmower hood, moving it to a new station and placing it down.

"We did not want to put it on a live moulding machine before the process had been debugged because this might have discredited it," Mr Palmer observes. A similar period of training has been set for the robot now working on motor assembly.

Assembly is likely, in fact, to be the next big area for robots to tackle at Flymo, again as part of a wider re-organisation aimed at increasing efficiency

and lowering costs. The plant makes many of the plastic components used in its lawn mowers and other products in-house, but these are then stocked and have to be called up again and brought together for assembly.

The next step is likely to be the linking of the plastic moulding lines — where much of the handling is already robotised — with assembly, eliminating internal storage, handling and paper work.

As a further stage, products will be designed with automated assembly in mind, though there are obvious dangers. Mr Palmer admits, that the assembly tall could end up wagging the finished product dog — "there will obviously have to be close liaison with marketing to achieve the right balance between lowest costs of production and the features the finished products should have," he adds.

At consumer level, the robot that many Flymo purchasers would consider most useful would be one that collects the cutting left behind by the hover mowing technique. The company has tackled that particular problem, however, another way, in line with its belief that where other, more simple solutions are available, they should be used.

After a lot of research effort into fan design and air flow — much of it with universities — the company is now offering machines that can blow the cuttings into a collection box.

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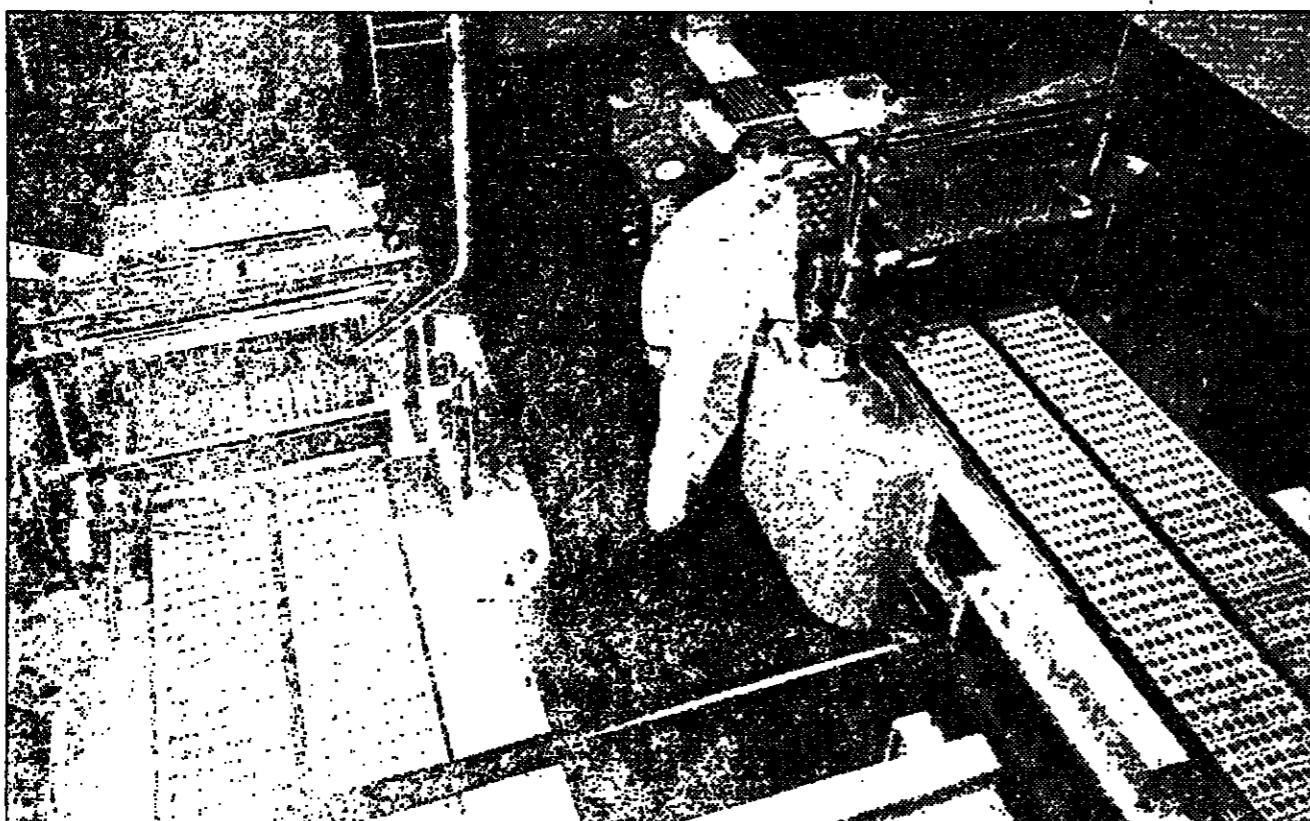
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Important obstacles have still to be surmounted in the robotics field, according to Unimation, a major equipment supplier.

## Overcoming the limitations

UNIMATION, the American-owned industrial robots manufacturer which has a growing presence in the UK, is expected to launch a fully computer-aided design (CAD) compatible version of its Puma Robot towards the end of this year.

The company, which has experienced strong growth in demand in both the US and Europe, believes that advances in manufacturing automation will eventually mean much wider use of robotics but points out that there are still a number of obstacles to be surmounted.

Robots and machine tools have to communicate in an integrated manufacturing system but the electrical interfaces between these devices are rarely standard.

Based in Telford, Shropshire, Unimation has developed a system whereby its robots can electronically recognise their own idiosyncrasies and make the appropriate adjustment automatically, thus adding to their flexibility and ability to be integrated into manufacturing systems.

Unimation, which uses 96 per cent UK-sourced components, for its UK built products has recently noticed a far more knowledgeable approach by potential customers in Britain who are increasingly aware of the capability and limitations of robots.

Companies are seeing the application of robotics more in terms of manufacturing systems rather than as an answer to a particular problem. Production engineering consultants are also playing an important part in this," says Mr David West of Unimation.

However, around 60 per cent of the company's sales in the UK are for one or two robots, indicating a wide variety of users within industry, and this is welcomed on the basis that the market is developing across a broad spectrum.

The Telford plant is now producing around 15 machines a month, of which slightly more than half are sold in the UK and the rest are exported to the Continent. The workforce has increased from 25 in 1976 to more than 100 and reliance on the US parent has been virtually eliminated apart from some research and development work.

The basic cost of a Puma robot is now around £23,000 but the inclusion of a package of related equipment can increase it substantially. One recent sale, amounted to £125,000, although this was regarded as unusually high.

The next significant step

Unimation believes, is in the area of vision and tactile sense and its latest model has an inbuilt capability to use the additional tools when available. "We are ready for these ancillary technologies to catch up with us," Mr West claims, pointing out that they are now feasible but uneconomic because of their high costs. "One can teach a blind man to do a lot of things," he adds, indicating that conventional robots have a long way to go in terms of capability.

He believes that companies using or thinking of using robots should do more research into product handling since it may be counter-productive to lose the orientation of a component after it has been handled by a robot by merely throwing it into a bin.

### Wide interest

Although Unimation is unwilling to indicate which sectors of industry are introducing robotics fastest — apart from the more obvious ones such as motor manufacturing — it seems there is far wider interest than is generally realised. Significantly, the company says that the range of its British customers is wider than those in the US.

An important aspect of Unimation's work at Telford is in its newly launched systems division, which was seen as necessary to provide ancillary packages for particular robot applications. A number of independent companies are also springing up to provide this kind of service, a trend welcomed by Unimation on the basis that it stimulates additional business. But it believes that the technology involved had limited the capabilities of robots.

Unimation makes no predictions about sales but points out that it took 10 years up until 1972 to sell its first 500 robots, whereas the same number has been sold recently in only 24 years.

The basic cost of a Puma robot is now around £23,000 but the inclusion of a package of related equipment can increase it substantially. One recent sale, amounted to £125,000, although this was regarded as unusually high.

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## MANUFACTURING AUTOMATION VII

Paul Betts reports on the deluge of new ventures in America's robotics industry

## U.S. equipment suppliers rush to win market foothold

THE ROBOT has come of age in America. In recent months, an impressive cast of American corporate giants have announced a deluge of new ventures in the nascent robotics industry.

General Electric, Westinghouse, Bendix, United Technologies, General Motors are all scrabbling to position themselves in a market which is expected to grow into a multi-billion dollar business by the end of the decade. And now, even more significantly, IBM, the world's dominant computer company, has become the first computer company to enter the field.

"When IBM does something like this, it rings a big bell and the business take on a whole new meaning," says Mr Peter Wright, an analyst with the Connecticut-based Gartner group.

"The move is probably more significant for the industry than for IBM's bottom line. As the first computer company to announce a robotics system, IBM is likely to prompt the industry to take a new look at robotics."

The computer giant announced its entry into the fledgling industry at the end of February with a one-arm, relatively low-cost, programmable robotic system that is linked to IBM's recently introduced personal computer and which will become available in the market towards the end of this year. Moreover, IBM also said it is expanding marketing tests of a more sophisticated robotic system called the IBM RSI-1.

## Wide applications

The two IBM robots are general purpose systems offering a wide range of applications for the manufacturing sector ranging from precision assembly to electronic parts insertion, packing, unloading and loading. The robots have some interesting features. IBM boasts that its AML language is unique in that it enables the robot to recalibrate itself automatically. The larger robot also comes with optical and tactile sensors, which monitor the robot's operations.

But it is not so much the technological feats these robots perform that have surprised the industry. It is the decision to move swiftly that has impressed even the most seasoned IBM watcher. Twenty years ago, IBM was slow to react to a phenomenon which was to sweep through the entire electronics industry: the micro-computer. The company's failure to enter quickly the fast-growing minicomputer market, allowing a new generation of computer upstarts, in particular the Digital Equipment Corporation, to gain a dominant share of the field is regarded as one of the biggest mistakes that IBM has ever made. IBM clearly does not want to make the same error again.

For some time, computer companies have been expected to enter the robotics market.

Some American manufacturers and distributors of programmable robots			
	Servo controlled	Non servo	
	Con-	Con-	
	Point to Point	General	
	General	Diecast	
	Point	Point	
	path	path	
	purpos	purpos	
	ing	ing	
Advanced Robotics	★		
AMF	★		
ASEA	★ ★ ★		
Automated parts			
removals	★		
Automation	★		
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Source: Inbicon Productivity Services

Although robots have been around for a good 20 years, the first generation of bulky, big contraptions have been replaced by a new breed of smaller, more sophisticated robots controlled by microprocessor brains and camera eyes. The robot, after all, is a computer with mechanical arms and gripper hands. It was thus simply a question of time before a computer company announced its own line of robots.

IBM's move into robotics, which, according to Mr Coniglio, gives credibility to the infant industry, will help IBM maintain a position of leadership in this new market by establishing an early foothold and presence before competitors such as Texas Instruments and Digital Equipment (both believed to be working on robotics systems of their own) enter the fray. It also adds an entirely new dimension to the whole computer-aided manufacturing industry which will shape the automated factory of the future.

## Three groups

With IBM entering the robotics market, the industry has now basically been split into three groups. At one end there is a computer industry (with many more poised to enter the market) which intends to capitalise on its computer technology to forge itself a major presence in the field of industrial automation of which robots are only one, albeit highly visible component.

At the other end there are the traditional machine tool manufacturers which have long dominated the robotics market in the U.S. These include Comatec Corporation's Unimation Division which had sales of more than \$55m last year and currently has about 38 per cent of the U.S. market and Cincinnati Milacron, the country's largest maker of machine tools, which had a 32 per cent share of the \$155m U.S. robot market last year. (In terms of the world market, the Japanese continue to be the dominant robot manufacturers.)

In the middle of the U.S. market, there are companies such as General Electric and Westinghouse, which are pro-

posing to offer the manufacturing sector what they call "complete solutions" to factory automation.

General Electric has made no secret it wants to become the leading supplier of automated factories.

"Our strategy is to become the number one integrator of factory automation and the number one solution producer," says Mr Alex Beavers, the manager of strategic planning and development for GE's industrial electronics business.

"Everything in the factory environment will be smart, the use of new computers in the factory environment will be the real building," he adds. And so, GE has embarked on a grand scheme to provide all the solutions required for total factory automation.

"Sitting in the middle we feel we have a strategic advantage with no vested interest in one computer hardware, for example," he says.

GE has already invested more than \$500m and intends to spend another \$250m in the industrial automation business. The company has been assembling all the blocks during the past 18 months to become a dominant player in this market. Indeed, GE boldly says it expects to capture 20 per cent of the projected \$500m U.S. robotics market by 1986 "and we are shooting for 30 per cent of a possible \$2bn North American market by 1990," according to a GE official.

To establish itself in the CAD business, GE acquired last year Caima in a deal worth up to \$170m. It also acquired Intersil for \$235m, a leader in complementary metal oxide semiconductor technology involving integrated circuits which can withstand heat and electrical distortion on the factory floor.

Last winter, it formed a joint venture with Structural Dynamics Research Corporation to add computer aided engineering to GE's mosaic of factory automation offerings. The cad/cam business alone, GE claims, is growing in the U.S. at an annual rate of 20 per cent and is expected to reach \$1.1bn by 1990.

GE is also in numerical controls, and is currently developing (CAM) industry.

"IBM clearly wants to position itself as a leader in the

ing a new control it claims "will help us regain worldwide leadership with machine tool builders, perhaps even the Japanese." In programmable controllers, in optoelectronics (computer directed inspection systems that use solid state cameras for quality control and which will enable robots "to see"), and in a host of other areas connected with industrial automation.

In the specific field of robots, General Electric (which likes to say U.S. business faces three choices for the future "automate, emigrate or evaporate") already offers 11 separate models including material handling, arc welding, spraying and other process robots. This follows a string of licensing agreements with the former axis powers: Italy, Japan and Germany. These manufacturing agreements involve the robot technology of the Italian Hitachi group, and just recently of Germany's Volkswagen company.

GE has also recently unveiled another important component in its factory automation strategy. The new product

enables GE to "link the whole orchestra together... allowing electronic equipment to communicate." The new component, a communications network called GENet, ties together all the other pieces in GE's factory of the future.

The company, which turned to Italy, Japan and Germany to establish an early presence in the emerging robot market, also plans to introduce its own advanced robot in 1984.

With far less fanfare, Westinghouse Electric is introducing the factory automation market much along the lines of its traditional rival, GE.

## Long-term aim

Mr Tony Massaro, the general manager of Westinghouse's Industry Automation Division, outlined at the Detroit Robotics Fair the company's long-term goal.

This, he said, "covers the entire spectrum of factory automation and includes processing information through computer aid design, computer aided manufacturing and computer aided testing; productive machinery including robots, machine tools and material handling equipment; and the communication links that connect these islands of automation."

Like GE, Westinghouse is making a major commitment in robotics. It is currently working with Carnegie-Mellon University in Pittsburgh to develop a new generation of robots with "artificial intelligence" giving them the ability to see, feel and (believe it or not) think.

It recently launched three robotic systems based on licensing agreements with Italian and Japanese robot manufacturers. The Westinghouse 5000 robot system is based on a robot made by Olivetti of Italy. This system is designed for high-speed, precision assembly of components.

Another system, the series 7000 adaptive welding robot, is based on technology from Komatsu of Japan. The third system, the so-called series 4000 precision pulsed welding robot, is also based on Japanese technology from Mitsubishi Electric Corporation.

Like GE and IBM for that matter, Westinghouse has hurried to foreign manufacturers to speed its entry in the market. It is also about to introduce two of its own robots this year bringing the Westinghouse family to five.

Bendix recently introduced two heavy duty general purpose robots for tool-handling applications, including machine tending, assembly and welding.

Initially, the Detroit company is concentrating in the heavy manufacturing market.

With high rolling players such as IBM, GE and Westinghouse rushing into the market, there is already speculation of a "stars war" looming ahead in the robotics industry.

There is considerable interest and speculation concerning the mushrooming number of companies entering the embryonic robot business," says Mr George Powch, who heads the robotics division of Bendix, the Detroit-based car component, machine tool and engineering concern. "And it is safe to assume that a shake-out is inevitable."

Bendix recently introduced two heavy duty general purpose robots for tool-handling applications, including machine tending, assembly and welding.

Mr Powch warns there will be "considerable rationalisation occurring in the industry with a

tendency to specialisation by application." Few companies, he claims, will have the capacity to cover all, let alone most of the bases.

United Technologies, for example, has so far approached robotics by concentrating on a specific market. The U.S. conglomerate owns a Dutch company called Steelweld Robotics which manufactures robotic equipment for several European car makers including, among others, Peugeot, Renault, Audi and Ford of Europe.

The company has now begun a major marketing drive to sell its robotic systems to North American car makers. It has signed a licensing agreement with a West German robot manufacturer, Nima-Machinen Automation of Wissen, to extend its Dutch subsidiary's robot line.

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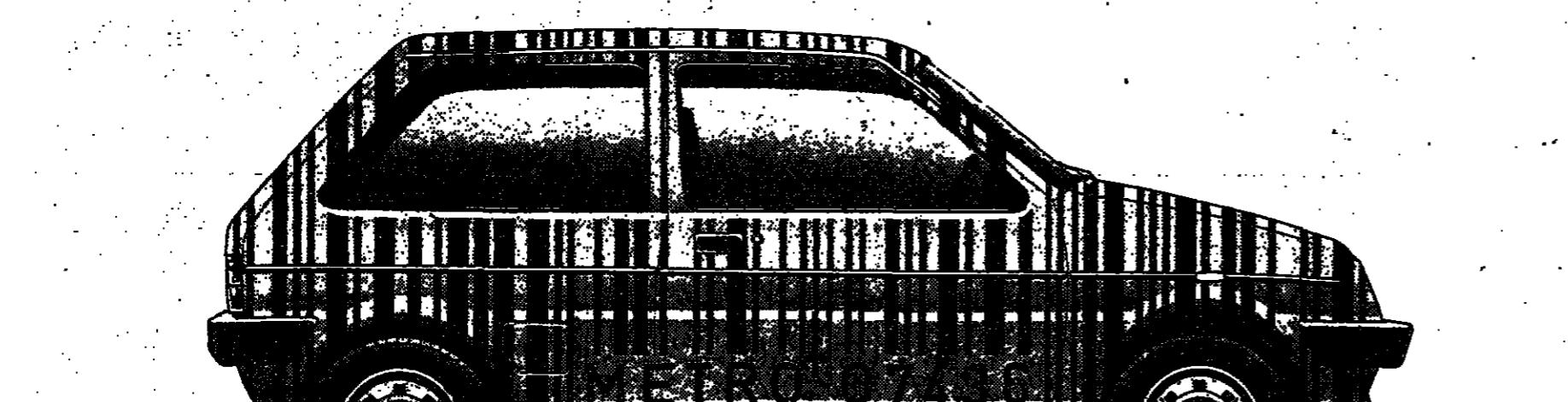
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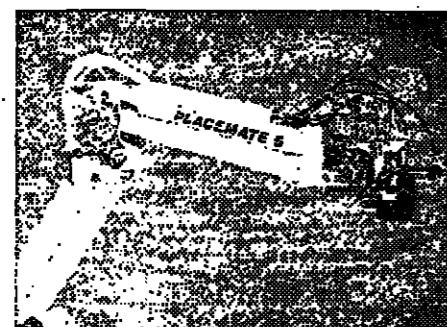
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## MANUFACTURING AUTOMATION VIII

The impact of factory automation on jobs is insignificant so far, says Ian Hargreaves

## Learning to live with the robots

CONSIDERING that the closest most workers have so far come to the world of automation is the workplace drinks machine, it is remarkable how much has been written about "the social effects" of this new technology.

A bibliography compiled by the Department of Employment on the subject already runs to 34 pages, with titles such as "When the robots take over—what's left?" — "The chips are down" and "Is a machine after your job?"

The "microelectronics monster" as Giles Merritt calls it in a book which surveys much of this academic sci-fi, is variously forecast to gobble up between a third and two thirds of the occupations around which our industrial and commercial society is formed.

Set against these epic exercises in guesswork, the reality of the employment impact of robots and other forms of factory automation so far are rather insignificant. Even if every robot in operation had claimed ten jobs—the most pessimistic analysis available—the loss of 250,000 or so jobs worldwide would hardly attract attention.

In any case, it is more likely that so far robots have created enough jobs in their own design and manufacture to offset the two to four jobs per robot more sober European analyses suggest have been displaced where they are used.

### Few Luddites

The first thing that has to be said about labour's reaction to automation is that there is no evidence in the past ten years of significant resistance to technological change, as such, in the manufacturing sector.

There may have been obstructions over terms, manning levels and demarcation, but very little of what is usually

misnamed the Luddite spirit.

Behind this fundamental acceptance of technology, however, lie many different approaches.

In Britain, for example, much effort has gone into persuading unions to draft model "new technology agreements" as the basis for negotiations. There are probably between 100 and 200 such agreements at company level and a University of Aston survey of a sample of them suggested that about half are in engineering and that, significantly, nearly all of them are in areas organised by white-collar unions, such as offices or design departments.

Their clauses vary widely, from general statements of principle to detailed agreements on job security and remuneration. Most of them have appeared since 1979, when they were recommended by the TUC in its important statement Employment and Technology.

None of the agreements, however, has come close to the model envisaged, for example, by Tass, the white-collar section of the engineers' union. The Tass draft agreement states that acceptance of new technology should be accompanied by agreed progress towards eliminating systematic overtime and towards a 24-hour week.

In practice, Tass members, who are at the heart of the revolution in computer-aided design (CAD), have agreed in spite of their union's advice to establishing new regimes of

systematic overtime and switches to two or three-shift working days in order to maximise the use of the new equipment and to increase computer access time. A recent deal with GEC Rectifiers, considered one of the union's more successful bargains because a demand for shifts was resisted, provided compensation of a weekly pay supplement of between £2.50 and £4.50 per person in return.

The fact that the white-collar unions are running faster than their manual counterparts is, however, causing some problems. The national council of the AUEW engineering workers section recently passed a resolution warning Tass off its territory and stating that machine tool operators should be given control of the programming of CNC machine tools as a right.

This principle was adopted at BL's Longbridge plant, but the war over control of computer tapes is far from over in Britain's engineering industry.

In most of British industry, however, new machinery, where it can be afforded, continues to arrive and be subject to negotiation in the traditional way. The trade union research unit of Ruskin College, in a study of four cases, three in manufacturing industry, found that management told the unions very little about their plans for technology and that when new machines were installed, negotiations tended to occur after the event with management playing upon the weakness of divided unions at a time when the recession has given management a whip hand in most collective bargaining.

Mr Tom Brook, executive secretary of the British Robot Association, also tells horror stories of robot manufacturers being asked to make landmine visits to the shopfloors of potential customers in order not to upset the workforce. He agrees with the Ruskin Report and with every trade union federation in Europe that early consultation is essential to success.

BL is one of Europe's largest users of robots and advanced automation systems and the Metro line at Longbridge is the showpiece of its effort.

Since production started in 1980, Longbridge has quite simply transformed its performance and is expected this year to produce 250,000 cars with 9,500 workers, compared with an output of 145,000 cars from 16,800 men in 1978. Absenteeism is down from over 12 per cent pre-Metro to about 7 per cent now.

According to Mr James Donaghy, who is in charge of the Metro project, the foundation of success was a laborious exercise in consultation, training and joint planning which began over three years before the line started moving.

Although helped in the initial stages by the existence of a company-wide worker participation framework—since abandoned by the unions in protest at cut-backs—Mr Donaghy says the smooth, almost dispute-free

In those European countries where labour relations are more centralised and rigidly structured, more tangible progress has been made on new technology, especially on the establishment of codes of practice for the use of video display units.

The Scandinavian countries have also created a legal framework for their endeavours and in Norway and Sweden, employers contribute to the costs of "worker consultants" who advise the unions on complicated technological aspects of change. Sweden's system of co-determination has absorbed the component of technological change relatively easily.

In West Germany, the works councils which exist by law in all but the smallest firms, have taken on the role of discussing technological change, although as unemployment has bitten, there is some talk of dissatisfaction with a system which keeps discussion of technology in the consultative mechanism of the works council and outside the system of actual negotiations. IG Metall, the large metalworkers' union, also has an experimental part-Government funded team of advisers to assist local trade unionists with technology problems. This is part of the federal government's "humanisation of work" programme.

### Acceptance

Few other countries can match the systematic approach of the Germans and Scandinavians, although in Italy, the 1979 round of contract negotiations produced sweeping acceptance of information disclosure clauses for over 500 workers. In France, there has been little more than talk.

In the U.S., where the early post-war years saw systematic opposition to automation by some unions, co-operation is now the order of the day and, chastened by foreign competition, robots have come to Detroit without even bringing significant financial compensation.

Their biggest problem is that in a world dogged by recession, when capital investment in new machines is constrained anyway, the unions suffer a loss of bargaining power. Where managements are exploiting this weakness by forcing technological changes without dialogue there is obviously a danger that

tions for members of the United Autoworkers Union.

In Japan, automation has been speeded along by a perceived shortage of skilled workers. Nor is there any sign of resistance to the high level of shift working which has accompanied this acceptance of technology.

According to figures from the European Trade Union Institute, 37 per cent of Japanese manufacturing workers work shifts, against 22.3 per cent in Italy, 20.2 per cent in Germany, 19.5 per cent in France and 18.8 per cent in the UK.

For the individual worker, whether unionised or not, the advent of automation can mean a drastic change in the type of skills he requires (to "skills based upon analytic or logical ability rather than experience" in the words of John Evans of ETUI). Equally for some there is a definite de-skilling process which, the unions fear, will lead eventually to a polarisation between the highly-skilled jobs in the developed world and the mass, low-skilled work which will be farmed out to low-cost countries.

Whether these changes will lead to more or less job satisfaction depends upon how the mix of jobs is organised. At Olivetti, according to Mr Evans, technological change was used to negotiate a switch from flow-line to modular assembly, partly in order to make the hourly paid work more interesting.

For trade unions, the challenge is to pursue their traditional concerns of pay, job security and safety, while not losing sight of the broader opportunities to pursue grander objectives of more work sharing.

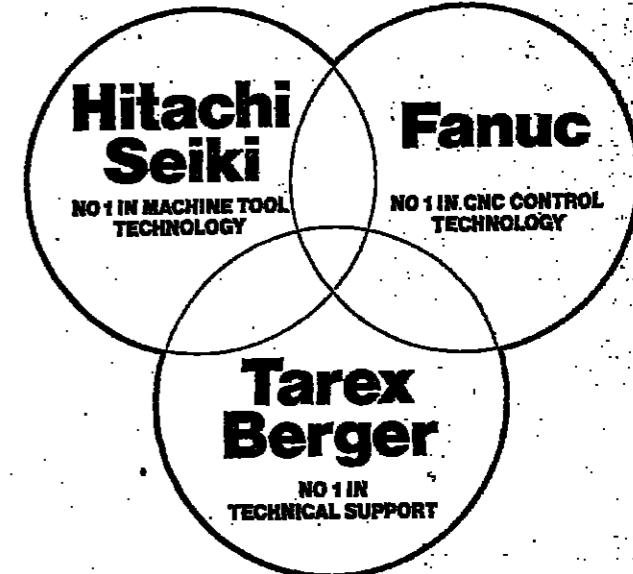
Their biggest problem is that in a world dogged by recession, when capital investment in new machines is constrained anyway, the unions suffer a loss of bargaining power. Where managements are exploiting this weakness by forcing technological changes without dialogue there is obviously a danger that

change have simply not been

lid. As John Evans says in a forthcoming paper, "new technology can be used to achieve a more egalitarian structure of industrial society or it can be used to increase centralisation and polarisation. The choice is a social and political one and it is not technological".

"World Out of Work" by Giles Merritt, Collins, £2.50; Draft of forthcoming ETUI paper and essay in Microelectronics and Society: For Better or Worse, by John Evans (Pergamon, ed. Friedrichs and Schaff).

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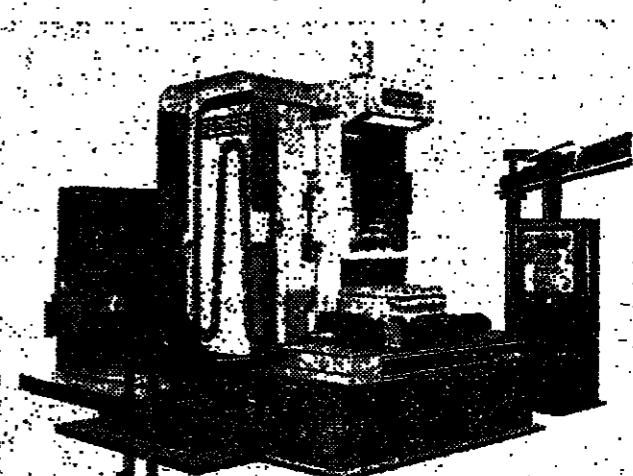
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## POLITICS TODAY

# A last fling with the unions

By Malcolm Rutherford

THE LABOUR PARTY this week published its manifesto for the next general election. But it is a measure of the party's decline in the opinion polls and of its estimation by the media that hardly anyone noticed.

Actually, the first statement is not quite accurate. The document published by the TUC-Labour Party Liaison Committee and called "Economic Planning and Industrial Democracy" is not an election manifesto—or at least not yet. But there is little doubt that it will form a large part of it. It is also the product of years of work between the TUC and Labour Party leaders. The Liaison Committee was set up to oppose Mr Heath's legislation on industrial relations in the early 1970s and has continued in being ever since...

As the election approaches, this is the document to which people, including civil servants, will turn to see what a new Labour Government might be like. Perhaps with a mixture of surprise and relief, they might come to the conclusion that it could be lived with.

First, a few general remarks. The Labour Party has now tied itself more firmly than ever to the trade union movement. Far from deciding that the unions are a declining force and that too close an association with them is a political liability, the party has chosen to stake all on cementing the marriage.

There is the particular stamp of Mr Michael Foot here, but he is not alone. Mr James Callaghan, the previous Labour leader, tended to go in the same direction.

The corollary is that the unions have staked a great deal on the marriage with the Labour Party. But one suspects that they have done it for one election only. If Labour does badly, not only may its decline become terminal; the unions may also decide to become less identified with one particular political party, as many of their members have already done.

The document published this week is therefore the last fling of the doctrine that the unions and the Labour Party can work together to achieve economic success and social harmony. The real question is: can they deliver? We shall come to that later.



"It was ironic that . . . they refused to take questions on the rail dispute." Len Murray, GMWU general secretary David Basnett and Michael Foot at the conference to launch "Economic Planning and Industrial Democracy"

Social Democrats: "We propose that public expenditure planning (the PESC exercise) should become in reality the collective exercise at Cabinet level which it is presently only in name. In addition, PESC should be reformed to carry out the role for which it was originally designed: the medium-term planning of public expenditure to provide real resources to meet social and economic needs."

If you ignore the final flourish (what are "real" resources as distinct from "unreal" resources?), that is a very sensible statement about the machinery of government.

There is other evidence that Labour thinking has moved on from the past: for instance, the updating of the Bullock Report on employee participation in company decision-making. The emphasis is now on participation at all levels and much greater access to information. Readers may also be surprised by the stress on the need for industrial change, more training opportunities and the promotion of new technologies.

Anyone who doubts the expertise that has gone into the document should read the appendix on how the policies proposed might work in the electronics industry. It is certainly not written from a basis of ignorance, nor even ideology.

Neither the Tories nor the Social Democrats have produced

anything like such a comprehensive statement.

The political point, of course, is the commitment to the reduction of unemployment—to below 1m within five years. The document says that, immediately on coming to office, a new Labour Government will "publish a short statement on the broad economic strategy needed to achieve this objective." The statement would be discussed with the new National Planning Council, a development of NEDD, and would relate to the first of the proposed annual "national economic assessments" of what the economy can afford.

Again, this is a sign of how the Labour Party has advanced. The idea of national economic assessments is not so very different from what the Tory Party put forward in "The Right Approach to the Economy" before the last general election.

It is also likely to come under question in their own countries and that they are the product of quite different social systems. If everyone who runs industry, commerce and government goes to the University of Tokyo, it is not surprising that they have certain affinities, or at least a network.

No less striking is the virtual absence of any reference to the U.S. America has, usually, a fairly successful economy, but without planning. It also has rather different labour laws, and more business schools.

Possibly a more quibbling objection is that it is not wholly clear that people who work for a company really want the degree of participation in its decisions that is now being offered. They might just want to earn their money and go home.

The fundamental test, however, is credibility. Can the unions and the Labour Party persuade sufficient of the electorate that they have finally got

their act together? It was ironic that when Mr Foot and Mr Len Murray, the TUC General Secretary, were presenting the Liaison Committee's report to the press, they refused to take any questions on the rail dispute, which is a classic example of industrial relations breaking down—between the unions involved, and between the unions, management and government: a trial of weakness rather than of strength.

It is only part of an excuse to say that the Government also has no policy or, as Mr Murray said, that the unions will resume their responsibilities when asked.

There must now be considerable doubt as to who the unions are—their leaders or their members.

Yet we should not forget the British electoral system nor the way that the political outlook can quickly change. The Labour Party could win the general election with little more than 30 per cent of the vote. Their fortunes could still improve beyond that.

Certainly, given the rail dispute and the health dispute as well as the unemployment figures, the Government's fortunes seem bound to decline. The argument is not against standing up to the unions. It is more likely to come to be seen as "standing firm for what?" On the railways the Government still has no answer.

It also turns out that the rivalry between Dr David Owen and Mr Roy Jenkins in the Social Democratic Party will go on. Dr Owen is determined to resist any move that would commit the SDP to an "irreversible" alliance with the Liberals. Mr Jenkins thinks that the development of the Alliance is the best and only way of winning the election outright. Plainly, there are squabbles to come.

So perhaps Labour still has a chance. The party could have an avialable conference in the autumn, then their concentration will turn to the long run-up to the election. The important point to note is that Labour is developing a policy which is a clear alternative to anything else which is at present on offer. A lot depends on the unions.

\* TUC, Congress House, Great Russell Street, WC1, E1.

STORY

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MAPS

## Associated Newspapers halved at six months

THE COSTS incurred before the launch of *The Mail* on Sunday in May were mainly responsible for a setback in interim profits at Associated Newspapers. The pre-tax surplus fell from £10.78m to £5.1m in the six months to March 31, 1982, on turnover £11.6m higher at £127.5m.

However, the interim dividend is maintained at 4.5p net, last year a total of 10.4p was paid year on taxable profits of £18.24m. Half-year stated earnings per 25p share are 6.4p lower at 9.2p.

Trading profits were down from £7.2m to £1.9m. But this was before sharply higher interest charges of £520,000 (£117,000) and a reduced contribution from associates of £1.81m (£2.06m). Investment income, however, rose from £1.63m to £2.22m.

A substantially lower tax charge of £2.62m against £6m left net earnings at £1.78m (£2.78m). After a gain from movements of £4,000, compared with a £38,000 debit, the available figure came through at £2.78m (£4.78m). Dividends again absorbed £1.37m.

## Braithwaite moves ahead to £929,167

Pre-tax profits at Braithwaite & Co. Engineers show a rise from £805,560 to £929,167 for the 12 months to March 31, 1982. Turnover of this bridge and construction engineer improved from £5.3m to £9.53m.

At the interim stage the directors expected second half profits would be similar to those in the first half, when the result slipped from £410,000 to £401,000.

The net dividend is being raised from 7.7p to 8.1p with an increased final of 5.1p (4.7p).

After a tax charge this time of £85,500 compared with a previous credit of £80,000, earnings per 10 share were given as rising from 18.4p in 30.9p.

On a current basis pre-tax profits were shown as falling from £646,000 to £507,000.

## Greycoat Ests. jumps ahead to £810,000

Taxable profits of property investor and developer Greycoat Estates jumped from £340,000 to £810,000 in the year to March 31, 1982, on turnover £42,000 ahead at £394,000.

With earnings per 10 share stated higher at 3.4p (2.3p) the year's single dividend is being raised from 0.37p to 1p net as forecast.

Tax took £281,000 (£128,000) leaving net profits of £519,000 (£212,000). The pre-tax figure included a contribution from associates of £55,000 (£5,000 losses).

## BOWRING U.K.

Bowring UK has formed a new company, Bowring UK Marine Cargo, to handle the UK marine cargo insurance business which has been transferred from the marine division of C. T. Bowring and Co. (Insurance).

## Thorn EMI advances to £105.4m

FOR THE year ended March 31, 1982, Thorn EMI has increased pre-tax profits from £94.3m to £105.4m, on external turnover of £2.44bn, against £2.23bn. A significant advance was made by the music division and the lighting operation showed a return to profitability, but the films, video software and leisure operation incurred a loss.

At halfway, taxable figures were up from £35.5m to £45.5m.

Profits attributable to ordinary holders rose from £60.2m to £69.1m for the year, after tax of £33.2m (£27.5m), minorities and preference dividends. Earnings per 25p share climbed by 3.4p to 37.9p and the dividend total is maintained at 14.625p net with a final of 10.575p (same).

A charge of £5.0m (£2m credit) for extraordinary items represented the estimated cost of withdrawal from certain business, less profit on sale of investments. Ordinary dividends again absorb £5.5m leaving retained profits of £35.5m, compared with £36.1m.

At the trading level, profits increased from £22.5m to £23.4m. Depreciation charged was £19.3m (£15.5m) and interest took a further £5.7m (£34.7m). Profits before interest were ahead from £12.8m to £14.1m and were split

geographically as to: UK (includ-

ing export) £88.5m (£84.5m) and overseas £52.6m (£34.5m).

A product analysis of turnover and pre-interest profits shows respectively: consumer electronics £685m (£557.5m); music £565.0m (£509.5m); film £456.0m (£411.5m); films, video software and leisure £97.4m (£92.5m) and £10.0m loss (£2.8m profit); engineering £808.0m (£593.0m); and £19.0m (£23.5m) net; domestic appliances and retail £502.0m (£469.0m) and £21.0m (£16.5m); lighting £23.4m (£22.0m); lighting £23.4m (£22.0m); and £10.0m (£10.0m loss).

Sir Richard Cave, the chairman, reports that the management in several of the group's businesses has reduced capital employed in line with the lower levels of demand and they have a more competitive cost structure.

The UK labour force was reduced by a further 8,400 last year, but Sir Richard says the resulting improvements in productivity will only become apparent as markets move out of recession.

The group has continued to improve efficiency and to follow the strategy of investing in two high-growth areas—home entertainment and high technology encircling.

In home entertainment, last

year's recovery by the music division has been followed by a further profit increase. Significant improvement was achieved in several areas despite a lack of growth in the market. The results reflect the benefits of previous rationalisation measures, strong world-wide management and the growing development of excellent expertise.

Demand for video recorders and the pre-recorded video cassettes again exceeded expectations and this continues to be a buoyant business.

Thorn EMI Video Programmes consolidated its position as a leading UK distributor and has also established itself in Europe, the U.S. and Australia. But commitments made in earlier years together with recent trends in the film business resulted in losses.

The engineering side was affected by shortage of orders from British industry. In addition, costs were incurred in rationalisation measures in the general engineering and technology divisions where prompt action was taken to reduce capital employed.

The central heating division improved better trading conditions and the gas division benefited from both improved

products and better manufacturing efficiency.

Sales and profits of the electrical appliances division continue to be depressed with short-time working and further redundancies being incurred.

The group's retail chain of shops made progress with strong demand for video products although intense competition in the High Street for most other products reduced margins.

Although the UK market for lighting products continued to decline during the year, the lighting division achieved a small profit as a direct result of the fundamental restructuring already underway at the beginning of the year.

Gross cash flow for the year totalled £273.1m (£224.5m) and capital expenditure amounted to £226.8m (£223.0m). An increase in creditors and provisions for the year of £103.3m and tight control of stocks and debtors limited the increase in borrowings for the year to £32.1m.

Net borrowings (after deducting liquid funds) at March 31, 1982, amounted to £24.8m (£21.1m) representing 28.2 per cent (28.3 per cent) of total capital employed before deducting deferred tax.

See Lex

## GUS moves ahead to £189m and pays more

SECOND-HALF profits £5.3m higher at £107.92m meant that Great Universal Stores, mail order and multiple retailing group, finished the year to March 31, 1982, with the pre-tax surplus ahead from £179.53m to £189.16m.

Turnover rose from £1.76bn to £1.84bn, including VAT of £182.93m, against £178.47m.

An increased final dividend of 8.25p raised the total from 12.5p to 13p net. Stated earnings per 25p share are up from 40.6p to 42.6p.

So far this year the group is still moving ahead, with sales and profits slightly up on last year. However, trading remains difficult.

Mr Trevor Spittle, finance director, said yesterday: "We are not underestimating the problems that lie ahead."

In the mail order division, UK turnover rose and profits were near the previous year's "exceptionally good" total. Overseas mail order operations (improved Furniture) also did well, with sales and profits ahead.

Burberrys did well at home and overseas, as did the finance division.

For the year took £83.08m, against £78.41m. Minorities absorbed £26.00m (£19.000) and preference dividends again accounted for £70.000. Extraordinary credits were substantially lower at £27.000, compared with £1.04m, leaving the available surplus £4.33m higher at £106.41m.

Provisions for unearned profit, service charges and collection costs amounted to £147.16m £140.70m at the year-end.

The group's freehold and leasehold properties in the UK and overseas were professionally valued at March 31, 1979. This valuation disclosed a surplus of about £250m over the net book value.

Edward Erdman recently informally advised the board about the valuation of the group's UK properties at March 31, 1982. This would result in the surplus at the year-end increasing by about 25 per cent.

As before, the group is unlikely to incorporate the latest increase in property values in the books, although it will be reflected in the CCA figures.

● **Comment**

Finance and furniture combined to keep GUS moving smoothly ahead in the year to March. The UK clothing and footwear multiples had a setback, feeling the competitive drought while High Street occupancy costs continued to rise. Mail order sales increased—as was only to be expected given a full year's use of the John Myers agent-list but profits fell away. Furniture sales and profits, however managed to increase even in the UK. That comparative success was repeated overseas, where mail order also generated better contributions everywhere.

Although GUS re-wound its stock position—following the previous year's destocking exercise—net cash still rose by £50m between balance sheets.

At 475p the shares are ticking over on nearly 13 times fully-taxed earnings, and the 4 per cent yield (after a faintly parisonable increase) emphasises that the recessionary defensive arguments for GUS still hold some sway. Sales and profits are again marginally ahead in the current year, but without any hint of the general volume-recovery which would trip the market into making its traditional switch from GUS knitwear divisions produced disappointing results. We are again made considerable investment in new plant and are confident this will maintain our competitive edge within the UK.

Second-half losses were particularly acute at £2.15m, compared with a profit of more than £0.4m last year.

However, action taken has reduced losses sharply, and the group expects to return to profit in 1982-83. Borrowings are well within the company's facilities and the interest charge of £855,000 compares with £504,000 for the previous year.

There was a tax credit of £64,000 (£27,400). Losses per 10p share are put at 26.4p (earnings 13.5p).

## Distillers' second half recovery

SECOND-HALF profits of Distillers Company, the Scotch whisky and gin concern, increased by £9.3m to £112.5m, but the figure for the full year ended March 31, 1982, was just behind at £178.5m. This is compared with £181.6m previously which included a £5.7m surplus for realisation of investments.

The food group achieved a substantial profit recovery in spite of the somewhat depressed state of the markets in which it operates and the carbon dioxide company again showed a small increase in profit, directors say.

All sections of United Glass continued to suffer from the recessionary conditions. Redundancy payments and other costs of facility closures were higher than in the previous year with the result that an increased loss was recorded, but share of £2.8m.

An increase of 1p in the final distribution, to 8.75p, has lifted the total dividend by that amount to 11.75p (10.75p net per 50p share) after the lower at £49m (£50.3m), earnings per share of 35.6p (£34.42p) per share.

Pre-tax figure for the year increased by £8.4m, including VAT of £182.93m, against £178.47m.

An increased final dividend of 8.25p raised the total from 12.5p to 13p net. Stated earnings per 25p share are up from 40.6p to 42.6p.

Sales volume of both Scotch whisky and gin—brand names include Johnnie Walker, Dewars, Vat 69 and Gordon's—declined compared with 1980-81, but turnover and trading profits showed modest increases to £161.6m (£174.7m) (£104bn) and £181.6m (£178.5m) respectively—duty included in turnover was £161m (£151.9m).

Whiskies bottled in Scotland and Tanqueray gin are invited to the U.S. in dollars and directors say the strength of the currency, during the second half, benefited profits appreciably.

The board believes that the group's world sales by volume will be close to those of 1981-82, "with a modest improvement in profits."

The directors say, however, there is, as yet, little sign of accelerated activity in world trade generally and that the

CCA pre-tax profits are given as £89.00m (£82.2m). See Lex

Pre-tax figure for the year increased by £8.4m, including VAT of £182.93m, against £178.47m.

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● **Christie-Tyler loss jumps to £2.9m**

ADVERSE CONDITIONS helped take Christie-Tyler from a pre-tax profit of £567,000 last year to a loss of £2.92m in the year to April 30, 1982, while turnover fell from £74.39m to £71.27m.

The company says conditions remain very difficult in the industry as a whole and are not expected to show any worthwhile improvement in the current trading year.

However, action taken has reduced losses sharply, and the group expects to return to profit in 1982-83. Borrowings are well within the company's facilities and the interest charge of £855,000 compares with £504,000 for the previous year.

The group, a holding company with interests in furniture and upholstery manufacture, was severely affected by the bad

● **Atkins Brothers (Hosiery) PLC**

The following are salient points from the Chairman's Statement to Shareholders:

● Group profits for the year ending 31st March, 1982 amounted to £516,450 (£448,476). Taxation takes £149,363 (£145,609). The total dividend is 5.0p, a 7.3% increase over last year.

● Turnover was slightly down by 2% on the previous year, but profits were up 15%. The hosiery division did not match the profits of the previous year, but our 21-gauge knitwear and men's underwear divisions and duvet made increased contributions to group profits. Our ladies' underwear and cut and sewn knitwear divisions produced disappointing results. We have again made considerable investment in new plant and are confident this will maintain our competitive edge within the UK.

● We are conscious of the need to further improve profit performance by diversification into another field of activity. We are also carrying out extensive and costly reorganisation. These costs, combined with our normally difficult trading conditions in the first six months, will be reflected in disappointing figures for the first half, but we expect to maintain the interim dividend in view of the overall cash situation. The second six months should see a seasonal upturn in

## Companies and Markets

## Haslemere better than expected

TAXABLE PROFITS of Haslemere Estates rose from £5.85m to £6.06m for the year to March 31, 1982, and topped the directors' forecast of £5.5m made in their interim statement. The second six months' contribution, however, declined by £309,000 to £2.69m, compared with the corresponding period.

Stated earnings per 10p share moved up to 18.06p (16.35p) on a net basis but on a nil basis fell from 15.28p to 14.48p. As forecast the total dividend is being lifted from 6p to 6.5p net by an increased final of 5.25p.

Net rental revenue was in line with expectations at £13.32m (£12.71m). After tax profit advanced from £4.74m to £5.25m, from which dividend payments absorb £2.01m (£1.74m).

Net asset value per share at year end was £6.42 (5.84) basic and £5.69 (£5.36) diluted.

The group's properties in the investment portfolio were revalued and at March 31, 1982, stood at £232.02m (£215.1m).

## • comment

Having forecast a small setback at £5.5m when it floated its £21.6m rights issue last December, Haslemere has turned in a marginal profits gain. Undoubtedly there was an element of conservatism in the original arithmetic but the trading figures have come through a bit better than Haslemere expected. All interim rates of return in the first couple of months. But the figures had little impact on the shares which held steady at 340p yesterday—a 40 per cent discount to the latest net asset value which has been upgraded by 11.7m, 7.9 per cent. Strip out new developments and the underlying increase is in the area of 5 to 6 per cent. For today's property market that is about as much as can be expected. Though the discount to NAV is double the level of a year ago such has been the change of market sentiment towards property values and Haslemere does at least sit at the better end of the sector's spread of discounts.

## Unigate at £38.3m after meat setback

SECOND-HALF taxable profits of Unigate have fallen from £3.5m last time to £1.2m leaving the full-year figure to March 31 1982 only marginally ahead at £8.3m, against £8.3m previously. Turnover for the 12 months rose from £1.36m to £1.72m (£2.27m).

Associated contributions improved from 50.4m to 52m, but net sales charges rose sharply to £10.42m (£2.4m). Tax took £2.9m (£2.65m), minorities £0.2m (£0.3m) and there was an extraordinary charge of £1.4m (£1.3m credit)—the costs of rationalisation, closures and sales of businesses.

The final dividend is unchanged at 4p net, but reflecting the increased interim, the total payout is higher at 8.5p (8.2p) per 25p share. Stated earnings per share, however, dropped from 14.8p to 13.6m, compared with £15.6m.

The chairman comments that Unigate's aim is to achieve a balance between organic growth and quality earnings. The group plans to increase the profit contribution from its non-mail operations, but Mr Clement warns that trading profits as a percentage of trading capital employed now stands at an

unsatisfactory 12 per cent, largely due to meat losses.

Efforts to improve this position have included the closure of the Scot Meat Products factory at Bletchley.

During the year, £32m was spent on the newly consolidated dairy division, St Ivel, to increase the efficiency of existing plant and invest in expansion.

Wimanton Group achieved excellent growth, the chairman says, and the expansion of its contract operations continues.

The recently acquired Giltspur Group, comprising exhibition service, engineering and freight related businesses made its first full year's contribution.

Also the purchases during the year of Clipper Seafoods added fish processing to Unigate's meat interests, and Casa Bonita, a specialty food service operation in America, provided a substantially larger U.S. earnings base.

Mr Clement estimates that the bad weather has cost some £2m in lost profits in the second half.

A divisional split of trading

Indicating he still has take-over ambitions, Mr Clement says: "If our intention to grow by acquisition, where they fit with the business plans of existing operations or the group as a whole, this will lead to a natural reduction in the contribution from milk businesses in the UK to 50 per cent or less."

"We are broadly on course, but not without difficulties," he states. Capital spending last year was £75m, which includes £12m leasing. This year's total is expected to be broadly similar.

Own label operations are seen as important in the meat side, with this year one of recovery and further rationalisation.

Unigate is having a thorough going review of meat operations and hopes that results will be down towards break-even this year and profits next year.

Mr Clement concludes that Unigate's balance sheet remains healthy and the group is broadly on course with its strategic objectives.

See Lex

## Eurotherm expands to £2.25m

A SHARP improvement is shown in interim pre-tax profits at Eurotherm International from £1.17m to £2.25m for the six months to April 30 1982. Turnover of this maker of electronic equipment moved ahead from £12.5m to £17.07m and a higher dividend is being paid.

The results are excellent compared with those previously achieved at this stage, say the directors, but they should be viewed with caution in making projections for the full year.

The directors point out there are strong indications that the pattern will not follow recent years when more than 60 per cent of profits came in the second half. In the last full year pre-tax profits amounted to 2.27m on sales of £27.6m.

The directors expect second-half profits to be similar to those achieved in the first half. They say there will be a significant increase in overheads in the second half because of implementing plans for expansion.

• comment

Overseas, where sales rose from £7.17m to £9.49m, both major U.S. companies made further progress and results in France continued to improve.

Pre-tax profits were struck after exchange gains of £5,000 (losses £26,000) and lower interest charges of £231,000 (£222,000). Tax totalled £923,000 (£500,000).

Retained profits came through ahead at £1.07m (£499,000).

• comment

Bearish noises from the company aside, Eurotherm is once again a stock market darling. The shares

lifted from 1.5p to 2p. Last year a total of 5p was paid. Earnings per 10p share for the first six months were given as rising from 5.75p to 11.31p.

In the UK the first half produced good results from all four established companies. UK sales totalled £7.58m (£5.34m) with particularly significant improvements in SSD and TCS, and performances well up to plan for new ventures.

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## Companies and Markets

# UK fowlpest rules declared illegal

BY LARRY KLINGER IN BRUSSELS

THE EUROPEAN COURT ruled yesterday that Britain's restrictions on Continental poultry imports were illegal. The "turkey war" health regulations have for nearly a year effectively banned the bulk of poultry imports from Continental producers.

Britain will now be under considerable pressure to amend its rules before the Christmas poultry season, which had become an increasingly lucrative business for Continental farmers, especially for the French, before the UK introduced its emergency measures late last summer.

The Commission is seeking immediate talks with Britain and the two main exporting countries, France and the Netherlands, in an attempt to reach a solution to the problem for the placing of export orders for the Christmas season.

UK Government officials in London, while expressing disappointment that their case had been rejected, said they were still awaiting receipt of the full Britain's National Farmers' Union said that it believed that the UK regulations were "entirely justifiable on health grounds, bearing in mind our island status and our reputation for healthy stock which is second to none, and we shall be considering what steps to take to maintain the benefits which the current policy has achieved."

The Anglo-French "turkey war" broke out last summer after a spectacular growth in French poultry sales to Britain, a trade estimated by the Commission to have increased in value from 25,000 European units of account in 1979 to 4.5m in 1980 (about 515,700, and £2.7m respectively at current rates).

Following widespread protests by British farm workers claiming that their jobs were being endangered by unfairly subsidised turkey exports, Britain in September introduced a compulsory slaughter project to deal with any future outbreaks of Newcastle disease, a viral infection more generally known as fowl pest.

In yesterday's judgement the Court did not deny Britain's right to take measures to protect its poultry against Newcastle disease, but ruled that new measures were "excessive" on purely health grounds, suggesting that the "real aim" was to block for commercial and economic reasons, imports of poultry products from other member states, in particular from France.

The Court rejected British arguments that its new regulations were the "only possibility" open to it on health grounds, saying that there were obviously "less stringent measures for attaining the same result."

While the Commission now plans in act speedily in its contacts with the UK and the main exporters, it is still far from certain how quickly new arrangements can be agreed and implemented. "A lot must depend on Britain's good will," one Commission official said yesterday.

## U.S. bankruptcy bill passed

WASHINGTON — Congress gave final approval to a Bill that clarifies and broadens protection of commodities and securities markets in the event of a bankruptcy of an investor.

The measure allows liquidation of a commodities contract or forward contract. The liquidation of a securities contract could not be prevented unless an order is granted under existing securities laws.

"The prompt closing out or liquidation of such open accounts freezes the status quo and minimises the potentially massive losses and chain reactions that could occur if the market were to move sharply in the wrong direction," the House report on the Bill said.

The Bill also ensures that the bankruptcy trustee's powers are not used to permit margin or settlement payments to be set aside except in cases of fraud. Reuter

## Concern at Dairy Crest losses

BY A CORRESPONDENT

THE ANNUAL report of the Milk Marketing Board of England and Wales reveals a substantial loss by Dairy Crest, the board's dairy product marketing division. The size of the loss is not clear from the report, but could be as high as £3.5m.

The result reflects the highly competitive nature of the dairy produce market. But the MMB performance compares very unfavourably with that of competing commercial companies such as Unigate and Express Dairies, who pay the same price for their raw material.

It is certain to draw more criticism of the MMB's purchase of most of Unigate's creameries nearly three years ago, which are now responsible for the bulk of Dairy Crest's output.

The MMB's annual report shows a Dairy Crest trading profit of £17.1m for the year ended March 31, £3.1m less than the year before. But the company had to pay £12.8m interest to the MMB and £5.6m interest on other borrowings. This produced net loss for the year of £770,000 compared with last year's profit of £455,000.

The main reason for the poor result was the collapse of the cheese market in the spring. In addition, due to bad weather, milk supplies to Dairy Crest were nearly 1 per cent down.

Another problem was last year's foot-and-mouth disease outbreak which eliminated UK products from several overseas markets. Most significantly it stopped the promising export of skim milk powder to Mexico.

The market which had been lifted by reports of Chinese buying was depressed yesterday morning by Japanese selling.

The price upsurge was actually halted on Wednesday after the cash metal had traded at £862 a tonne. The annual catch had been

## Depressed sugar outlook

By Terry Povey

AN INCREASED prediction for world sugar production and a 1.1m tonne rise in stocks forecast for the end of the 1981-82 season led to a drop in prices on the London futures market yesterday. The October position fell to £130.4 per tonne, down £3.90 from the previous day's close.

West German statistician F. O. Licht in his latest forecasts put world sugar production at 98.65m tonnes, up 1.14 on its previous estimate, and consumption at 90.3m tonnes, down against 94.900 tonnes on earlier figures.

On this basis the sugar analysts are expecting that by the end of this crop year, August/September, carryover stocks will reach the record level of 32.77m tonnes.

Yesterday's fall ended a period of slowly rising prices that had run since early June. Traders expect that the underlying bearish picture reflected in the Licht estimates could well now reassess itself.

Reports of substantial Philippine sales and Chinese purchases had combined with technical resistance to any easing of prices earlier in the week, but traders' overall expectations yesterday were of continuing nervousness in the market until the results of the European beet tests are known at the end of this month.

## Copper values fall back

By Our Commodities Staff

COPPER PRICES fell back on the London Metal Exchange in what dealers saw as a technical correction following the recent strong upsurge. The cash high grade price, which had risen 77p in the previous seven trading days, was quoted £10 down at £84.50 a tonne at the official LME close, although it steadied somewhat in after hours dealing.

The market, which had been lifted by reports of Chinese buying, was depressed yesterday morning by Japanese selling.

The price upsurge was actually halted on Wednesday after the cash metal had traded at £862 a tonne. The annual catch had been

## FARMER'S VIEWPOINT

Farming à la Russe

A fact worth bearing in mind

is that when the Turks closed the Dardanelles in 1914, some 370 grain ships were locked into the Black Sea. They had been awaiting the Russian harvest.

Today those same ships would probably be bringing grain to the Soviet Union. Even until the early 1970s, the Soviet Union had been on balance an exporter rather than a substantial importer of grain. But since 1972 imports have soared, rising to 42m tonnes in 1981-82.

According to J. H. Parrotte, Director General of the International Wheat Council, they are likely to average 30m tonnes annually in the years ahead. He was speaking at a Resource Surveys conference on "The Soviet Union and the World's Commodity Markets in the 1980s" in London last week.

Mr Parrotte's paper underlined the main lesson of the conference, which was that the Soviet's interest in commodity trading was to secure foreign exchange with which to buy food.

For that reason they have been mining gold, diamonds and metals in Siberia under some of the world's harshest physical conditions. There sales are not governed by actual market conditions, but by the need for foreign exchange at certain periods to sustain themselves

and their satellite countries.

One speaker even questioned the real need of the Soviet Union to export natural gas through the projected pipeline to Western Europe. Within a few years, he claimed, the country's oil reserves could be running low, and the gas would be needed at home. Of course, a trans-Russian gas pipeline would in that case be handy for bringing it to Western Russia.

The general view of the speakers was that the continuation of these exports was entirely dependent on the degree of failure to replace soaring food imports with home production. Mr Brezhnev and his Government recognise this, and have planned a food programme for the decade until 1990. This concentrates on replacing these imports and in particular, to improve the supply of meat and milk products.

To that end it is planned to raise fixed production assets in farming by 50 per cent and inorganic fertilisers by 70 per cent, together with a substantial investment in the processing and distribution of food between the farm and the shops. Incentives will have to be given to members of the state and collective farms, to become more efficient.

But it is one thing to produce a farming plan and quite

another to get it executed. Not does a mass of fertiliser, machinery, seed and labour necessarily guarantee a single extra bushel of wheat or kilo of beef. Farming needs the application of some basic human skills, which seem to have been suppressed under the Communist system as it is practised in Russia.

I specify Russia, because in China, Communism is essentially feeding a population four times as large as the USSR from a much smaller area, with the application of massive manpower and considerable farming skills. There is virtually no mechanisation on Chinese farms.

In Poland, in spite of a large private farming sector, food imports are a considerable burden, and in the Danube basin countries, once grain exporters, imports are needed.

Hungary is often quoted as the ideal compromise, with a large private and co-operative sector. Most livestock production is in private hands. But Hungary is a small country with a fairly relaxed political system and the farming is up to date with access to the best of Western knowledge.

But even here some things can go wrong. One of the few state farms I visited was a sheep breeding project. This contained in its conception and

execution, almost every mistake, both practical and economic, that came to mind. I pointed some of them out to the official who showed me round, who pooh poohed the ideas, as indeed he had every right to do.

When I revisited the same area some three years later I asked to see them again. Things had not gone to plan. The originalator was a scientist, and the last thing for a scientist to get his hands on is a practical project.

If he is backed by the full weight of government, as in a Communist state, his capacity for multiplying his errors is unli-

ited. In Hungary there are still some individuals in power who would have knowledge of the need to question the official line on farming practicalities. But in Russia, after 65 years of centralised policy making, there is no basis of comparison. The Russians, as one speaker told us, have replaced the recession-prone capitalist economies with inefficiency; low productivity and over manning. Even where as in farming, the basic knowledge is there at the top, it cannot get applied at grass roots level because of the inflexibility of the regime.

Western farmers selling to the Soviets trust the Russians never learn to do otherwise.

John Cherrington

## Farm loans rate reduced

By Our Commodities Staff

THE Agricultural Mortgage Corporation has reduced the rate of interest for new variable rate loans with effect from today. But the new rate of 14.75 per cent, down from 14.75 per cent, will not benefit existing borrowers yet. The next quarterly review date for existing variable rate loans is September 1.

The rate for new fixed rate loans remains at 15 per cent. AMC yesterday confirmed the appointment of Mr John Page as chairman. Mr Page, until this year an executive director of the Bank of England, takes over from Mr John Glynn, AMC chairman for 18 years, who is retiring. Mr Page is also a director of the Nationwide Building Society.

## AMERICAN MARKETS

NEW YORK, July 15. Heating oil was moderately higher on the Iran-Iraq conflict. Precious metals continued to fluctuate, taking and on failure to react to lower interest rates. Copper came under pressure from arbitrage selling and technical selling. Heavy trade selling continued, but a more favourable market forecast by the central bank attracted commission houses selling in short-coupons despite a bearish price. Silver rallied moderately on short-coupons despite a bearish price. Gold production estimate reported by the USGS was revised down.

Whale hunting was suspended until the next day.



## Companies and Markets

## Manny Hanny boosts income

By Our New York Staff

MANUFACTURERS HANOVER, the large New York bank, managed to overcome losses from last May's Drysdale affair to report a 16 per cent increase in profits for the second quarter of this year.

Net income before securities transactions was \$68.5m, or \$1.78 a share, compared with \$56m, or \$1.68 a share in the same period last year. The biggest gains came from increased net interest income and other operating income, as well as from lower applicable income taxes.

Earnings for the first half of this year were \$126.5m or \$3.60 a share, up 10 per cent from \$115m or \$3.42 a share in the first half of 1981.

The bank's final losses from the default of Drysdale Government Securities amounted to \$21.4m, or \$3.8m after tax. This was partly responsible for the sharp 74 per cent increase in the bank's operating expenses during the quarter, to \$38.5m.

Chase Manhattan, which suffered the largest losses from Drysdale, has not yet reported for the second quarter. Its results are expected next week.

## J. P. Morgan shows 10% first-half gain

By Our New York Staff

J. P. MORGAN, parent of Morgan Guaranty Trust, the large New York bank, reported little change in earnings for the second quarter of 1982, as higher costs offset profits. Net income before securities transactions was \$96.8m, compared to \$96.6m in the second quarter last year, equivalent to \$2.35 a share in both cases.

Morgan, which specializes in wholesale banking, said that earnings from its lending business rose to \$277.1m, from \$232m, as both the volume of lending and the net yield improved. Income from bond and foreign exchange trading was also up.

The stresses which high interest rates are placing on borrowers showed up in a sharply increased loan loss provision. Morgan allowed for \$31m, up from \$25m last year.

Non-performing loans increased from \$87.1m to \$84.3m. These are not necessarily loans which Morgan will have to write off, but it means borrowers are failing to keep up payments.

The results brought Morgan's half-year earnings to \$196.3m or \$4.76 a share, up 10 per cent from \$177.6m or \$4.33 a share.

## Allis-Chalmers incurs further heavy fall

FRESH TRADING losses were suffered in the second quarter at Allis-Chalmers, the Milwaukee machinery manufacturer, and the directors warn that there will be "continued erosion of earnings in the latter half of the year."

Mr David C. Scott, chairman and chief executive, said that the half-year had seen demand for farming equipment at its lowest level for a decade, the lift-truck industry in its worst stamp for new orders since 1975, and demand for capital goods generally still depressed.

The second quarter loss amounted to \$18.25m, equal to \$1.45 a share, compared with a profit of \$4.6m or 37 cents a share last year. At the halfway stage the loss totalled \$32.4m, also \$1.45 a share, against a profit of \$7.19m or 57 cents a share previously. Allis incurred a loss of \$26.8m for the whole of 1981.

The latest figures include preferred dividend requirements of \$2.5m in the second quarter and \$5m in the half-year. The latest six months also includes a gain of \$16.7m or \$1.33 a share from the first quarter sale of shares in Siemens-Allis to Siemens AG of West Germany.

Refunds for 1981 include preferred dividend requirements of \$1.6m for the second quarter and \$2.2m for the half-year.

## Penn Square losses lead Seafirst to redeploy 400

BY DAVID LASCELLES IN NEW YORK

SEAFIRST, the Seattle bank which suffered large losses through the recent collapse of Penn Square Bank in Oklahoma, confirmed yesterday that up to 400 people, some 4.5 per cent of its staff, are to be "redeployed".

The bank will also postpone merit raise reviews and will probably eliminate all 1982 management bonuses and profit sharing.

The bank, which employs 8,000 people, said that many of the staff affected would "find other positions within the corporation. Every effort will be made to place as many of these people as possible."

Seafirst revealed earlier this week that its losses from Penn Square could run as high as \$125-165m, or \$68.90m after tax. As a result, the bank will announce a loss for the first half of this year.

Mr William Jenkins, the Seafirst chairman, said the measures were being taken to achieve cost reductions in the light of poor economic conditions and higher funding costs.

Meanwhile, Penn Square has had its expected ripple effect in the energy region. Several banks in Texas have reported un-

usually large deposit outflows in the last few days, prompting U.S. bank regulators to issue assurances that certain banks at the centre of rumours are not about to close their doors.

The Federal Deposit Insurance Corporation has also announced that uninsured deposits at Penn Square amounted to \$250m, substantially more than the \$190m it had originally calculated.

Most of these deposits were placed by financial institutions such as credit unions. It is unclear as yet how much they will recover.

The FDIC itself guarantees such deposits of up to \$100,000.

## Kuwait payment aids Reynolds

BY OUR NEW YORK STAFF

R. J. REYNOLDS INDUSTRIES, leader in U.S. cigarette sales and fourth in the world tobacco market, boosted second quarter earnings from \$199m, or \$1.82 per share, to \$265m or \$2.74 per share. Revenues rose from \$2.97bn to \$3.1bn.

The company said, however, that the quarter included a non-recurring gain of \$17.3m, or 87 cents, from an arbitration award paid by the Government of Kuwait for nationalising its oil properties.

The half-year figures showed a gain of 24 per cent to \$450m, or \$4.43 a share, compared to \$387m, or \$3.51. Sales were

4.3 per cent up at \$5.98bn, compared to \$5.74bn.

Mr J. Siecht, chairman and chief executive, said record domestic cigarette sales for the first half year reflected higher prices and also strong sales trends in such favoured brands names as Camel and Vantage.

On the international side, operating earnings were down, despite higher sales. Mr Siecht blamed this on the strength of the U.S. dollar against other currencies and also on a fall in U.S. exports.

Del Monte, which is Reynolds' food industry subsidiary, has seen lower sales in the U.S.

Mr Siecht disclosed that the compensation payments from Kuwait will be used to "increase marketing activities" in Reynolds' proven performers in the tobacco business and to bring forward new products to support Del Monte in its further penetration of consumer markets. About \$17m has been so committed to date.

## Searle lifts earnings and sales

BY OUR NEW YORK STAFF

G.D. SEARLE, the pharmaceuticals and optical products group, has reported second quarter net profits of \$32.5m, or 64 cents a share. A year earlier loss of \$3.2m included a \$3.5m write-off of a medical products business which was closed.

Net profits from continuing operations rose by 11 per cent while second quarter sales rose by 9.7 per cent to \$257.4m from \$234.7m a year earlier.

This brings Searle at the half-way stage to net profits of \$80.8m, or \$1.20 a share, on sales of \$492.3m, compared with \$100m on research and develop-

ment of new drugs this year, an increase of about one-fifth over 1981. Although the results of this expenditure may not appear on the bottom line for four or five years, it is seen as a strong point for the shares, which are trading at an eight-year high of about \$36.

By comparison with the drug side, Searle's optical division, which operates nearly 1,000 retail stores, has been hit by the recession and its effect on consumer spending. However, the company is expanding the opticals side and expects sales to recover sharply.

## Downturns for Grace and Allied

BY OUR NEW YORK STAFF

W.R. GRACE and Allied Corporation, two diversified chemicals and natural resources companies, reported yesterday lower second-quarter earnings, reflecting the general downturn in their industries.

Grace's net earnings declined 23 per cent to \$76.8m from a year earlier. Sales totalling \$1.6bn were 4 per cent lower. Profits per share were \$1.58, against \$2.08.

Wall Street analysts are forecasting full-year profits from continuing operations of \$2.80 a share, compared with \$2.52.

Grace plans to spend about \$100m on research and develop-

ment of new drugs this year, an increase of about one-fifth over 1981. Although the results of this expenditure may not appear on the bottom line for four or five years, it is seen as a strong point for the shares, which are trading at an eight-year high of about \$36.

On the other hand, Allied reported second-quarter earnings of \$82m, down from \$11.2m a year earlier. Six months earlier, sales rose by 27 per cent to \$142.7m from \$90.7m.

For the nine months ended June 25, net profit was \$42.6m, or 74 cents on sales of \$407.25m, compared with \$28.4m, or 51 cents, on \$327.1m. These represent profit and sales growth rates of 50 per cent and 72 per cent respectively.

Grace's performance pleased analysts who had anticipated that sales would be hit hard by increasing competition in the personal computer market. Apple's strength in distribution and the wide variety of software programmes for its machines helped to keep sales up, suggested Mr Gregory L. Kelsay of Handreka and Quist, a San Francisco stockbroker.

Grace's research and development spending has almost doubled over last year to total \$11m in the quarter and \$28.4m in the nine months.

The company is expected to introduce a new version of its Apple II personal computer later this year and a business oriented computer early next year.

## Signal hit by depressed market in heavy trucks

BY OUR FINANCIAL STAFF

THE depressed condition of the heavy truck market has taken its toll on the results of Signal Companies, the multi-industry company which has an 80 per cent stake in Mack Trucks.

Second quarter earnings declined from \$57.3m or 79 cents a share to \$57m or 51 cents a share on sales marginally ahead at \$1.46m against \$1.34m.

This first half result was 35 cents lower than the year before, against \$1.05m or 94 cents a share, a year ago.

In the first quarter of the year, the California-based group also turned in sharply lower profits of \$31.2m or 43 cents a share against \$47.8m or 68 cents a share.

Net profits for 1981 were \$1.28m or \$2.30 a share.

RAYTHEON, the maker of air defence missile systems and other U.S. Government electronics products, has continued its consistent record of earnings growth.

Second quarter profits rose from \$83.5m or \$1 a share to \$85.5m or \$1.02 on sales static at \$1.46m.

This brought first half results of \$165.16m or \$1.96 a share, up from \$157.17m or \$1.88 on sales slightly ahead at \$2.84m against \$2.73m.

The company said Government electronics systems, energy services and educational publishing performed well, but demand was still weak for avionics products and major appliances, because of high interest rates and the lagging economy.

## Advance at Raytheon

By Our Financial Staff

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defence missile systems and other U.S. Government electronics products, has continued its consistent record of earnings growth.

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The company said Government electronics systems, energy services and educational publishing performed well, but demand was still weak for avionics products and major appliances, because of high interest rates and the lagging economy.

## GTE reports second quarter rise

BY PAUL BETTS IN NEW YORK

A STEADY increase of 13 per cent in second quarter profits is reported by GTE, the large U.S. telecommunications company previously known as General Telephone and Electronics Corporation, and the group looks set for a record year.

Net earnings for the period improved from last year's corresponding \$785m or \$4.32 a share to \$200.9m or \$1.14 a share.

share on revenues up from \$2.67bn to \$3.03bn. Half-year earnings improved 12 per cent, from \$356.7m to \$398.9m, or \$1.33 a share from the first quarter sale of shares in Siemens-Allis to Siemens AG of West Germany.

Refunds for 1981 include preferred dividend requirements of \$1.6m for the second quarter and \$2.2m for the half-year.

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## German chemicals group closes plants and cuts workforce

BY KEVIN DONE IN FRANKFURT

**CHEMISCHE Werke Hüls**, the chemicals subsidiary of Veba and the third largest plastics producer in West Germany, is being forced to cut its workforce, impose short-time working and close some plants in order to halt a drastic decline in profitability.

Hüls produced its worst financial performance for more than 10 years in 1981, only just avoiding the drop into loss with an after-tax profit of DM 600,000 (\$240,000), compared with a surplus of DM 62.1m in 1980 and DM 84.1m in 1979. The company has operated at a loss so far this year.

While turnover increased modestly by 4.9 per cent to DM 5.98bn, the volume of sales dropped sharply by 13.3 per cent to 51m tonnes. The volume of domestic sales plunged by 17.9 per cent, while foreign sales fell by 17 per cent.

Hüls is suffering mostly in commodity plastics, especially PVC (polyvinyl chloride), and its fertiliser businesses. Around 1,500 workers involved in PVC and polystyrene production at the company's Marl plant are being put on

short-time work for two months and a further 70 engaged in urea production at Brunsbüttel are to go on short-time working for four months until the end of November.

Overall, Hüls is aiming to

reduce its workforce by around 2,200 by the end of 1984—800 jobs have already gone—chiefly through early retirement, voluntary redundancy and a stop on new recruiting. At the end of 1981 the company had a workforce of 17,747.

Hüls plants worked last year at 77 per cent of capacity compared with 78 per cent in 1980. In the first five months of 1982, capacity utilisation was down to 70 per cent.

The costs of manufacturing several products have risen much faster than selling prices in the last 18 months and for PVC prevailing prices last year were 1 per cent below the 1979 level. Energy costs account for 55 per cent of the manufacturing costs of PVC, and petrochemicals feedstock prices rose by 30-70 per cent last year, hitting deeply into Hüls profit margins.

Hüls is still being hit by falling volume sales.

## New structure for Italian power equipment industry

BY JAMES BUXTON IN ROME

THE TWO leading companies in Italian power station equipment, Ansaldo and Franco Tosi, have agreed in principle on a new structure for the troubled industry.

Ansaldo, which is part of the state owned IRI-Finmeccanica group, and Franco Tosi, which is a private sector concern, have put to the Government proposals both to try to strengthen the position of Italian companies in export markets and to help those Italian electro-mechanical companies which are in difficulties.

The proposals appear likely to be accepted and should lead to the Government giving financial assistance to the industry which has been weakened by government delays in going ahead with new power station orders. Only one large plant has been started since 1975.

Under the proposals a consortium of public and private sector electro-mechanical concerns called GIE, which has the capacity to deliver complete plants in export markets, will be dissolved and reconstituted under the leadership of the Genoa-based, Ansaldo.

At the same time a second company, also dominated by Ansaldo, would be set up to help the private sector concerns

with new power station orders.

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At the same time a second company, also dominated by Ansaldo, would be set up to help the private sector concerns

## Hapag climbs out of the red

By Our Frankfurt Staff

**HAPAG-LLOYD**, the West German shipping and travel company, achieved a significant recovery last year, producing a group after-tax profit of DM 12.2m (\$5.2m) compared with a loss of DM 31.5m in 1980—although it is still deeply dissatisfied with its financial performance.

The need to transfer funds abroad to finance the takeover—carried out a year ago to build up Elf's transatlantic energy business—carries the risk of embarrassing the French Government, which has a two-thirds stake in Elf.

The concern was helped by the strength of the dollar against the D-mark as well as by a marked improvement in the performance of its cargo liner services, which added DM 56m more to pre-tax profits than in 1980.

Last year's recovery came after the company's worst 12 months in the post-war period. The parent company remained in deficit in 1981 with an after-tax loss of DM 7.5m compared with a loss of DM 21.6m in 1980.

Group turnover jumped by 24 per cent to DM 4.3bn last year, chiefly as a result of the strength of the dollar and through the inclusion for the first full year of the cargo route to the Middle East and the Indian Ocean, which was taken over from the bankrupt DDG Hansa group in September 1980.

Hapag-Lloyd remains financially weak with shareholders' funds accounting for only 10.5 per cent of total liabilities compared with 10.7 per cent in 1980.

The company continued to suffer from the "desolate" state of the world tanker market and again had to make provisions against the sizeable risks in this sector.

Of total sales last year of DM 4.4bn, about DM 3bn was derived from cargo liner services, DM 185m came from harbour and coastal services, DM 123m from ship building and ship repair, DM 714m from tourism, including the Hapag-Lloyd airline, and DM 271m from haulage.

The company's haulage activities continued to run up considerable losses despite measures to streamline the operations, and losses of DM 5.2m were also accumulated by the shipyard activities. Book profits from the planned sale of aircraft helped to keep the airline narrowly out of deficit.

The main hope for further improving profits in 1982, said the company, lay in efforts to cut costs and increase productivity. With world trade stagnating or in recession there was little hope of increasing sales revenues.

## Orders decline at Hochtief

By Our Financial Staff

ORDER books at Hochtief, the West German construction group, had fallen to DM 4.1bn (\$1.64bn) at the end of June, from DM 5.3bn at end-June 1981 and DM 4.4bn at the end of 1981.

Herr Enno Vocke, managing board chairman, told the annual meeting that foreign construction output totalled DM 1.1bn after DM 2.85bn in the whole of 1981. Foreign orders totalled DM 2.1bn, against DM 2.45bn at end 1981.

Domestic building completed fell by 12 per cent in the six months to DM 1.12bn, following lower income orders in 1981. But domestic incoming orders revived in the half year to stand at DM 1.3bn at end-June. However, no end is in sight to the domestic building crisis which is being made worse by public sector building cuts, Herr Vocke said.

## Elf transfers \$200m to service takeover loans

BY DAVID MARSH IN PARIS

**ELF AQUITAINE**, the French state-controlled oil company, faces a cash drain of about \$200m this year to pay interest charges on bank loans arranged last year to finance its takeover of Texagulf, the U.S. energy and mining concern.

The need to transfer funds abroad to finance the takeover—carried out a year ago to build up Elf's transatlantic energy business—carries the risk of embarrassing the French Government, which has a two-thirds stake in Elf.

Elf is now expected to trans-

fer to foreign banks about FF 1.4bn (\$202m) during the course of this year in the form of interest charges on dollar loans. The original plan was for the debt servicing to be covered from Texagulf's profits.

Elf has already been involved in controversy with the state this month over the Government's plans to limit increases in domestic petrol prices this summer.

## ABN expects rise in bad debts

BY OUR FINANCIAL STAFF

**ALGEMENE Bank Nederland**, one of the big three Dutch commercial banks, expects first half net profit to be little changed from the F1 196.3m (\$71.4m) of the same 1981 period, despite a "major rise" in general risk provisions.

In a prospectus for a F1 100m

bond issue, the bank says additions to its general risk provisions will again be substantial. These rose to F1 495m in 1981 from F1 300m in 1980.

The bank's planned bond issue is a 20-year offering on a coupon of 11½ per cent. The bond will be priced next Tuesday and subscriptions have to be in two days later.

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Emile Marshi  
 Manager

Adas Goluchowski  
 Assistant Manager

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Continental Illinois National Bank  
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# Heavy research spending weighs on Honda results

BY RICHARD C. HANSON IN TOKYO

HONDA MOTOR Company, the Japanese car and motorcycle group, has reported a 33 per cent drop in consolidated net profit to Y17.178bn (\$67.1m) in its first quarter, ended May 31.

The company, however, attributed most of the decline to a steep rise in its spending on research and development and to seasonally high inventory costs in advance of a peak sales period.

Sales advanced 13 per cent to a record quarterly high of Y540.7bn. Domestic sales jumped 28 per cent, while exports (-70 per cent of the total) gained only 7.5 per cent.

Honda's overseas unit sales of motorcycles and cars actually fell 20 per cent and 3

per cent, respectively, in the first quarter compared with a year earlier. Shipments were hurt by a drop in demand in parts of Southeast Asia, Iran and other markets.

An agreement to restrain exports to the U.S. market, announced in June last year, kept U.S. sales flat. Honda plans to start up production of cars in the U.S. in November this year. It aims to produce 70,000 units in 1983, or about one-fifth of its current sales volume in America.

Domestic car sales rose 21 per cent to 94,000 units (compared with 181,000 cars sold overseas). This was partially the result of brisk sales of the City, a 1,200cc model, intro-

## Bahrain awards more banking licences

By Mary Frings in Bahrain

THE BAHRAIN Monetary Agency has approved 11 applications for banking licences from among nearly 40 applications.

Artooc Bank and Trust, a mainly Arab-owned institution registered in the Bahamas in 1977, was the only applicant to be granted a full Offshore Banking Licence (OBL).

Nomura Investment Banking (Middle East) EC, a Bahrain-registered subsidiary of the Japanese securities house, was granted an Investment Banking Licence (IBL).

Manufacturers Hanover Trust Company, which already has an OBL in Bahrain, obtained a licence to open a regional office. Other representative office licences went to Deutsche Bank, Yasuda Trust and Banking Company, European American Bank and Trust Company, Marine Midland Bank, Banco do Comercio e Industria de Sao Paula (COMIND), International Commercial Bank of China (Taiwan), Bank Negara Indonesia, and Hokkaido Takushoku Bank.

The number of licences held by Japanese banks and securities houses in Bahrain now stands at 21, but 19 of them are for representative offices. There were no previous representatives of Taiwan or Indonesia.

Consideration of licence applications from newly formed banks and investment companies wishing to offer shares to the public is subject to a 12-month moratorium imposed by the BMA at the beginning of this year. Many of those passed over in the latest batch of awards are believed to be in this category.

## Toyota Motor forecasts growth of world markets

By OUR BAHRAIN CORRESPONDENT

A CONSORTIUM of Arab banks and investment companies led by Gulf International Bank (GIB) has been awarded the mandate for a \$300m credit for Gulf Petrochemical Industries Company, a joint-venture between Bahrain, Kuwait and Saudi Arabia.

The lead management group, include Arab Banking Corporation (ABC), Arab Petroleum Investment Corporation (Apicorp), Kuwait Foreign Trading Contracting and Investment Company (KFTIC) and the National Bank of Bahrain.

Dr Tawfeeq Almosayed, chairman of GPIC, said the terms for a proposed five-year loan, with a two-year grace period, were the lowest achieved for a project in Bahrain. The margin is believed to be 4 per cent over the Bahrain inter-bank offered rate.

Dr Almosayed in addition said to export credit offers from Italy and Japan, GPIC is seeking further offers from the UK, France, Germany and the U.S.

Recirculation from the sale of a 600,000 sq metre site for GPIC's ammonia and methanol complex has been completed and topographical surveys and soil analyses are now in progress. The plant is due for completion by the end of 1984.

The Ministry of Finance, however, has already indicated that long-term yen lending in the six months beginning October may be down from the current half's total.

This is partly because demand for credit from the government itself will be up sharply.

The authorities are also

cautious about the impact of such capital outflows on the yen's exchange rate.

The Ministry has abandoned its previous practice of setting an overall ceiling on yen lending. Instead, the amount of lending is controlled by the monitoring each month of the individual "loan programmes"

## Moët-Hennessy

The Annual General Meeting of shareholders held in Paris on 24th June 1982 and chaired by Mr. Frederic Chandon de Briailles approved the consolidated accounts and balance sheet for the year ended 31st December 1981.

A dividend of FF 16 per share was declared for the year, together with a tax credit of FF 8, so that the total dividend amounts to FF 24.

An interim dividend of FF 7 per share was paid on 1st February 1982. The balance of FF 9 per share will be paid on or about 5th July 1982 against Coupon No. 34.

The Annual General Meeting also re-appointed as directors for six years Mr. Kilian Hennessy and Mr. Jacques Mercier.

Mr. Frederic Chandon de Briailles informed the meeting that he intended to resign as Chairman and asked the Board to consider appointing Mr. Alain Chevalier, at present Vice-Chairman and Managing Director, in his stead.

In a meeting held after the AGM, the Board of Directors expressed regrets at Mr. Frederic Chandon de Briailles' decision and thanked him for his leadership of the Group over the past six years. The Board then appointed Mr. Alain Chevalier as Chairman of Moët-Hennessy.

The Board also re-appointed Mr. Alain de Pracomtal as Managing Director.

Lastly, the Board appointed Mr. Kilian Hennessy as President and Mr. Frederic Chandon de Briailles and Mr. Alain de Pracomtal as Vice-Chairmen.

The Annual Report, which is available in both French and English, can be obtained from the Company's registered office at 30 Avenue Hoche 75008 Paris.

## Base Rate Change BANK OF BARODA

Bank of Baroda announce that, for balances in their books on and after 16th July, 1982 and until further notice their Base Rate for lending is 12% per annum. The deposit rate on all monies subject to seven days' notice of withdrawal is 9% per annum.

### Notice to the Holders of ORIENT LEASING (CARIBBEAN) N.V.

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June, 1982

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June 1, 1982



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Banque de Paris et des Pays-Bas Belgique S.A.	Banque de Paris et des Pays-Bas	Banque de l'Union Européenne	Caisse d'Épargne de l'Etat
Chase Manhattan Limited	CIBC Limited	Commerzbank Aktiengesellschaft	Continental Bank S.A.
Crédit Commercial de Belgique/Gemenseelkredit van België	Daiwa Europe Limited	Dominion Securities Amex	Credit Industriel d'Alsace et de Lorraine
Industriebank von Japan (Deutschland)	Deutsche Commerzbank	Irish Intercontinental Bank	Italbank S.p.A.
KB Luxembourg (Asia) Ltd.	Kleinwort, Benson	Kredietbank S.A. Luxembourg	Kredietbank (Suisse) S.A.
Evan Lunsford Bankers N.V.	Lehman Brothers Kuhn Loeb International, Inc.	Lehman Brothers Kuhn Loeb International, Inc.	Levésque, Beaubien Inc.
Merrill Lynch International & Co.	Samuel Montagu & Co.	Nederlandse Middenstandsbank N.V.	Nederlandse Creditbank N.V.
The Nikko Securities Co., (Europe) Ltd.	Nippon European Bank S.A.	Orion Royal Bank	Société Générale
Société Générale Alsacienne de Banque	Swiss Bank Corporation International	Westdeutsche Landesbank Girozentrale	Wood Gundy
			Limited

## Banco de Chile

US \$20,000,000

Negotiable Floating Rate Non-London Certificates of Deposit due 1983

For the six months

19th July, 1982 to 19th January, 1983

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest has been fixed at 15 1/2 per cent per annum, and that the interest payable on the relevant interest payment date, 19th January, 1983 against each Certificate will be US \$39,930.56.

Agent Bank

Bank of America International Limited

## WORLD STOCK MARKETS

## NEW YORK

Stock	July 14	July 15	Stock	July 14	July 15	Stock	July 14	July 15	Stock	July 14	July 15
ACF Industries	304	31	Columbia Gas	304	304	MGM	64	64	Schlumberger	374	351
AMP	15	15	Combined Int.	157	154	Metromedia	214	206	SOM	211	211
AT&T	15	15	Conoco	214	212	Milton Bradley	184	184	Scott Paper	151	149
ASA	304	304	Connelly	214	212	Minnesota Min.	154	154	Season	48	48
AVX Corp.	16	17	Comm. Satelite	561	582	Mobil	214	214	Sealed Power	323	322
Abbott Labs.	304	304	Comp. Science	187	184	Mohr	17	17	Sears Roebuck	264	254
Acme Glass	14	14	Com. Pow. & Gas	277	277	Monsanto	624	624	Security Pac.	265	262
Advanced Ad Micro	261	254	Concourse	187	184	Moore McCorm.	154	154	Shell Oil	352	321
Activa Life & Gas	334	341	Cons Edison	18	18	Morgan Corp.	467	467	Shell Trans.	254	254
Ahmann (H.F.)	15	15	Cons. Foods	364	357	Munich Amer.	154	154	Shoe-Wing-Wing	154	154
Air Prod & Chem	304	304	Cont. Freight	384	384	Murphy G.C.I.	14	14	Signal	17	17
Air Products	15	15	Cont. Int.	154	154	Murphy Oil	184	184	Signode	49	49
Albany Int.	17	17	Cont. Air Lines	252	257	Nabisco Br.	204	214	Simplicity Patt.	75	75
Alberto Culv.	117	12	Cont. Corp.	42	42	National Gas	185	185	Singer	131	134
Albertson's	342	341	Conti. Corp.	23	23	Nat'l. Dist.	204	204	Skyline	161	162
Alcoa	204	204	Conti. Group	27	26	Nat'l. Dist. Chem.	104	104	Smith Corp.	104	104
Alco Standard	204	204	Conti. Illinois	177	184	Nat'l. Gypsum	18	18	Smith Kling Beck	63	64
Alexander & Al.	252	26	Conti. Int.	204	204	Nat'l. Med. Ent.	144	144	Sonesta Int'l.	104	104
Alegheny Int.	23	23	Control Data	282	254	National Bank	151	151	Southeast Bank	151	151
Allied Corp.	304	304	Crown Cork	264	241	National City	104	104	Southern Co.	114	114
Allis-Chalmers	119	119	Crown Zell	176	184	National Natl.	164	164	St. John Natl.	224	224
Alpha Portd.	124	124	Cummington	284	294	National Natl.	174	174	Stihl N. Eng. Tel.	424	424
Alm. Sugar	234	234	Damon	64	64	National Natl.	184	184	Stihl Pacific	324	324
Almax	503	471	Dana	25	25	National Natl.	194	194	Sperry Corp.	252	244
Amendahl Corp.	19	18	Dart & Kraft	851	824	National Natl.	204	204	Spring Wilh.	244	242
Am. Airlines	177	177	Household Ind.	184	184	National Natl.	214	214	Squibb	371	371
Am. Brands	40	40	Household Int'l.	124	124	National Natl.	224	224	STD Brands Paint	244	254
Am. Broadcast's	414	404	Hughes Tool	175	175	National Natl.	234	234	Tampax	351	364
Am. Can.	28	28	Humana	254	261	National Natl.	244	244	Tandy	284	284
Am. Elect. Power	165	165	Hummer Bay Mng.	282	282	National Natl.	254	254	Telrad	277	274
Am. Express	389	389	Hughes Tool	274	274	National Natl.	264	264	Tektronix	52	52
Am. Gas. Inst.	331	331	Hummer	254	254	National Natl.	274	274	Tesora Pet.	234	235
Am. Hoist & Dk	114	114	Hummer	254	254	National Natl.	284	284	Thermal	264	264
Am. Hoop. Supply	454	454	Hummer	254	254	National Natl.	294	294	Thermo Electron	141	141
Am. Medical Int'l	234	234	Hummer	254	254	National Natl.	304	304	Thomas Betts	48	48
Am. Motors	38	38	Hummer	254	254	National Natl.	314	314	Tidewater	194	181
Am. Petfin. Services	264	264	Hummer	254	254	National Natl.	324	324	Titan	284	284
Am. Quar. Pet.	64	64	Hummer	254	254	National Natl.	334	334	Timex Mirror	394	404
Armstrong CK	151	151	Hummer	254	254	National Natl.	344	344	Timken	464	48
Asarco	224	224	Hummer	254	254	National Natl.	354	354	Tipperary	54	51
Ashtead Oil	224	224	Hummer	254	254	National Natl.	364	364	Tonka	194	194
Asociadas	224	224	Hummer	254	254	National Natl.	374	374	Transtar	294	294
Atlantic Rich	374	374	Hummer	254	254	National Natl.	384	384	Travellers	204	204
Ivco	17	16	Hummer	254	254	National Natl.	394	394	Tricentrol	64	64
Averinia	261	261	Hummer	254	254	National Natl.	404	404	Transamerica	181	181
Avnet	404	397	Hummer	254	254	National Natl.	414	414	Transamerica	191	191
Avon Prod	224	224	Hummer	254	254	National Natl.	424	424	Transamerica	201	201
Baker Industries	254	254	Hummer	254	254	National Natl.	434	434	Transamerica	211	211
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	444	444	Transamerica	221	221
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	454	454	Transamerica	231	231
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	464	464	Transamerica	241	241
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	474	474	Transamerica	251	251
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	484	484	Transamerica	261	261
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	494	494	Transamerica	271	271
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	504	504	Transamerica	281	281
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	514	514	Transamerica	291	291
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	524	524	Transamerica	301	301
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	534	534	Transamerica	311	311
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	544	544	Transamerica	321	321
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	554	554	Transamerica	331	331
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	564	564	Transamerica	341	341
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	574	574	Transamerica	351	351
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	584	584	Transamerica	361	361
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	594	594	Transamerica	371	371
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	604	604	Transamerica	381	381
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	614	614	Transamerica	391	391
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	624	624	Transamerica	401	401
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	634	634	Transamerica	411	411
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	644	644	Transamerica	421	421
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	654	654	Transamerica	431	431
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	664	664	Transamerica	441	441
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.	674	674	Transamerica	451	451
Bain Cal. & El.	224	224	Hummer	254	254	National Natl.					

## Companies and Markets

## LONDON STOCK EXCHANGE

# Company statements illuminate drab equity market

## Flickering interest rate hopes nudge Gilts higher

## Account Dealing Dates

First Declarer: Last Account Dealing Dates Dealing Day July 5 July 15 July 16 July 26

July 19 July 29 July 30 Aug 9 Aug 2 Aug 12 Aug 13 Aug 23

\* "New money" dealings may take place from 9.30 am on two business days earlier.

The bleak prospect of a total rail shutdown from midnight on Tuesday continued to curtail investment activity in London stock markets yesterday. All main sectors, however, presented firm underpinnings with equity market bolstered by company trading announcements and bid situations. Following Hanson Trust's overnight offer for United Gas, a subsidiary of Pioneer Concrete Services of Australia announced its intention to make a cash bid for Mixconcrete.

Insurance dull

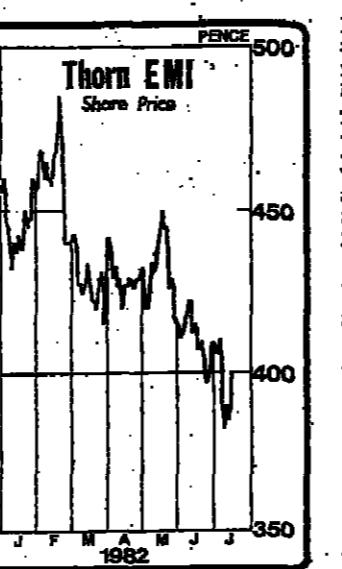
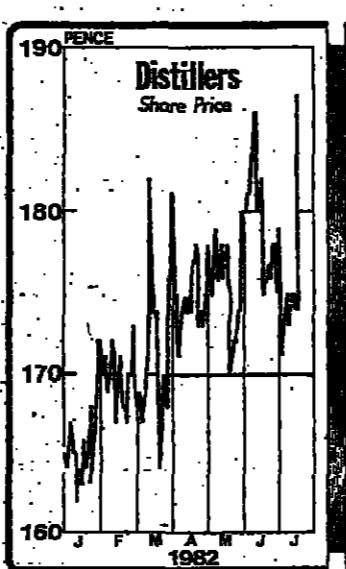
Insurance succumbed to end- account profit-taking. Lloyds Brokers, well supported of late on bid hopes, led the retreat with Sedgwick closing 7 down at 167p and C. E. Heath 6 cheaper at 367p. The liquidation of speculative positions in the absence of the rumoured bid from Allianz left Eagle Star 6 lower at 335p. Elsewhere in Composites, General Accident gave up 4 to 288p and Royal & Sun Alliance 3 to 342p. Hargreaves & Sons continued to respond to the excellent half-year figures and improved 13 for a two-day gain of 13 to 272p on fears ahead of today's new business figures.

Still reflecting publicity given to a broker's adverse circular, the major clearing banks continued easier. Falls were limited

other influence, was responsible for the index losing an early gain of about a point and showing a small loss around noon; the close was a net 2.5 up at 556.4.

Gilt-edged investors ignored yesterday's slightly easier trend, favouring hopes of lower U.S. interest rates and the chance of another small cut next month in UK clearing bank base rates. The latest U.S. industrial production figures appeared to support U.S. bond prices which augmented London's firmness.

Gains of 3 occurred throughout the list with the recently-exhausted short tap, £30-paid Treasury Convertible 12s per cent 1986, gaining that much to 304. The longer-dated Exchequer 13s per cent 1992, at 103s, was among a few stocks to rise 1.



to 6, as in NatWest at 432p.

Preliminary profits in excess of market estimates and an unexpected dividend increase prompted an active trade in Distillers which advanced 13 to 187p, after 188p. Arthur Bell rose 4 to 174p in sympathy. Leading Breweries retained a slightly firmer base with Arley 6 cheaper at 269p. Elsewhere in Composites, General Accident gave up 4 to 288p and Royal & Sun Alliance 3 to 342p. Hargreaves & Sons lifted 3 for a two-day decline of 13 at 272p on fears ahead of today's new business figures.

Still reflecting publicity given to a broker's adverse circular, the major clearing banks continued easier. Falls were limited

to 530. Profit-taking after the satisfactory results saw Jones Strand retreat from an initial firm level of 103s to end a net 2 down at 94p.

Movements in response to company trading statements helped to enliven an otherwise drab trading session in Engineers.

G. M. Firth, reducing the return

to profitable trading, advanced

13 to 150p, while Bradford rose

13 to 125p and Bradford Green 13 to 128p, followed by satisfactory preliminary figures. Symonds hardened a penny to 82p on the annual results, while GEC International responded to the chairman's statement with a gain of 3 to 74p. Senior Engineering, in contrast, eased a penny to 245p, sentiment being unsettled by the proposed closure of the Darling-ton works operated by its subsidiary, Phoenix Timber. Among Chemicals, Pison continued and put on 8 more to 380p.

Institutional investors continued to shy away from leading Stores which finished a shade easier for choice. Preliminary results from Great Universal were much as expected and the A held at 476p. Secondary counters again had little to commend them. Asprey were marked 3 higher at 311p following the increased annual profits and dividend accompanied by a 200 per cent semi-issue. Time Products made further progress on recovery, hopes and firmness a two-day gain of 5 to 245p, but 4-day issues from Hargreaves & Sons, 20s, and A. G. Stanley, 51p.

United Gas up on bid

Pilkington came on offer among the miscellaneous industrial leaders, falling 9 to 185p after comment on the annual report. Bowater were also dull, ending 7 off at 183p, after 180p, following sporadic offerings and lack of support. Glaxo, however, surged forward again to touch an all-time peak of 500p before closing a net 3 down on balance of 786p, with sentiment still buoyed by a broker's upgraded profit forecast. This, in turn, led to a further sympathetic gain of 7 to 295p in Beecham.

United Gas Industries stood out with a jump of 40 to 140p on counter-bid hopes in the wake of the surprise 125p per share cash offer from Hanson Trust. London and Midland Industrial advanced 9 to 88p, after 81p, following better-than-expected annual results, while an investment recommendation lifted Hollis Brothers and E.S.A. 5 to

51p. Quietly firm conditions prevailed in Properties. MEPCO firms 4 to 173p as did Greycat Estates, to 120p, the latter following the preliminary results.

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14p. A dull market of late on the profit warning, Granada "A" rallied 6 to 180p, while investors' demand prompted a rise of 14 to 287p in AGE Research. Diploma found renewed support at 188p, up 8, but Christie-Tyler were marked down 2 to 22p, after 21p, on the dividend omission and near £3m loss for the year.

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## CURRENCIES and MONEY

## Dollar nervous

The dollar was little changed in thin foreign exchange trading. Figures for U.S. industrial production in June were in line with market expectations, and had little impact. Attention continued to centre on the weekly money supply figures to be announced today, which are expected to show a large rise, although the wide range of market estimates ranged from \$4bn to \$10bn, added to the quiet, nervous conditions.

Sterling traded within a fairly narrow base, failing to gain any benefit from oil supplies because of the conflict between Iraq and Iran.

**DOLLAR** — Trade-weighted index (Bank of England) 121.3 against 121.3 on Wednesday, and 109.0 six months ago. Three-month Treasury bills 11.80 per cent (12.14 per cent six months ago). Annual inflation 6.7 per cent (6.6 per cent previous month). The dollar rose to DM 2.4955 from DM 2.4940 against the D-mark; and to FF 8.9425 from FF 8.9222 against the French franc. On the other hand, it was unchanged at Y256.10 in terms of the Japanese yen, and fell to FF 11.8830. The D-mark was unchanged at FF 2.7795, but the Swiss franc fell to FF 3.3815 from FF 3.3870.

**STERLING** — Trade-weighted index 91.0, against 91.3 at noon in the morning, and at the previous close, and 90.6 six months ago. Three-month interbank 12.1 per cent (15.7 per cent six months ago). Annual inflation 13.2 per cent (15.5 per cent previous month). The lire rose to L1.7255-1.7265 in quiet foreign exchange trading. It opened at L1.7255-1.7265, the highest level of the day, and fell to L1.7155-1.7165 in the afternoon. Sterling fell in DM 2.9500 from DM 2.9430; to Y540.50 from Y441.50; and to SwFr 3.6525 from SwFr 3.6675, but rose to FF 11.9500 from FF 11.83.

**D-MARK** — EMS member (weakest). Trade-weighted index was unchanged at 124.2 against 124.2 six months ago. Three-month interbank 9.475 per cent

(10.0 per cent six months ago). Annual inflation 5.8 per cent (5.3 per cent previous month). The Deutsche Mark declined against most major currencies at the Frankfurt fixing. The Bundesbank sold \$1.39m when the dollar rose to DM 2.4970 from DM 2.4955 at the fixing. Sterling improved to DM 4.3040 from DM 4.3020, and the Swiss franc to DM 1.1732 from DM 1.1731. On the other hand, the French franc fell to DM 35.970 per 100 francs from DM 36.010. Nervousness about the conflict in the Middle East and future U.S. interest rate trends ahead of this week's money supply figures kept the market cautious.

**FRENCH FRANC** — EMS member (central position). Trade-weighted index 73.5 against 73.6 on Wednesday, and 70.2 six months ago. Three-month interbank 14.7 per cent (12.14 per cent six months ago). Annual inflation 6.7 per cent (6.6 per cent previous month). The dollar rose to DM 2.4955 from DM 2.4940 against the D-mark; and to FF 8.9425 from FF 8.9222 against the French franc. On the other hand, it was unchanged at Y256.10 in terms of the Japanese yen, and fell to FF 11.8830. The D-mark was unchanged at FF 2.7795, but the Swiss franc fell to FF 3.3815 from FF 3.3870.

**ITALIAN LIRA** — EMS member (strongest). Trade-weighted index 53.6 against 53.5 on Wednesday and 53.5 six months ago. Three-month interbank 20.1 per cent (21.1 per cent six months ago). Annual inflation 13.2 per cent (15.5 per cent previous month). The lire rose to L1.7255-1.7265 in quiet foreign exchange trading. It opened at L1.7255-1.7265, the highest level of the day, and fell to L1.7155-1.7165 in the afternoon. Sterling fell in DM 2.9500 from DM 2.9430; to Y540.50 from Y441.50; and to SwFr 3.6525 from SwFr 3.6675, but rose to FF 11.9500 from FF 11.83.

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## THE POUND SPOT AND FORWARD

July 15	Day's spread	Close	One month	% p.a.	Three months	% p.a.	One month	% p.a.
U.S. dollars	1.7155-1.7205	1.7200-1.7210	0.23-0.23c/ds	-1.15	1.05-1.15c/ds	-2.55		
Canadian	2.1765-2.1835	2.1765-2.1775	0.23-0.23c/ds	-4.35	2.25-2.35c/ds	-4.25		
Belgium	4.7220-4.7230	4.7220-4.7230	0.25-0.25c/ds	-2.25	4.75-4.85c/ds	-3.25		
Denmark	14.32-14.33	14.32-14.34	1.20-1.20c/ds	-1.52	9.10-10c/ds	-2.65		
Ireland	4.281-4.31	4.28-4.30	0.52-0.54c/ds	-5.55	7.75-8.15c/ds	-5.85		
W. Ger.	145.75-147.50	145.70-146.70	7.50-7.55c/ds	-1.15	125-135c/ds	-1.15		
Portugal	4.28-4.30	4.28-4.30	7.10-7.15c/ds	-3.45	3.50-3.55c/ds	-3.35		
Spain	153.70-154.30	153.70-154.30	15.10-15.15c/ds	-1.15	125-135c/ds	-1.15		
Norway	11.92-11.93	11.92-11.93	1.20-1.20c/ds	-5.21	10-11c/ds	-4.12		
France	11.94-11.95	11.94-11.95	2.30-2.30c/ds	-2.51	9.10-10c/ds	-2.25		
Sweden	10.59-10.64	10.59-10.60	1.20-1.20c/ds	-2.27	5.10-5.15c/ds	-2.22		
Japan	438-444	440-441	2.02-2.02c/ds	-5.57	5.50-5.55c/ds	-5.35		
Austria	30.20-30.35	30.20-30.35	1.20-1.20c/ds	-3.45	3.50-3.55c/ds	-3.35		
Swit.	3.84-3.85	3.84-3.85	3.20-3.20c/ds	-9.02	7.70-8.10c/ds	-7.94		

## THE DOLLAR SPOT AND FORWARD

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Norway	11.92-11.93	11.92-11.93	1.20-1.20c/ds	-5.21	10-11c/ds	-4.12		
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## **INSURANCE & OVERSEAS MANAGED FUNDS**





## British Shipbuilders plans job cuts

BY HAZEL DUFFY AND JOHN LLOYD

BRITISH SHIPBUILDERS announced plans yesterday to cut its shiprepair workforce by 1,500 in an attempt to stem losses, which have been running at £1m a month.

Tyneside will be most severely affected—up to 1,400 jobs will go at Tyne Shiprepair. Other facilities involved are Grange-mouth Dockyard, where the labour force will be reduced by between 40 and 95, and Smith's Dock in Middlesbrough, where BS wants to stop repair work, putting 100 jobs at risk.

BS was consulting officials of the Confederation of Shipbuilding and Engineering Unions (CSEU) yesterday. Union officials were informed of the cuts on Wednesday. The unions

plan to stress their resistance to compulsory redundancies at monthly meetings in the next few days. They fear that the cuts cannot be achieved by voluntary redundancies.

The principle of achieving job cuts by voluntary redundancy has held generally since the 1979 Blackpool agreement between BS and the CSEU. Any breach of the pact on Tyneside would sour the stability of industrial relations in the industry. BS said yesterday it would, as far as possible, offer transfer or voluntary redundancy.

BS says that it "firmly intends to remain in the ship-repair business" following implementation of the plan, which would reduce the total

workforce in shiprepairing from just under 4,000 to about 2,500.

The corporation attributes its losses in shiprepairing to the severe recession in shipping, and to the fact that some repair facilities are in rivers and estuaries where the traditional shipping trade has been reduced...

BS will next week announce its figures for 1981-82. It is expected to show a loss within the limit of £25m set by the Government. The loss limit has been reduced to £10m for the current year, and the corporation says it would have difficulty in meeting the target if it did not take action on shiprepairing.

The CSEU's shipbuilding negotiating committee has

called a meeting of delegates from the shiprepair section in Newcastle on August 23 to discuss a response.

However, the unions are inhibited from taking industrial action at Tyne Shiprepair because a no-strike agreement has been made a condition if the yard is to win a shiprepair order from Delta Shipping, a subsidiary of Holiday Inns of the US.

The contract with Delta was to have been concluded in March, but is still pending. Officials fear any disruption on the Tyne might lead to the loss of the order and a further loss of jobs, or even the closure of the yard.

Wiggins Teape redundancies, Page 6

## Egypt in military deal with Spain

By Robert Graham in Madrid

EGYPT HAS agreed to buy naval vessels, military trucks, and armoured personnel carriers from Spain worth \$1bn (£581m).

The deal is Spain's biggest military export order. There are prospects of Egypt's taking further options, increasing its value, with spares, to around \$1.5bn.

The order comes with Spain itself about to announce its own biggest foreign military purchase—85 F-18A multi-purpose combat aircraft from McDonnell-Douglas of the U.S., costing over \$2bn.

The Egyptian deal is expected to be finalised by the end of the month. The principal details outstanding are reported to be

£500m on two corvettes and six patrol boats from Spain's state-controlled naval shipyard, Bazan. The remaining \$400m will go on 3,000 military trucks and 600 four-wheel drive amphibious armoured personnel carriers, all to be supplied by the state-run commercial vehicle producer, Enasa.

The Egyptian Government is also understood to be anxious to take out options on two more corvettes and up to 300 personnel carriers.

The order will provide an important cash injection into these two companies, which have been experiencing financial losses and also operating under capacity.

This is Bazan's first breakthrough into the Egyptian market.

The size of the deal means special Cabinet approval will be necessary. This is because Spain has low limits on the level of export guarantees available for any one country. These would not cover the sums at risk.

AP adds: Spain's final decision to order the F-18A aircraft could come at a cabinet meeting next week.

Continued from Page 1

## Nott may face fresh battle with Treasury over Falklands costs

BY PETER RIDDELL

THE COST of the Falklands operation of more than £500m in the current financial year, may come partly from within the existing £14.1bn defence budget and not in addition to it, as argued by Mr John Nott, the Defence Secretary.

These signs of renewed conflict between Mr Nott and Treasury ministers appeared when the Cabinet yesterday had its usual July preliminary discussion about public spending plans.

The discussion was intended to set the framework for the bilateral discussions during the summer between the Treasury and other departments about individual programmes, leading to final decisions in the late autumn.

All the indications last night were that the existing broad strategy of trying to contain the size of the public sector was confirmed. Treasury ministers will now attempt to eliminate the £5bn additional expenditure being sought by spending ministers and try to get as close as possible to the figure of £12.1bn for 1983-84 proposed in last March's white

paper. However, no revised total has yet been agreed.

Several ministers are believed to have been expressing concern about the weak state of the economy and the absence of the recovery promised by the Treasury. Mr Patrick Jenkin, the Industry Secretary, backed by the Scottish and Welsh Secretaries, is believed to have urged government action in the autumn to help reduce industry's costs as a priority, ahead of any cut in income tax.

On the defence budget, it has become increasingly clear that the concordat reached between Mr Nott and the Treasury is open to several interpretations. Mr Nott has claimed that the estimate of £500m this year and of £250m for replacement of lost equipment in each of the following two years is on top of the current year and in their plans for next year. It is even raising the possibility of further central controls to eliminate this overshoot.

Mr Heseltine has argued that it would be very difficult to reduce spending by the local authorities themselves and that the best solution may be to reduce the grant which councils receive from Whitehall. This would switch the burden of financing on to the councils themselves, while reducing Central Government's commitment.

There is also concern about the potential financial course of nationalised industries, notably British Rail and British Steel.

Restoring grip on spending, Page 8; defence package for Falklands, Page 6

Continued from Page 1

## BR plans workforce ballot

seems to be too low to avert a closure.

However, further efforts to avert the closure will be made today at a specially-convened meeting of the TUC's inner cabinet, the finance and general purposes committee.

The Labour hope is that BR will improve sufficiently on proposals it agreed to in talks this week with the Advisory, Conciliation and Arbitration Service and enable Aslef's policy-making national conference to be recalled.

The committee, which includes Mr Ray Buckton, Aslef general secretary, seems likely to issue a statement giving only qualified support to Aslef. Many senior TUC figures are known to disapprove of the union's rigid stance.

Mr Len Murray, TUC general secretary, completed his round of talks with the unions yesterday, seeing Mr Tom Jenkins, general secretary of the white-collar Transport Salaried Staffs' Association.

Both Mr Buckton and Mr Sid Weighill, NUR general secretary, yesterday also met Mr Michael Foot, the Labour Party leader. Mr Weighill denied in a letter to Mr David Howell, the Transport Secretary, that he had clashed with Mr Foot

over the strike at a private meeting earlier this week.

There were indications in Labour circles yesterday that Aslef might be ready to relax slightly if rigid opposition to flexible rostering.

The Labour hope is that BR will improve sufficiently on proposals it agreed to in talks this week with the Advisory, Conciliation and Arbitration Service and enable Aslef's policy-making national conference to be recalled.

Aslef leaders are believed to be ready to recall the conference if they receive an offer which they feel stands a chance of being accepted. However, BR seems unlikely to deviate far from the proposals it was prepared to accept at Acas, which Aslef did not accept.

Hazel Duffy, Transport Correspondent writes: British Rail is expected to have to continue paying substantial sums to salaried staff and possibly also to members of the National Union of Railwaysmen if the threatened rail shutdown materialises.

BR will have to meet the salaries and wages bill by borrowing against its £150m temporary borrowing limit set by

the Government and speeding up the sale of property and other assets. To date, it has drawn up to £75m and £80m against this limit.

Money is still coming in to BR in payment for freight carried in the past month, but as this source of finance dries up BR will have recourse only to borrowing.

The Government has made it clear to BR that it will act as the final guarantor to enable BR to continue borrowing, which it is doing mainly from the banks and local authorities. The temporary borrowing limit is thought to be flexible, so that if the strike continues for several more weeks, BR will be able to exceed its limit.

Employees who have contracts with BR, including many of the salaried staff, would have the right to sue BR if it decided to cease paying them.

BR could also find itself having to pay NUR members if the union decided to take out an injunction against BR following the suspension of its guaranteed working week.

If the courts found in favour of the union, the wages would have to be paid.

Battle for Basra Continued from Page 1

from Kuwait to Baghdad, which ran close to Basra. One report yesterday said the Iranians had already blocked the main road south of Basra, presumably by air attacks. Severance of the road from Kuwait would leave Iraq totally dependent for supplies from abroad on its other two overland routes, from Jordan and Turkey.

U.S. officials said the Iranian

assault was led by waves of infantry at night. Iran seemed willing to take massive casualties, according to the U.S. assessment.

Richard Johns writes: Following a month of stagnation and decline, oil spot market prices rose yesterday in reaction to the Iranian invasion of Iraq. That proved to be only an apprehensive twinge, however, and price

movements were not large. Loading in Iran was reported to have been unaffected.

Arabian Light was up by 55 U.S. cents (\$3.50 (£18.29)) per barrel, still well below the official selling price of \$34.

Arabian Light, which should command a slight premium, rose only by 25 cents and was quoted at an average of \$30.75.

## Bunzl abandons £16m bid for Bemrose

BY CHARLES BATELOR

BUNZL, the London-based paper and packaging group, yesterday abandoned its £16m bid for Bemrose, the Derby security printer. Within hours of the bid lapsing, Mr Robert Maxwell's British Printing and Communication Corporation (BPC) said it had placed its entire Bemrose holding—2.245m shares or 19.87 per cent of the equity—with institutions.

Mr Maxwell said he had decided not to make a "hostile bid" for Bemrose. BPC placed the shares at 142p each, after paying an average 133p.

to show a profit of £202,000 on the transaction.

The Bunzl bid began with an unsuccessful "dawn raid" nearly two months ago. It founded on the opposition of Bemrose's board and counter-buying by BPC. N. M. Rothschild, advising Bunzl, believed the company's bid would have been successful but for the actions of BPC.

The Bunzl offer was increased from 13.8m or 130p share, to 14.1m, or 153p a share nominal, in the course of the bid battle. It received acceptances from holders of only 68,942 shares, or 0.6 per cent

of the ordinary equity.

Bunzl held no shares prior to its offer and failed to gain any in its early morning raid on May 18. It did pick up 1.59m shares, 13.8 per cent of the Bemrose equity, however, last Friday.

Under the City Take-over and Merger Code Bunzl may not now make another bid for Bemrose for one year, though it may respond if another bidder emerges.

Kleinwort Benson, advisers to Bemrose, said they made a bid for Mr Maxwell's shares as soon as the Bunzl offer lapsed and

arranged for their placement with institutions. Kleinwort said: "Mr Maxwell has made a nice profit."

Kleinwort also plans to approach Bunzl to see if it is interested in placing its holding.

Bemrose said the lapsing of Bunzl's bid was "a great success" for the company and demonstrated the tremendous loyalty of the shareholders."

Bemrose's shares traded at 86p before the bid. They fell 4p to 140p yesterday after the lapse of the Bunzl offer but before news of the BPC placement. Bunzl's shares rose 2p yesterday to 163p.

## Reagan in plea to Arabs for PLO refuge

By Anatole Kalinsky in Washington

HOPES that a bloody Israeli attack on West Beirut can be avoided seemed last night to depend mainly on Arab leaders' response to personal letters from President Ronald Reagan, urging them to accept the £600 Palestine Liberation Organisation guerrillas trapped in the city.

U.S. administration officials described Syria's refusal earlier this week to provide a refuge for the PLO fighters as "the major stumbling block" to a peace agreement. All other aspects of a disengagement between the PLO and Israeli forces would be easy to resolve if there was a clear promise from an Arab nation to accept the guerrillas.

But the negotiations in Beirut by Mr Philip Habib, the U.S. special envoy in the Middle East, have come to a standstill for the moment because no country seems willing to receive the PLO, according to officials. If Mr Habib gives up his attempt to negotiate a PLO evacuation, the Israeli army is almost certain to attack West Beirut.

One official said yesterday: "The PLO has received a death sentence from the whole Arab world. The only obstacle to a peaceful settlement is that nobody will take them."

Other officials believe, however, that Syria is likely to announce its willingness to accept the PLO when Mr Abdul Halim Khaddam, the Syrian foreign minister, visits Washington early next week or even this weekend. The fact that the PLO sent the Syrian Government a formal request for refuge on Wednesday may indicate that an understanding has been reached between Syria and the PLO.

President Reagan's willingness to take part personally in the talks between Mr Khaddam and Mr George Shultz, the new U.S. Secretary of State, is also regarded as a hopeful sign. However, there are still fears in Washington that the PLO may seek a last-minute concession from the U.S. before agreeing to evacuation.

Some officials say Mr Habib may even be willing to meet PLO leaders, if this could be arranged. However, another Administration official warned that any PLO hopes of obtaining some form of recognition in exchange for leaving Beirut were founded on "complete confusion" about U.S. policy.

"There is not a chance on earth that the U.S. will recognise the PLO as a condition for withdrawal from Beirut," he said. "The PLO has no cards to play." Its only alternative was to remain in West Beirut and fight.

Yesterday, a senior PLO leader was quoted in Beirut as saying that a battle in the city with the Israelis was a "foremost probability."

The Government has made it clear to BR that it will act as the final guarantor to enable BR to continue borrowing, which it is doing mainly from the banks and local authorities. The temporary borrowing limit is thought to be flexible, so that if the strike continues for several more weeks, BR will be able to exceed its limit.

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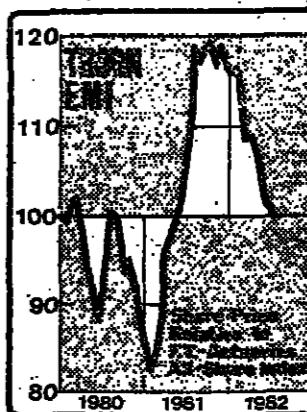
If the courts found in favour of the union, the wages would have to be paid.

Continued from Page 1

## THE LEX COLUMN

## Sound of cash at Thorn EMI

Index rose 2.6 to 556.4



is a waste of money. It is up to Unigate now to prove the market wrong.

## Dowty

Dowty's share price has turned in one of the more erratic performances on the Stock Exchange over the last couple of years. From a glamour rating in the spring of 1981, when it peaked at 204p, it tumbled to a low of 115p earlier this year. Yesterday, after an 8 per cent rise in pre-tax profits to £30.1m, it was reported for the year to March (in spite of an 18 per cent decline at the interim stage) the shares rose 9p to close at 144p.

The aerospace division has

recouped the strike-affected decline of the first half, but the underlying picture is fairly flat and there is unlikely to be much of an improvement in the current year. As DCL waits hopefully for signs that the slide in volume is over the yield on its shares is a rock-solid 9.4 per cent. But plenty of its shareholders are sitting on losses.

## Unigate

The guarded optimism